# City of Bandon

## ANNUAL BUDGET

July 1, 2021 - June 30, 2022



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## **GENERAL INFORMATION**

## **CHAPTER 1**

BUDGET MESSAGE Pag	је	1
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DATE: 10 May 2021

TO: Mayor and City Council

**Budget Committee** 

FROM: Dan Chandler

City Manager



The proposed Fiscal Year (FY) 2021-22 budget total is \$28,959,067 which is \$8,447,038 or (29.17%) more than the prior FY 2020-21 budget of \$20,512,029. A table and graphic summary of the overall budget, broken down by Category and Fund type with comparisons to FY 2020-21, follows on pages 4 of this document.

#### **BUDGET FORMAT**

As required by local budget law, the first three (shaded) columns in the budget schedules show actual revenues and expenditures for the second and third prior fiscal years and the budgeted figures for the immediately preceding fiscal year. The fourth column shows the budget as proposed by the Budget Officer. The fifth and sixth columns are populated as the budget moves through the process of approval by the Budget Committee and adoption by the City Council. Funds that have been closed or combined into other funds will continue to be included and show zero balances each year until all three of the prior year columns show a zero balance and then they can be removed from the budget schedule.

#### **INTRODUCTION**

Like most organizations today the City of Bandon faces some financial uncertainty as a result of the COVID-19 pandemic. The challenge is particularly significant for communities like Bandon that rely heavily on tourism. We know the community will recover; we do not know when or how fast. Hotels and restaurants are having a difficult time finding enough employees to open at full capacity. We do not know how long this will last.

Bandon faces a couple of additional challenges. First, Bandon's Permanent Tax Rate at \$0.46 per thousand dollars of value, is the lowest in the State of Oregon among communities with over 750 people. It is also the second-lowest among communities that provide their own police force. The lack of Council rate-setting authority will provide periodic uncertainty as costs rise. More problematic, without rate setting authority the City cannot avail itself of traditional funding sources like revenue bonds, and will typically pay a higher interest rate on debt. This ultimately costs taxpayers and ratepayers more money over time.

## BANDON PROPERTY TAX RATES COMPARED TO OTHER COUNTY JURISDICTIONS

CITY	Permanent Rate (Inside M5)	Local Option Tax (Inside M5)	Bonds (Outside M5)	Urban Renewal Special Levy	TOTAL
Myrtle Point	7.99				7.99
Powers	7.39				7.39
Coos Bay	6.36		.54		6.90
North Bend	6.18			.34	6.52
Coquille	6.10				6.10
Bandon	.46	.85	.50		1.81
Lakeside	.71				.71

On the good news front, as a result of cost-cutting and conservative financial projections, the City budget for the upcoming year is in sound condition. I am also proposing a series of additional changes to the budget that go beyond simply maintaining current levels of service. For the first time in some years, the City will be setting aside contingency and reserve funds. We can also payoff some debt and restore a Public Works position to help keep Bandon a functioning and attractive city in which to live, work, and play.

#### **Summary of Significant Proposed Changes**

Proposed Change	Amount
Restore position to Public Works	\$72,815
Establish General Fund	\$250,555
Reserve Account	\$1.21 42 <i>(</i>
Implement General Fund Contingency	\$131,436
Establish PERS Reserve	\$100,000
Additional funds for Gorse Mitigation	\$70,000
New vehicle for Police Department	\$50,000
Debt Payoff/Paydown	\$200,050

#### Overall Financial Picture.

Bandon continues to experience strong growth in residential construction. As of April 17, we are on pace to double the number of new homes we have typically processed in previous years. The City has some multi-family projects on the horizon as well. These should begin to ease the City's shortage of workforce housing, and will continue to provide modest growth in property tax revenues.

Transient Occupancy Tax (TOT) is holding steady, and revenues should increase with the recent applications to expand and improve motel and hotel lodging in the City.

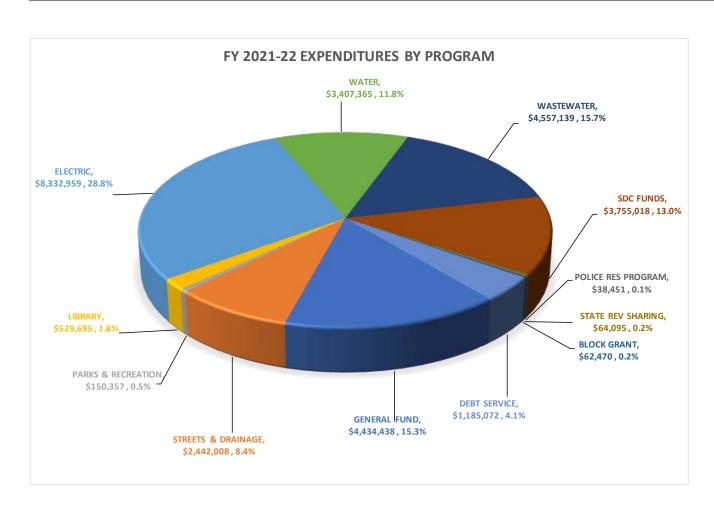
We are optimistic about the recently passed American Rescue Plan. Unlike the CARES Act, this plan allocates direct financial assistance to local governments that cannot be redirected by state agencies. The City's programmed allocation under the Plan is \$641,669, which will be received in two installments – half this year and half in approximately 12 months. We have not yet seen the grant agreement or full guidelines from the Department of Treasury on how these funds may be expended, but we know the funds can be specifically authorized for the following uses:

- To respond to the pandemic or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;
- For premium pay to eligible workers performing essential work (as determined by each recipient government) during the pandemic, providing up to \$13 per hour above regular wages;
- For the provision of government services to the extent of the reduction in revenue due to the pandemic (relative to revenues collected in the most recent full fiscal year prior to the emergency);
- To make necessary investments in water, sewer, or broadband infrastructure.

We are waiting to receive additional guidance from the Treasury Department before making a more specific allocation for the coming fiscal year. We will budget the funds received under the plan through a supplemental budget process or as part of next year's budget, depending on the timing of the receipts and needs of the City.

		BUDGET SUMM <i>A</i> AND EXPENDITI				
FUND CATEGORY	FUNDS	ACCT NO.	COUNCIL ADOPTED 2020-21 BUDGET	PROPOSED 2021-22 BUDGET	DIFFERENCE	% CHANGE
GENERAL FUND	GENERAL FUND EXPENSE	100				
	MAYOR & COUNCIL		\$37,450	\$37,450	\$0	0.009
	ADMINISTRATION		\$486,396	\$394,220	(\$92,176)	-23.389
	ACCOUNTING & BILLING		\$204,034	\$293,432	\$89,398	30.479
	MUNICIPAL COURT		\$3,100	\$6,000	\$2,900	48.339
	POLICE DEPARTMENT		\$1,159,217	\$1,296,205	\$136,988	10.579
	FIRE DEPARTMENT		\$113,821	\$115,870	\$2,049	1.779
	STREET DEPARTMENT		\$165,205	\$260,500	\$95,295	36.589
	PARK DEPARTMENT		\$177,006	\$221,922	\$44,916	20.249
	PLANNING DEPARTMENT		\$238,924	\$297,841	\$58,917	19.78%
	COMMUNITY CENTER		\$81,256	\$86,372	\$5,116	5.929
	SPRAGUE THEATER		\$28,850	\$40,240	\$11,390	28.319
	NON-DEPARTMENTAL		\$35,628	\$1,384,386	\$1,348,758	97.439
	TOTAL G/F EXPENDITURES		\$2,730,889	\$4,434,438	\$1,703,549	38.429
	STREETS & DRAINAGE					
SPECIAL REVENUE	STATE TAX STREET FUND	210	\$327,300	\$397,523	\$70,223	17.67%
CAPITAL PROJECTS	STREET SDC - Reimbursement	710	\$235,237	\$243,458	\$8,221	3.38%
CAPITAL PROJECTS	STREET SDC - Improvement	711	\$462,968	\$534,950	\$71,982	13.46%
CAPITAL PROJECTS	LOCAL OPTION STREET TAX	750	\$1,737,308	\$1,989,048	\$251,740	12.66%
CAPITAL PROJECTS	STORM DRAIN SDC - Reimbursement	715	\$154,192	\$241,963	\$87,771	36.27%
CAPITAL PROJECTS	STORM DRAIN SDC - Improvement	716	\$100,185	\$122,974	\$22,789	18.53%
CAPITAL PROJECTS	LOCAL IMPROVEMENT DISTRICTS	640	\$142,259	\$55,437	(\$86,822)	-156.61%
	TOTAL STREET & DRAINAGE		\$3,159,449	\$3,585,353	(+==,===,	
	PARKS & RECREATION					
CAPITAL PROJECTS	PARK & REC DEVELOPMENT	550	\$88,318	\$98,226	\$9,908	10.09%
SPECIAL REVENUE	COMMUNITY BEAUTIFICATION / PARKS & I	250	\$62,600	\$52,131	(\$10,469)	-20.08%
	TOTAL PARKS & REC		\$150,918	\$150,357		
	LIBRARY					
SPECIAL REVENUE	LIBRARY	230	\$377,750	\$432,539	\$54,789	12.67%
SPECIAL REVENUE	LIBRARY MEMORIAL TOTAL LIBRARY	220	\$97,500 \$475,250	\$97,156 \$529,695	(\$344)	-0.35%
	ELECTRIC		ψτ/3,200	\$327,073		
ENTEDDDICE		010	¢7.007.E20	¢0.222.0E0	\$526,431	( 220
ENTERPRISE	ELECTRIC  TOTAL ELECTRIC	910	\$7,806,528 \$7,806,528	\$8,332,959 \$8,332,959	\$320,431	6.32%
	WATER		ψ1,000,320	ψ0,002,707		
ENTERPRISE	WATER	940	\$1,082,659	\$1,416,209	\$333,550	23.55%
ENTERPRISE			\$1,062,659	\$1,410,209 \$1,041,156		22.29%
	WATER PLANT IMPROVEMENT	941			\$232,083	
ENTERPRISE	WATER PLANT RESERVE FUND	942 720	\$0 \$229,362	\$950,000 \$200,727	\$950,000 \$71,275	100.00%
ENTERPRISE	WATER SDC - Reimbursement	720		\$300,737	\$71,375	23.73%
ENTERPRISE	WATER SDC - Improvement	721	\$1,660,498	\$1,907,106	\$246,608	12.93%
	TOTAL WATER		\$3,781,592	\$5,615,208		

SE	WER					Ī
ENTERPRISE	SEWER	950	\$953,135	\$1,107,139	\$154,003	13.91%
ENTERPRISE	WASTEWATER RESERVE FUND	952	\$0	\$3,450,000	\$3,450,000	100.00%
ENTERPRISE	SEWER SDC - Reimbursement	730	\$93,181	\$83,367	(\$9,814)	-11.77%
ENTERPRISE	SEWER SDC - Improvement	731	\$277,507	\$320,463	\$42,956	13.40%
	TOTAL SEWER	<u> </u>	\$1,323,823	\$4,960,969		
01	THER FUNDS					
SPECIAL REVENUE	STATE REVENUE SHARING	260	\$68,236	\$64,095	(\$4,141)	-6.46%
SPECIAL REVENUE	BLOCK GRANT	410	\$129,592	\$62,470	(\$67,122)	-107.45%
SPECIAL REVENUE	POLICE RESERVE PROGRAM FUND	151	\$41,596	\$38,451	(\$3,145)	-8.18%
CAPITAL PROJECTS	CAPITAL IMRPOVEMENT	510	\$0	\$0	\$0	0.00%
	TOTAL OTHER	! <u> </u>	\$239,424	\$165,016	(\$74,408)	-45.09%
DE	EBT SERVICE					
DEBT SERVICE	DEBT SERVICE	365	\$589,450	\$960,759	\$371,309	38.65%
DEBT SERVICE	LID DEBT SERVICE	636	\$254,706	\$224,313	(\$30,393)	-13.55%
	TOTAL DEBT SERVICE	_	\$844,156	\$1,185,072		
	GRAND TOTAL	. <u>-</u>	\$20,512,029	\$28,959,067	\$8,447,038	29.17%



#### **BUDGET DOCUMENT SECTIONS**

The budget document is divided into the following sections, marked with colored tabs.

#### **Budget Summary**

The Budget Summary section provides a narrative overview of the proposed budget and includes an organizational chart, index to the fund-account numbering system, and the budget calendar.

#### **Funds**

The Funds section of the document outlines the proposed city budget, which will require approval by the City Budget Committee and formal adoption by the City Council. Detailed revenue and expenditure projections are included for each of the City's funds. Funds are categorized and presented by fund type, as noted below:

**General Fund** – The General Fund contains the main operating accounts for the City of Bandon. Many of the usual activities associated with the City are paid for using general fund revenues. Police and Planning activities are examples of General Fund departments. Revenues in this category are available for use however the Mayor and City Council deem lawful and appropriate. The general fund has three main sources of revenue:

- Transient Occupancy Tax
- Property Tax
- Utility taxes, franchise fees, and payments in lieu of taxes from city utilities

**Special Revenue Funds** – Special Revenue Funds are legally restricted to expenditures for specific purposes. Revenues in this category must be used to support the stated purpose for which they are collected. For example:

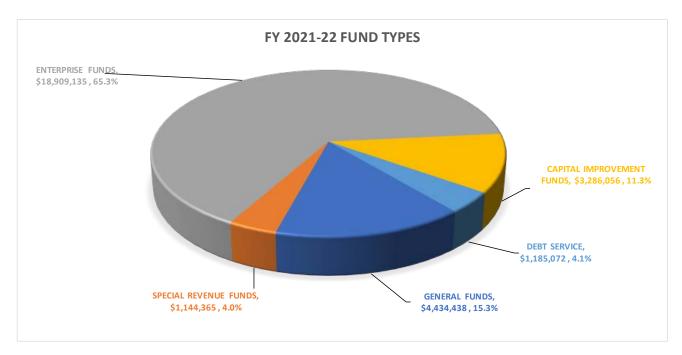
- Funds from the Coos County Library District may only go to the library.
- State gas tax revenue must go to streets and roads.

Enterprise Funds – Enterprise funds are the main operating accounts for municipal business ventures, such as the Bandon Electric Utility, Bandon Water Utility, and Bandon Wastewater Utility, which are all designed to function on a fee-for-service basis. If expenditures exceed revenues in any of these municipal businesses, the shortfall is covered by the City's general fund. If revenues exceed expenditures, the City may use the "profit" to pay for other City services, leave the revenue in the utility account to cover unexpected or future infrastructure expenses, or do a combination of both options.

Capital Funds – Capital funds are monies set aside for the purchase of capital or fixed assets, such as buildings, land, vehicles, equipment, and so forth. Money for capital purchases can come from General, Special or Enterprise Funds so long as the capital purchase is in keeping with the legal purpose of the originating fund. Purchases may also be made by utilizing a combination of funding sources, as long as the capital item is utilized in a reasonably proportional way.

**Debt Service Funds** – Debt Service Funds are used to make principal and interest payments on short-term and long-term debt of the City.

A chart illustrating the relative size of each of these Fund types within the proposed budget:



Within each Fund, revenues are identified by the source from which they are received. Expenditures are broken down into four major categories: Personnel Services (personnel wages, taxes, and benefits); Materials and Services (operating expenses, utilities, supplies, contractual services, etc.); Capital (individual capital projects); and Non-Departmental (transfers, contingencies, and other expenses).

#### Municipal Business Plan / Department Summaries

The Municipal Business Plan section includes a brief descriptive narrative of the City of Bandon along with individual Department summaries, noting past accomplishments and focuses moving forward.

#### **Capital Improvement Projects**

The Capital Improvement Project section identifies significant projects or purchases proposed to be accomplished by the City over the next five years. Prioritization and funding availability are the primary drivers for the assignment of specific projects and purchases to any given fiscal year. A 5-year summary table of projects and associated expenditures is included. Continual monitoring and review will provide a structured framework for accomplishing and managing the City's capital investments.

#### PERSONNEL - WAGES AND EMPLOYEE RELATED EXPENSES (EREs)

The Personnel Services budget within each Fund has been adjusted to include the projected wage and employer related expenses for proposed FY 2021-22 city staff. Being that the City of Bandon is a relatively small community, city staff typically perform duties across more than one department and/or enterprise. These shared responsibilities result in wages and EREs that are also shared among affected departments.

#### **Collective Bargaining Agreements**

With the exception of management staff, all City employees are represented by labor unions. The City has four collective bargaining agreements, including the International Brotherhood of Electric Workers (IBEW) representing the Electric Department; the Teamsters Union representing the Police Department; the Teamsters Union representing the Public Works Department, Water Department, and Sewer Department; and the IBEW Union representing Clerical, Planning and Library staff. The City is currently negotiating with IBEW Union representing Clerical, Planning and Library, and Teamsters Union that represents Public Works. It is anticipated that these negotiations will be completed prior to July 1, 2021.

#### **Employee Wages**

The employee wages in the proposed budget are in compliance with each of the collective bargaining agreements (CBA). Accordingly, this includes normal scheduled step increases for those employees to whom they are due, and a cost-of-living adjustment (COLA) each year, as defined in the respective CBA.

#### **Employee Benefits**

<u>Health Insurance</u>: Based on information provided by City County Insurance Services, the City's insurance carrier, the budget includes the following changes in health insurance rates.

Medical: Regence 0.0% Increase

VSP 0.0% Increase

Dental: Delta 0.0%

Retirement: The anticipated City share of payroll contributions into the employees' retirement programs remain the same for FY 2021-22 at 24.76% for Public Employees Retirement System (PERS) employees, 18.23% Oregon Public Service Retirement Plan (OPSRP) regular employees, and 22.86% for OPSRP police employees, plus the City continues to pick up the 6% share of the PERS and OPSRP contributions for employees. The City also offers the employees the opportunity to voluntarily participate in the AIG-VALIC and ICMA deferred compensation programs, which are funded by employee contributions.

#### **PROPERTY TAX RATES**

The City's permanent property tax rate remains unchanged at \$0.46 per \$1,000 assessed valuation. This permanent property tax rate is expected to bring in approximately \$206,426 during the FY 2021-22 Fiscal Year. With the Local Option Street Levy at \$0.85 per \$1,000 assessed valuation, and with \$0.50 per \$1,000 assessed valuation levied for General Obligation bond repayments, Bandon's total

FY 2020-21 property tax rate was \$1.81 per \$1,000 assessed valuation. This could change depending on whether city voters approve the renewal of the Local Option Street Tax in May of 2021.

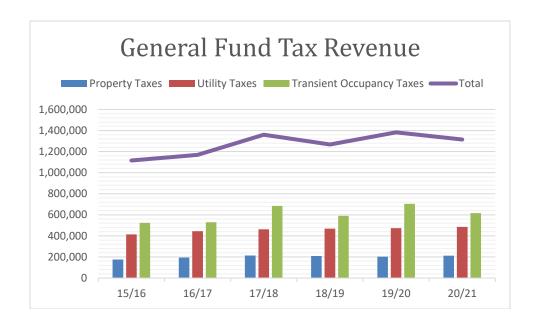
#### **INTEREST ON INVESTMENTS**

The City's cash is currently invested in the Oregon State Treasury's Local Government Investment Pool (LGIP), from which it is periodically transferred into the City's local checking account for monthly payroll and accounts payable expenditures. Interest earnings depend on the interest rate of 2.08% applied throughout the year. Interest payments are allocated monthly to each Fund, based on the proportionate share of the total cash balance.

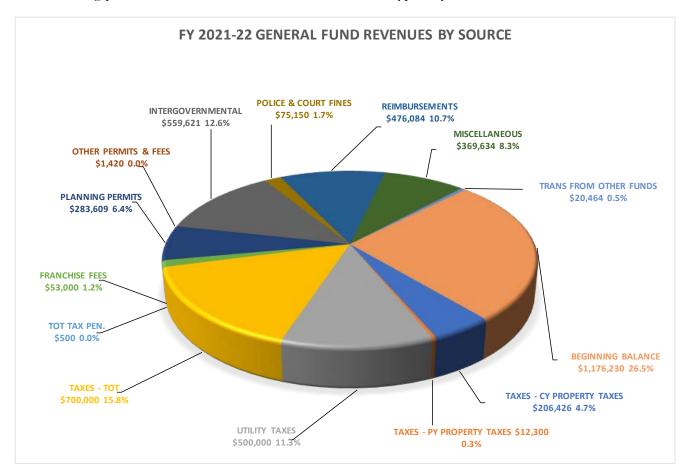
#### **GENERAL FUND REVENUES**

The total proposed General Fund (100) budget is \$4,434,438, which is \$1,703,549 or (38.42%) more than last year. Much of this is carryover balance from 2020-2021.

The largest individual sources of General Fund revenues continue to be utility sales taxes, utility inlieu fees, utility reimbursements, and the transient occupancy tax (TOT). The remaining major revenue categories include property taxes, beginning fund balances, and other miscellaneous resources. TOT fluctuates while other revenue sources increase slowly:



The following pie-chart illustrates the General Fund revenue types, by source:



#### **DEPARTMENT BUDGETS**

Budget highlights for major City activities follow. A chart illustrating the relative size of each General Fund departmental expenditure category is included on the following page.

#### Mayor & Council

The Mayor and City Council expenses are charged to the General Fund (100). The total proposed Mayor & Council budget is \$37,450, which \$6,803 more than the previous fiscal year.

#### **General Administration**

The City's general administration expenses are charged to the General Fund (100) and the three Utility Enterprise Funds [Electric (910), Water (940), and Sewer (950)] to cover their share of administrative responsibilities and expenses. The total proposed Administration budget is \$394,220 which is \$92,176 or (23.38%) less than the previous fiscal year.

#### **Accounting & Billing Department**

The Accounting & Billing Department expenses are charged to the General Fund (100) and the three Enterprise Funds [Electric (910), Water (940), and Sewer (950)], to cover their share of the accounting and utility billing expenses. The total proposed Accounting & Billing Department budget is \$293,432 which is \$89,398 or (30.47%) more than the previous fiscal year. The additional expenditures are primarily due to additional accounting assistance and the implementation of electronic bill-payment software.

#### **Municipal Court**

The Municipal Court is funded by the General Fund (100). The total proposed budget is \$6,000 which is \$2,900 or (48.33%) more as the previous fiscal year. The largest expenditure covers a Contractual Services Agreement for two Municipal Court Judges. We opened Municipal Court to hear Traffic Offences this April, and anticipate that we will be receiving additional revenue. Previously, all traffic tickets written in Bandon had to be heard in North Bend, and the revenue went to the State and to Coos County. While costs will increase, we anticipate that increased revenue will more than cover costs.

#### Police Department

The activities of the Police Department are primarily funded through the General Fund (100). A portion of the contracted dispatching services is paid with the City's share of the State 911 tax, which go directly to Coos County. The total proposed Police Department budget is \$1,296,205 which is \$136,988 or (10.57%) more than the previous fiscal year. Additional expenditures are primarily due to the increase in personnel to cover the additional half-time officer.

Staffing decreased by one half-time officer and includes a Chief, a Patrol Sergeant, 4 Patrol Officers and a Records/Dispatch Clerk. Volunteer Reserve Officers supplement police activities from time-to-time.

The Police Department is the largest department funded by the General Fund. Costs for the department are more than shown in the Police Department budget, as those figures do not include the cost of administration, finance (payroll, accounting, and auditing), and City Hall building maintenance expenses. They also do not include revenues received from the State 911 tax, which are provided directly to Coos County for operating the 911 system.

#### **Fire Protection**

The City of Bandon does not have its own Fire Department. Fire protection is provided through a contract with the Bandon Rural Fire Protection District, with funding from the General Fund (100). The total proposed Fire District Contract budget is \$115,870 which is \$2,049 (1.77%) more than the previous fiscal year. The amount of the annual Fire District payment is indexed to the City's total taxable assessed valuation and is based on an assessment equal to \$.227 per \$1,000 assessed valuation. This was the equivalent rate established in the 1995 agreement between the City and the Fire District, adjusted for increases in the total City assessed valuation. The increase in the payment amount results from the County Assessor's annual adjustment of the total City assessed valuation.

#### Streets & Drainage

Funds for operation, maintenance, and improvement of the City's streets, sidewalks, and storm drainage systems and are provided from a number of sources, including the General Fund (100), the City's share of the State gas taxes which are deposited into the State Tax Street Fund (210), and capital projects funding from the Street SDC Reimbursement Fund (710), Street SDC Improvement Fund (711), Storm Drainage SDC Reimbursement Fund (715), Storm Drainage SDC Improvement Fund (716), and Local Option Street Tax Fund (750). The total proposed budget for Streets & Drainage is \$3,585,353 which is \$425,904 or (11.8%) more than last fiscal year. This decrease is attributable to a decrease in projected Local Improvement Districts (LIDs).

#### Parks & Recreation

Parks & Recreation operation and maintenance is funded through the General Fund (100) and the Community Beautification Fund (250), with capital improvements funded through the Parks & Recreation Development Fund (550). Capital improvement funding is also provided from the Urban Renewal Area One Fund (560), and Urban Renewal Area Two Fund (570), although those expenditures are not reflected in the Parks & Recreation Department budget. The budget also continues to include a \$20,464 contribution from the Electric Fund (910) for the Summer Youth Recreation Program. The total proposed Parks & Recreation budget is \$150,357 which is \$561 (0.37%) less than last year, due to a reduction in anticipated grants. If additional grant funds are obtained, an associated budget amendment will be presented to the City Council for consideration.

The Community Beautification Fund derives its revenues from the garbage franchise fees paid by the garbage franchisee, 100% of which are deposited into this Fund. The total proposed Beautification Fund budget is \$52,131 or (20.08%) less than the previous fiscal year. Approximately 72% of these franchise revenues are budgeted for Contractual Services to pay an outside contractor to provide landscaping maintenance services for many public areas including City Hall, the Visitor Information Center, the Fire Memorial, the Old Town parking lot and Pedway, the Welcome-to-Bandon entry signs, the City Park entrance triangles, the Library, the Community Center (Barn) and associated parking lot islands. Remaining funds are budgeted for benches, trash cans, fire hydrant painting and tree-trimming and mitigation services.

#### **Planning Department**

The activities of the Planning Department are funded primarily through the General Fund (100). The total proposed Planning Department budget is \$297,841 which is \$58,917 (19.78%) more than the previous fiscal year. This is not an increase in planning staff or expenses. We have added a Permits Clerk to help process the increased level of permits, handle financial transactions from Permit Fees, and to begin integrating Planning and Public Works in a one-stop permitting process.

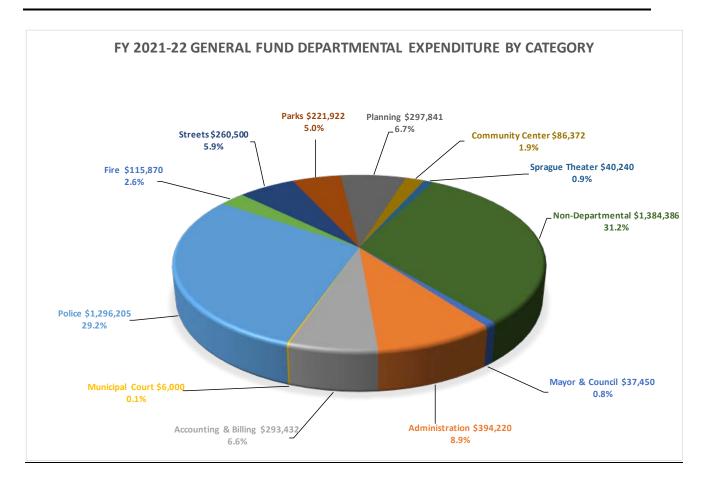
The Planning Department also serves as staff to the City's Planning Commission, Parks & Recreation Committee, Emergency preparedness and Emergency response planning programs.

#### **Community Center**

Revenues and expenditures for the Barn/Community Center are run through the General Fund (100). The proposed budget is \$86,372 which is \$5,116 (5.92%) more than the previous fiscal year. A portion of the Public Works Department employee costs are allocated to maintenance of the Barn/Community Center. The Barn/Community Center receives approximately 31% of its operating budget from rental receipts, the remainder is subsidized by the General Fund. The Barn/Community Center is managed by a contract employee who reports to the City Manager. The Mayor and City Council provide oversight and policy direction to the City Manager regarding operation of the facilities.

#### Sprague Theater

Revenues and expenditures for the Sprague Theater are run through the General Fund (100). The proposed budget is \$40,240 which is \$11,390 (28.31%) more than the previous fiscal year. The Sprague Theater receives approximately 38.2% of its operating budget from rental fees and grants. The Sprague Theater is managed by a contract employee who reports to the City Manager. The City Council provides oversight and policy direction to the City Manager regarding operation of the facility.



#### **Library**

The Library is primarily operated out of two funds: the Library Fund (230) and the Library Memorial Fund (220). The total proposed Library budget is \$529,695 which is \$54,445 or (10.28%) more than last year. This includes a contingency account of \$39,941. Library operations are subsidized by the General Fund (100), which covers administration, finance (payroll, accounting, and auditing), and building maintenance activities; and the Community Beautification Fund (250), which pays for landscaping maintenance.

The majority of library funding comes from a share of Library District property taxes collected by the County, which are projected to be about \$2000 more than last year. Since library taxes can only be used for operation and maintenance but not capital construction, all property tax receipts, fees, fines and rental revenues are deposited into the Library Fund, and are used for personnel, materials, services, and equipment. In addition, certain donations may also be deposited into the Library Memorial Fund, subject to any restrictions which may have been placed on donations by the donors. The prior Lisa Wampole Trust Fund (990) was closed into the Library Memorial Fund several years ago, but those funds continue to be accounted for as a separate line item within the Library Memorial Fund budget.

#### Electric Department

The electric utility is funded through the Electric Fund (910), with revenues derived primarily from the sale of electricity to customers inside and outside of the City. The total proposed Electric Department budget is \$8,332,959 which is \$526,4311or (6.32%) more than the previous fiscal year.

The Electric Utility utilizes Federal funds and the proceeds of a dedicated monthly bill charge (\$.18 per residential customer and \$.00018 per kWh for commercial and industrial customers), which is added to each electric bill to operate a Low Income Energy Assistance Program (LIEAP) to provide bill-paying assistance to qualifying low income electric customers. Both the Federal and the local programs are administered under an agreement with Oregon Coast Community Action. With declining Federal resources, and increasing needs for assistance, the City initiated the Round-Up Program in 2009, through which individual customers can voluntarily agree to have their monthly utility bill "rounded up" to the next whole dollar value. This additional contribution is also used specifically for the low-income assistance program.

The Electric Department will have a reserve fund of \$811,250 and a contingency of \$123,820. This is an increase in reserve and a decrease in contingency.

City electric crews continue to accomplish capital improvement, underground power, and line and pole replacement projects in-house, decreasing the need for outside contractors and keeping expenditures as low as possible.

#### Water Department

Water treatment and distribution activities are funded through the Water Fund (940), with revenues derived primarily from the sale of water while the Water Plant Improvement Fund (941) tracks the capital expenditures that are completed using the base-rate increase that voters approved in November of 2016 election. The Water Plant Reserve Fund (942). Some capital expenditures are also budgeted from the Water SDC Reimbursement Fund (720), and the Water SDC Improvement Fund (721). The total proposed Water Treatment budget is \$5,615,208, which is \$1,833,616 or (32.65%) more than the previous fiscal year. The increase is largely due to increases in SDCs received over the past fiscal year and an increase in operation and maintenance needs at the plant and for the distribution system.

100% of the Water Treatment Plant employee costs and 20% of the Public Works Department employee costs are allocated to the Water Department primarily for their work on the water distribution system. Public Works employees are utilized to accomplish capital improvement and line repair/replacement projects, where possible, to decrease the need for outside contractors and to keep expenditures as low as possible.

#### Sewer Department

Wastewater treatment and collection activities are funded through the Wastewater Fund (950), with revenues derived primarily from the wastewater treatment sales. The Wastewater Reserve Fund (952). Some capital expenditures are also budgeted from the Sewer SDC Reimbursement Fund (730), and the Sewer SDC Improvement Fund (731). The total proposed Wastewater Treatment budget is \$4,960,969, which is \$3,637,146 or (73.3%) more than the previous fiscal year. In addition, the Wastewater program contains Systems Development Charge Revenue and General Obligation Bond Reserves for capital projects.

100% of the wastewater treatment plant employee costs and 20% of the Public Works Department employee costs are allocated to the Sewer Department primarily for their work on the sewer collection system. As with the Water Utility, Public Works employees are utilized to accomplish capital improvement and line repair/replacement projects for the Wastewater Utility, where possible, to decrease the need for outside contractors and to keep expenditures as low as possible.

#### NON-DEPARTMENTAL EXPENDITURES

The expenditures described below are classified as "Non-Departmental Expenditures" since they are not allocated to any specific City Department. Several General Fund expenses formerly shown in the Administration Department have been moved to "Non-Departmental". This provides a better picture of true Administration Costs:

- TOT Payments to the Chamber of Commerce
- Emergency Preparation funds.

#### State Revenue Sharing Fund (260)

State Revenue Sharing money comes from the State of Oregon and is annually distributed to municipalities. The total proposed State Revenue Sharing Fund (260) budget is \$64,095, which includes \$25,000 to fund grant payments to other organizations, and \$39,095 for other anticipated expenses.

A \$2,500 maximum contribution limit was set by the Budget Committee and City Council to make sure as many organizations as possible could benefit from this revenue. This decision is not binding, however, and could be re-considered if deemed appropriate.

The City has received funding requests from the following community organizations:

ORGANIZATION	FY21-22 REQUESTED
Bandon Bridge Club	\$500.00
Bandon Community Emergency Response	\$0.00
Bandon Feeds the Hungry	\$3,000.00
Bandon Historical Society Museum	\$2,500.00
Bandon Lions Charitable Assoc 4 <sup>th</sup> of July Celebration	\$1,200.00
Bob Belloni Ranch, Inc	\$5,000.00
Coos County Area Transit - Dial-A-Ride	\$0.00
Common Ground Mediation	\$1,135.00
Coquille Watershed Association	\$0.00
Greater Bandon Association	\$3,500.00
South Coast Business Employment Corp Sr. Nutrition Program	\$3,000.00
South Coast Community Garden - Good Earth Community Garden	\$650.00
SMART	\$1,500.00
The SAFE Project	\$1,500.00
TOTAL	\$23,485.00

As required by State law, the City will hold a public hearing before the Budget Committee on May 17, 2021, to solicit recommendations regarding how these funds should be allocated. All requests from outside organizations will be presented and reviewed, and a recommendation for distribution will be made by the Budget Committee, following the hearing.

#### **Block Grant Fund (410)**

The total proposed Block Grant Fund (410) budget is \$62,470. The recommended budget includes \$0 for Materials & Services, \$0 for unspecified Capital Improvements, \$0 for the operation of the Trolley program, and \$42,470 for Loans to Small Businesses for small business start-up, equipment, and construction. Those loans are available in any amount up to \$30,000, for a period up to 15-years, at a fixed interest rate of 1% less than the fixed rate for a 15-year single-family residential mortgage at a local lending institution. There are 8 active loans in the fund. We anticipate building the principal balance of this fund in future years.

#### **Capital Improvements**

Capital Improvements are accomplished in accordance with the 5-year Capital Plan. Projects are funded from a variety of different sources within the budget.

#### Local Improvement District Fund (640)

The entire Local Improvement District Fund (640) budget of \$55,437 is classified as a Non-Departmental Expenditure since local improvement districts (LIDs) can be formed for various infrastructure improvement projects in any Department.

#### **DEBT SERVICE FUNDS**

The City is currently making payments on 10 existing bonds and loans. Once all of fiscal year 2020-21 payments have been made, the outstanding principal balance on the City's total debt as of July 1, 2021, will be \$4,176,807. The following table lists each of the City's outstanding bonds and loans, together with the type of financing, the purpose, annual payments, final payment year, and remaining balance as of July 1, 2021.

			FY2020-21	FINAL	07/01/2021
<b>FUND (PRIOR)</b>	TYPE OF FINANCING	PURPOSE	PAYMENT	PAYMENT	BALANCE
365 (343)	2000 RD Water GO Bond	New Water Plant	\$28,518	2040	\$2,192,650
365 (375)	2009 Water GO Bond	Clarifier & UV	\$30,084	2032	\$532,782
940 (380)	2006 Airport Utility Loan	Water	\$28,455	2030	\$210,523
636 (633)	2000 Street & Sewer LID	Local Imp. District	\$733	2023	\$9,150
636	2004 Hwy 101 Sewer LID	Local Imp. District	\$23,057	2034	\$335,648
636	2012 12th Court LID	Local Imp. District	\$1,692	2041	\$65,437
950	1992 Wastewater LID	Local Imp. District	\$59,643	2035	\$503,223
750	2019 Sweeper Loan	Street Sweeper	\$48,777	2024	\$160,203
550	2018 Golf Course Loan	Property Purchase	\$7,809	2032	\$167,191
TOTALS			\$228,768		\$4,176,807

<sup>\*</sup> No property taxes are assessed for these bonds. The 2006 Airport Water & Sewer Bonds are paid by private property owners (68%) and Water SDCs (32%).

<sup>\*\* 42%</sup> of the 2006 Water GO Bond debt is paid with Water SDCs.

<sup>\*\*\*</sup> No public funds or property taxes are used to pay LID bonds. Payments are made through assessments against the properties located within the legally described improvement district boundaries.

<sup>\*\*\*\* 2021</sup> GO Bond \$4,400,000

#### **CONCLUSIONS AND FUTURE OUTLOOK**

Based on the revenue and expenditure projections noted in the proposed budget, the City of Bandon will endeavor to provide the same level of services delivered during the preceding fiscal year, and will add some funds to establish a better financial picture and mitigate gorse.

The City of Bandon continues to be a remarkable place to live, work and visit. Every day, local residents can enjoy the beautiful weather, scenery and recreational opportunities that attract visitors to our community from around the world. Our goal at the city is to continue to improve customer service as efficiently as possible.

City staff continue to work hard to maintain the assets and infrastructure entrusted to them by the residents of the City. They also work to improve the emergency preparedness and resiliency of community members and the City itself.

#### **Police Protection**

The FY 2021-22 budget provides for 6 officers to ensure adequate 24/7 police protection. The Police Department is funded primarily by the General Fund.

#### Streets, Drainage, and Pedestrian Facilities

Adequate funds will be available for basic street, drainage, and capital improvement projects in the near term, but securing adequate funds for their ongoing maintenance and construction of new infrastructure will continue to be a challenge.

While State Tax Street Fund revenues have increased slightly, construction and labor costs have risen faster.

Although street and storm drainage SDC funds are available, the balances in those funds can decline quickly with the cost of one infrastructure project. SDC funds are also restricted to maintenance uses specified in the SDC Plan and for projects associated with capacity building to meet the demands placed on the street and drainage systems by future growth. They cannot be used to pay for ongoing operating expenses.

The largest single resource for the maintenance, repair and construction of street, drainage, and pedestrian facilities is the Local Option Street Tax Fund, which receives its revenue from a local option street tax in the amount of \$.8455 per \$1,000 assessed valuation. This tax was initially approved by the voters in 2001 and in 2011, was extended by the voters for an additional 10 years (2021). This is the maximum length a local option capital tax is allowed by State statutes. As a capital tax, however, it can only be used for capital improvement projects and not for operational expenses. The Local Option Tax Renewal is on the Ballot May 18, 2021.

#### Parks & Recreation

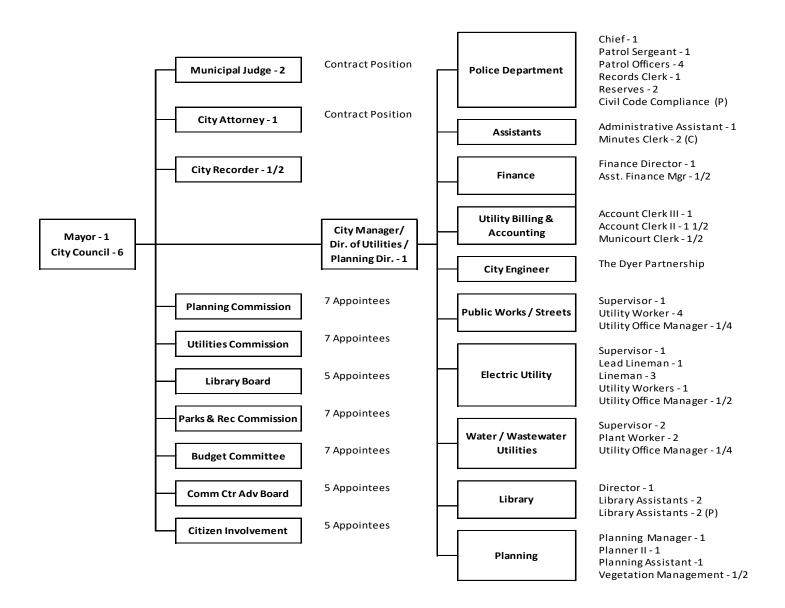
The Parks Master Plan contains numerous recommendations regarding improvements to the City's Park & Trail System. Development of additional neighborhood and wayside parks and an extensive walking trail system are also outlined. Parks maintenance is funded through the General Fund, where it has to compete for the same dollars as Police, Fire, Planning and other mandated City activities. Capital improvement funding has been provided primarily from the Parks and Recreation Development Fund, which receives revenue from a 6% fee assessed against some subdivisions in lieu of dedicating open space/park land within the development. A reduction in subdivision development, in recent years equates to fewer resources available for parks and recreation.

One of the major concerns expressed by the Parks & Recreation Commission is not only finding funds for constructing and improving recreational facilities such as parks and walking trails, but even more importantly how to finance the ongoing operation and maintenance of existing and proposed facilities. The most significant current resource for parks and recreation facilities construction is Urban Renewal. The Plans for Urban Renewal Areas 1 and 2 were amended in 2012 to include a list of priority projects for future City Park improvements, South Jetty Park improvements, developing small parks within the Urban Renewal areas, and constructing walking trails in those areas within the Area boundaries along the ocean bluff and Beach Loop Drive. The amount of Urban Renewal funds available and the number of parks and recreation projects that can actually be undertaken will depend upon the extent to which the City is successful in obtaining grants which can be matched with these funds. These funding sources are not guaranteed either, as a number of economic development projects within these Urban Renewal Districts could take priority over parks and recreation projects.

#### System Development Charges (SDC's)

SDC revenues from new development and construction are projected to increase slightly given the small uptick in these activities. SDC's serve as the primary funding source for a large number of capital improvement and system expansion projects however, these funds are limited. Recent road and drainage projects have recently reduced the available funding in these accounts for FY 2021-22. However, increased building activity should begin to rebuild those fund balances.

#### GENERAL INFORMATION: ORGANIZATIONAL CHART



## **FUNDS BY TYPE**

## CHAPTER 2

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REVENUES AND OTHER RESOURCES DETAIL		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
GENERAL FUND (100)	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	
TAXES							
TAXES - CURRENT PROPERTY TAXES	100-401-00	198,506	196,183	209,912	206,426	0	0
TAXES - PRIOR PROPERTY TAXES	100-402-00	10,152	7,796	12,000	12,300	0	0
	TOTAL TAXES	208,658	203,979	221,912	218,726	0	0
OTHER TAXES							
UTILITY TAXES	100-440-00	468,486	473,711	485,351	500,000	0	0
TAXES - TRANSIENT TAXES	100-408-00	590,486	704,645	455,000	700,000	0	0
TRANSIENT OCCUPANCY TAX PEN.	100-408-01	128	154	100	500	0	0
TOTAL	OTHER TAXES	1,059,100	1,178,510	940,451	1,200,500	0	0
FRANCHISE FEES							
TELEPHONE FRANCHISE	100-404-01	5,719	3,037	4,500	5,000	0	0
TELEVISION FRANCHISE	100-404-02	31,162	43,985	43,000	48,000	0	
	ANCHISE FEES	36,881	47,022	47,500	53,000	0	
PLANNING PERMITS							
PARTITIONS	100-413-01	1,500	800	0	0	0	0
CONDITIONAL USES	100-413-03	•	3,800	0	0	0	
VARIANCES	100-413-03	3,000	3,600	0	0	0	
ZONE CHANGES	100-413-05	15,150	9,700	0	0	0	
SUBDIVISION	100-413-06	15,150	1,040	0	0	0	0
PLANNING PERMIT FEES	100-413-09	2,925	2,550	91,250	95,000	0	0
PLANNING FERMIT FEES PLANNING SERVICE FEES	100-413-10	2,925	2,550		188,609	0	
	NING PERMITS	22,575	17,890	144,343 235,593	283,609	0	
OTHER PERMITS AND FEES							
SOCIAL GAMING	100-414-02	325	783	650	400	0	
AMUSEMENT MACHINES	100-414-03	170	160	300	120	0	
LICENSES AND PERMITS - MISC	100-417-00	950	780	600	400	0	
LIEN SEARCHES	100-417-01	440	400	500	500	0	_
SUMMER RECREATION FEES  TOTAL OTHER PERM	100-417-02	2,257	0 2,123	2,050	1,420	0	
TOTAL OTHER PERIO	III 3 AND I ELS	2,231	2,123	2,030	1,420	0	0
INTERGOVERNMENTAL							
LIQUOR TAX	100-422-01	47,906	55,771	61,175	59,695	0	0
CIGARETTE TAX	100-422-02	3,283	3,526	3,723	2,451	0	0
MARIJUANA TAX	100-422-03	6,902	11,448	11,200	4,095	0	0
IN LIEU ELECTRIC FRANCHISE FEE	100-439-01	344,586	353,733	358,351	375,000	0	C
IN LIEU WATER FRANCHISE FEE	100-439-02	49,457	47,474	61,468	59,280	0	C
IN LIEU SEWER FRANCHISE FEE	100-439-03	48,692	44,980	57,116	57,600	0	C
IN LIEU-POL AND FIRE-HERITAGE PL	100-439-04	1,518	1,669	1,761	1,500	0	C
TOTAL INTERGO	VERNMENTAL	502,344	518,601	554,794	559,621	0	0

DETAIL		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
GENERAL FUND (100)	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	
POLICE AND COURT FINES							
CIRCUIT COURT FINES	100-460-00	32,206	30,910	30,000	15,000	0	0
MUNICIPAL COURT FINES	100-461-01	0	100	0	60,000	0	C
MUNICIPAL COURT STATE ASSESS	100-461-03	0	42	0	0	0	0
POLICE INCOME	100-463-00	(1,243)	202	500	150	0	0
TOTAL POLICE AND COURT FINES	S	30,963	31,254	30,500	75,150	0	0
REIMBURSEMENTS							
OTHER REIMBURSEMENTS	100-470-02	69,888	45,942	5,000	0	0	0
OTHER EXTERNAL	100-470-09	0	0	0	1,000	0	0
ENGINEERING REIMB	100-471-01	1,425	0	600	3,400	0	0
STREET MATERIALS REIMB	100-471-02	346	0	0	0	0	0
PUBLIC WORKS REIMB	100-471-03	9,956	6,502	6,500	15,000	0	0
REIMB U.R. ADMIN AND FINANCE	100-473-03	22,137	0	29,005	75,500	0	0
REIMBURSE FINANCE EXPENSE	100-473-05	110,684	111,547	118,928	108,150	0	0
REIMBURSE ADMIN EXPENSE	100-473-06	221,368	245,403	261,641	270,534	0	0
REIMB - W/C LIGHT DUTY TRAINING	100-473-08	0	0	2,500	2,500	0	0
TOTAL REIMBURSEMENTS	S	435,804	409,394	424,174	476,084	0	0
MISCELLANEOUS							
SALE OF ASSETS	100-445-00	0	281,503	0	0	0	0
SPRAGUE THEATER RENT REVENUE	100-446-01	8,480	9,078	8,750	2,000	0	0
SPRAGUE-EQUIPMENT RENT REVENUE	100-446-02	1,605	1,903	2,275	400	0	0
SPRAGUE THEATER-GRANTS	100-446-03	0	15,000	10,000	10,000	0	0
RENTAL OF LAND	100-447-01	33,094	34,191	28,000	1,000	0	0
COMMUNITY CTR RENT REVENUE	100-448-01	25,861	17,156	25,000	10,000	0	0
INTEREST INCOME	100-450-00	7,874	9,093	7,500	9,000	0	0
GRANTS - MISC	100-474-00	(19,346)	1,637	10,000	320,884	0	0
GRANTS - POLICE SEATBELT	100-474-02	2,874	1,744	2,500	2,500	0	0
GRANT - POLICE DUII	100-474-03	0	2,715	0	3,000	0	0
11TH ST WEST SIDEWALK GRANT	100-474-05	0	546	0	0	0	0
COMMUNITY CENTER DONATIONS	100-478-04	0	0	500	150	0	0
OTHER	100-489-00	37,786	7,848	10,000	2,000	0	0
DONATIONS	100-489-01	1	350	200	200	0	0
FIREWORKS DONATIONS	100-489-02	12,573	7,942	15,000	8,500	0	0
DONATIONS-MISC POLICE TOTAL MISCELLANEOUS	100-489-03	1,205	390,706	119,725	369,634	0	0
	-	.12,001	370,730	.17,720	207,001		
TRANS FROM OTHER FUNDS							
TRANSFER IN FROM 250	100-490-01	0	0	12,600	0	0	0
TRANSFER-ST REV SHARING (#260)	100-490-03	0	0	20,000	0	0	0
ELECTRIC (#910) - SUMMER REC	100-490-04	27,500	30,000	30,000	20,464	0	0
TOTAL TRANS FROM OTHER FUNDS	5	27,500	30,000	62,600	20,464	0	0
TOTAL REVENUES AND OTHER RESOURCES	S	2,438,089	2,829,479	2,639,299	3,258,208	0	(

REVENUES AND OTHER RES	SOURCES							
DETAIL		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2021-2022
GENERAL FUND (100)		ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
FUND BALANCE BEGINNING BALANCE		100-400-00	662,905	238,188	91,590	1,176,230	0	0
	TOTAL FUND BALANCE		662,905	238,188	91,590	1,176,230	0	0
GRA	AND TOTAL GENERAL FUND (100)		3,100,994	3,067,667	2,730,889	4,434,438	0	0

EXPENDITURE DETAIL GENERAL FUND (100) MAYOR AND COUNCIL DEPARTMENT	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
MATERIALS AND SERVICES:							
MAYOR AND COUNCIL	100-51-600	9,887	9,500	9,600	9,600	0	0
4TH OF JULY FIREWORKS	100-51-615	15,380	4,574	15,000	15,000	0	0
OFFICE SUPPLIES	100-51-620	2,277	0	500	500	0	0
PRINTING/PRINTED MATERIAL	100-51-624	314	257	500	500	0	0
TRAINING AND TRAVEL	100-51-650	7,098	836	8,500	8,500	0	0
MEMBERSHIPS/SUBSCRIPTIONS	100-51-655	2,831	2,832	2,850	2,850	0	0
OTHER	100-51-749	372	485	500	500	0	0
TOTAL MATERIALS AND	SERVICES	38,159	18,484	37,450	37,450	0	0
TOTAL MAYOR AND COUNCIL DE	PARTMENT	38,159	18,484	37,450	37,450	0	0

GENERAL FUND (100)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
ADMINISTRATION DEPARTMENT	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
PERSONNEL SERVICES:							
REGULAR EMPLY SALARIES AND WAGES	100-55-505	123,751	90,693	97,312	108,292	0	(
OVERTIME PAY	100-55-520	3,129	2,822		0	0	(
SOCIAL SECURITY	100-55-550	7,848	7,007	7,444	8,285	0	(
RETIREMENT	100-55-551	23,778	22,890		24,965	0	(
HEALTH AND LIFE INSURANCE	100-55-552	32,431	34,390		33,249	0	(
UNEMPLOYMENT	100-55-553	106	91	97	109	0	(
W/C INSURANCE	100-55-555	371	296	467	520	0	C
MISC PAYROLL EXPENSE	100-55-560	0	924	0	0	0	0
TOTAL PERSONNEL S	SERVICES	191,414	159,113	159,270	175,420	0	(
MATERIALS AND SERVICES:							
OFFICE SUPPLIES	100-55-620	2,912	2,631	3,000	3,000	0	C
OFFICE EQUIPMENT	100-55-621	2,120	3,684	750	1,500	0	C
OFFICE FURNITURE	100-55-622	1,029	0	500	500	0	C
PRINTING/PRINTED MATERIAL	100-55-624	5,199	5,091	3,500	5,100	0	C
LEGAL PUBLICATIONS AND NOTICES	100-55-625	600	2,306	2,000	2,500	0	C
ELECTION EXPENSE	100-55-626	0	9,603	10,000	15,000	0	C
LEGAL COST	100-55-628	34,848	55,604	57,377	57,000	0	C
UTILITIES	100-55-631	878	731	843	900	0	C
TELEPHONE	100-55-632	317	467	1,000	1,000	0	C
BUILDING MAINTENANCE SUPPLIES	100-55-633	117	1,743	1,000	1,000	0	C
MISC. EQ LIGHT DUTY TRAINING	100-55-636	220	0	500	500	0	C
SAFETY COMMITTEE	100-55-645	2,187	165	2,000	2,000	0	C
EMERGENCY MANAGEMENT SUPPLIES	100-55-649	4,708	909	2,000	0	0	C
TRAINING AND TRAVEL	100-55-650	8,234	2,118	1,967	5,000	0	C
MEMBERSHIPS	100-55-655	7,603	3,720	5,000	6,000	0	C
CONTRACTUAL SERVICES - JANITOR	100-55-657	15,506	15,236		16,000	0	C
CONTRACTUAL SVCS-DRUG TESTING	100-55-658	100	505	500	500	0	C
CONTRACTUAL SERVICES -ENGINEER	100-55-659	710	840	1,500	1,500	0	C
CONTRACTUAL SERVICES	100-55-661	52,123	55,933	47,474	53,000	0	C
INSURANCE INS LOSS PREV DEDUCT	100-55-681	28,386 0	25,315 0	29,112	31,300	0	C
ECON DEVEL-TOUR DEV (CH OF C)	100-55-682 100-55-727	109,593	150,248	10,000 122,053	10,000	0	C
NUISANCE ABATEMENT	100-55-727	109,593	150,248	1,000	5,000	0	C
PERMITS AND FEES	100-55-745	380	0	200	500	0	C
BANDON PREPARES	100-55-747	650	911	2,500	0	0	0
OTHER	100-55-747	2,067	10,265	5,348	0	0	C
TOTAL MATERIALS AND S		281,175	348,025	327,124	218,800	0	
TOTAL WATERWILD AND	22	201,170	0.10,020	UZ1,1ZT	210,000	0	
TOTAL ADMINISTRATION DEP	ADTMENT	472,589	507,138	486,394	394,220	0	(

EXPENDITURE DETAIL							
GENERAL FUND (100)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
ACCOUNTING AND BILLING DEPT	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
PERSONNEL SERVICES:							
REGULAR EMPLY SALARIES AND WAGES	100-57-505	34,442	74,420	53,519	65,371	0	0
OVERTIME PAY	100-57-520	776	1,829	0	3,000	0	0
SOCIAL SECURITY	100-57-550	2,550	5,678	4,094	5,024	0	0
RETIREMENT	100-57-551	9,869	19,362	12,389	15,158	0	0
HEALTH AND LIFE INSURANCE	100-57-552	13,296	28,095	16,221	18,999	0	0
UNEMPLOYMENT	100-57-553	35	76	54	66	0	0
W/C INSURANCE	100-57-555	113	212	257	314	0	0
TOTAL PERSONNEL SER	RVICES	61,081	129,672	86,534	107,932	0	0
MATERIALS AND SERVICES:							
OFFICE FOUIPMENT	100-57-611	18,658	7,525	5,500	6,500	0	0
OFFICE SUPPLIES	100-57-620	5,804	4,600	5,500	5,500	0	0
POSTAGE	100-57-623	23,636	24,755		26,000	0	0
PRINTING/PRINTED MATERIAL	100-57-624	12.762	11,419	13,000	13,000	0	0
UTILITIES	100-57-631	1,394	1,161	1,500	1,500	0	0
TELEPHONE	100-57-632	11,156	11,184	13,000	13,000	0	0
TRAINING AND TRAVEL	100-57-650	1,412	133	4,500	4,500	0	0
MEMBERSHIPS	100-57-655	965	869	1,000	1,000	0	0
CONTRACTUAL SERVICES	100-57-661	32,417	45,185	25,000	75,000	0	0
AUDIT SERVICES	100-57-662	61,662	80,820	20,000	35,000	0	0
BAD DEBTS	100-57-733	672	429	1,000	2,000	0	0
OTHER	100-57-749	3,415	1,033	2,500	2,500	0	0
TOTAL MATERIALS AND SER	RVICES	173,953	189,113	117,500	185,500	0	0
TOTAL ACCOUNTING AND BILLING	S DEPT	235,034	318,785	204,034	293,432	0	0

EXPENDITURE DETAIL							
GENERAL FUND (100)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
MUNICIPAL COURT DEPARTMENT	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MATERIALS AND SERVICES:							
CONTRACTUAL SERVICES	100-60-661	3,125	3,000	3,100	6,000	0	0
TOTAL MATERIALS AND SERVICE	S	3,125	3,000	3,100	6,000	0	0
TOTAL MUNICIPAL COURT DEPARTMEN	T	3,125	3,000	3,100	6,000	0	0

GENERAL FUND (100)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
POLICE DEPARTMENT	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	
PERSONNEL SERVICES:							
DEPT HEAD	100-62-500	9,411	7,680	0	0	0	(
REGULAR EMPLOYEES	100-62-505	441,355	484,301	497,521	543,472	0	(
REGULAR PART-TIME WAGES	100-62-510	0	0	16,640	0	0	(
TEMPORARY PART-TIME WAGES	100-62-512	0	98	0	0	0	(
OVERTIME PAY	100-62-520	29,246	18,858	25,000	25,000	0	(
HOLIDAY PAY	100-62-521	23,119	22,281	25,000	25,000	0	(
UNIFORM ALLOWANCE	100-62-527	2,537	1,050	2,500	2,500	0	(
REIMB VACATION	100-62-528	5,740	0	0	0	0	(
SOCIAL SECURITY	100-62-550	38,085	40,436	43,158	45,401	0	(
RETIREMENT	100-62-551	115,051	149,135		156,861	0	(
HEALTH AND LIFE INSURANCE	100-62-552	119,634	137,192		143,178	0	C
UNEMPLOYMENT	100-62-553	511	530	498	544	0	(
W/C INSURANCE	100-62-555	28,692	32,258	23,881	27,174	0	(
TOTAL PERSONNEL	SERVICES	813,381	893,819	923,543	969,130	0	(
MATERIALS AND SERVICES:							
VEHICLE FUEL	100-62-600	20,462	16,399	20,000	25,000	0	(
VEHICLE MAINTENANCE (EXT)	100-62-604	13,862	10,677	12,000	15,000	0	(
OFFICE EQUIPMENT MAINTENANCE	100-62-611	6,128	5,027	7,000	3,500	0	(
OFFICE SUPPLIES	100-62-620	3,028	1,379	3,500	7,000	0	(
POSTAGE	100-62-623	101	173	300	250	0	(
PRINTED MATERIAL	100-62-624	846	815	900	500	0	(
TRAINING EQUIPMENT	100-62-627	4,012	4,362	7,000	7,000	0	(
LEGAL COST	100-62-628	6,142	40	1,500	1,500	0	(
UTILITIES	100-62-631	4,546	3,785	5,500	5,500	0	(
TELEPHONE	100-62-632	8,439	8,387	12,000	12,000	0	(
SMALL TOOLS AND EQUIPMENT	100-62-640	16,469	6,542	15,000	15,000	0	(
UNIFORMS	100-62-643	5,953	1,735	5,000	5,000	0	(
EMPLOYEE EDUCATION ASSISTANCE	100-62-649	0	0	0	4,500	0	(
TRAINING AND TRAVEL	100-62-650	3,831	2,164	12,200	20,000	0	(
MEMBERSHIPS	100-62-655	444	797	3,000	1,500	0	(
CONTRACTUAL SERVICES	100-62-661	81,823	84,784	95,000	115,000	0	(
INSURANCE	100-62-681	23,655	24,110	30,475	33,525	0	(
DRUG ENFORCEMENT	100-62-692	604	0	0	0	0	(
K-9 EXPENSE	100-62-746	4,536	897	0	0	0	(
OTHER	100-62-749	1,323	348		300	0	(
TOTAL MATERIALS AND	SERVICES	206,204	172,421	230,675	272,075	0	(
CAPITAL OUTLAY:							
CIP - MAJOR EQUIPMENT	100-62-750	0	0	0	50,000		
MINOR EQUIPMENT-NEW	100-62-757	4,536	0	5,000	5,000	0	(
TOTAL CAPIT		4,536	0		55,000	0	(
TOTAL POLICE DE	PARTMENT	1,024,121	1,066,240	1,159,218	1,296,205	0	(

EXPENDITURE DETAIL GENERAL FUND (100) FIRE DEPARTMENT	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
MATERIALS AND SERVICES: CONTRACTUAL SERVICES	100-64-661	107,705	55,307	113,821	115,870	0	0
TOTAL MATERIALS AN	D SERVICES	107,705	55,307	113,821	115,870	0	0
TOTAL FIRE D	EPARTMENT	107,705	55,307	113,821	115,870	0	0

EXPENDITURE DETAIL							
GENERAL FUND (100)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
STREET DEPARTMENT	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MATERIALS AND SERVICES:							
VEHICLE FUEL AND OIL	100-70-600	11,737	10,093	12,000	14,000	0	0
VEHICLE MAINTENANCE	100-70-604	1,436	1,802	2,000	10,000	0	0
OFFICE SUPPLIES	100-70-620	4,259	748	1,500	1,500	0	0
UTILITIES	100-70-631	4,076	4,154	3,500	3,500	0	0
TELEPHONE	100-70-632	1,552	1,769	3,000	3,000	0	0
BUILDING REPAIR	100-70-634	58,350	13,162	50,000	50,000	0	0
SMALL TOOLS AND EQUIPMENT	100-70-640	6,314	3,476	7,000	10,000	0	0
SAFETY EQUIPMENT	100-70-642	6,348	3,161	5,500	6,000	0	0
TRAINING AND TRAVEL	100-70-650	1,726	1,415	3,000	4,000	0	0
CONTRACTUAL SERVICES	100-70-661	15,485	32,230	20,000	95,000	0	0
INSURANCE	100-70-681	7,156	6,027	7,705	8,500	0	0
TRAFFIC SAFETY SUPPLIES	100-70-706	20,878	4,819	15,000	15,000	0	0
OTHER EQUIP REPAIR AND MAINT.	100-70-721	26,246	19,026	35,000	40,000	0	0
TOTAL MATERIALS AN	D SERVICES	165,563	101,882	165,205	260,500	0	0
TOTAL STREET D	EPARTMENT	165,563	101,882	165,205	260,500	0	0

EXPENDITURE DETAIL							
GENERAL FUND (100)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
PARKS DEPARTMENT	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
PERSONNEL SERVICES:							
REGULAR EMPLY SALARIES AND WAGES	100-72-505	59,763	44,482	41,629	51,807	0	0
TEMPORARY PART-TIME WAGES	100-72-512	0	23,741	0	25,000	0	0
OVERTIME PAY	100-72-520	1,922	190	0	2,000	0	0
VACATION REIMB.	100-72-528	0	1,221	0	0	0	0
SOCIAL SECURITY	100-72-550	4,538	3,369	3,185	3,964	0	0
RETIREMENT	100-72-551	11,752	11,651	12,180	14,752	0	0
HEALTH AND LIFE INSURANCE	100-72-552	18,735	13,360	16,554	17,217	0	0
UNEMPLOYMENT	100-72-553	62	44	42	61	0	0
W/C INSURANCE	100-72-555	4,602	4,424	3,794	2,187	0	0
TOTAL PERSONNEL SERVICE:	S	101,374	102,482	77,384	116,988	0	0
MATERIALS AND SERVICES:							
UTILITIES	100-72-631	21,013	18,445	25,000	25,000	0	0
SMALL TOOLS AND EQUIPMENT	100-72-640	578	3,350	3,000	4,000	0	0
LANDSCAPING AND LAWN MAINTENANCE	100-72-646	1,500	0	0	0	0	0
INSURANCE	100-72-681	3,548	3,626	4,158	4,470	0	0
PARK SUPPLIES	100-72-708	3,115	8,955	8,000	12,000	0	0
PARK REPAIR AND MAINTENANCE	100-72-725	31,759	11,307	35,000	35,000	0	0
SUMMER REC - FEES	100-72-745	17,059	20,464	20,464	20,464	0	0
OTHER	100-72-749	2,573	1,173	4,000	4,000	0	0
TOTAL MATERIALS AND SERVICES	S	81,145	67,320	99,622	104,934	0	0
TOTAL PARKS DEPARTMEN	Т	182,519	169,802	177,006	221,922	0	0

EXPENDITURE DETAIL							
GENERAL FUND (100)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
PLANNING DEPARTMENT	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
PERSONNEL SERVICES:							
DEPT HEAD SALARIES AND WAGES	100-76-500	24,519	0	0	0	0	0
REGULAR EMPLY SALARIES AND WAGES	100-76-505	56,651	69,812	140,485	167,741	0	0
OVERTIME PAY	100-76-520	506	95	0	0	0	0
HOLIDAY PAY	100-76-521	1,028	0	0	0	0	0
SOCIAL SECURITY	100-76-550	6,160	5,617	10,747	12,833	0	0
RETIREMENT	100-76-551	9,157	6,001	21,087	36,352	0	0
HEALTH AND LIFE INSURANCE	100-76-552	10,287	9,679	42,790	49,191	0	0
UNEMPLOYMENT	100-76-553	83	74	140	168	0	0
W/C INSURANCE	100-76-555	672	404	674	806	0	0
TOTAL PERSONNEL SERVICES		109,063	91,682	215,923	267,091	0	0
MATERIAL O AND OFFICE							
MATERIALS AND SERVICES:	100 7/ /10	0	0	0	1 000	0	0
CITIZEN INVOLVEMENT PROGRAM	100-76-619	0	0	0	1,000	0	0
OFFICE SUPPLIES	100-76-620	1,519	1,238	2,000	2,500	0	0
PRINTING/PRINTED MATERIAL	100-76-624	5,078	4,503	6,000	6,000	0	0
LEGAL PUBLICATIONS AND NOTICES	100-76-625	1,277	987	3,000	3,000	0	0
UTILITIES	100-76-631	1,197	996	1,500	1,500	0	0
TELEPHONE MICC. FOURMENT/FIXTURES	100-76-632	530	541	1,000	750	0	0
MISC. EQUIPMENT/FIXTURES	100-76-641	320	2,307	4,000	2,500	0	0
TRAINING AND TRAVEL	100-76-650	2,549	137	0	3,000	0	0
MEMBERSHIPS CONSULTING SERVICES	100-76-655 100-76-660	450	229	500	500	0	0
CONSULTING SERVICES  CONSULTING SERVICES - LEGAL		12,743	4 202	0 E 000	5,000	•	0
CONSULTING SERVICES - LEGAL  TOTAL MATERIALS AND SEI	100-76-661	289 25,952	4,383 15,321	5,000 23,000	5,000	0	0
TOTAL WATERIALS AND SEI	VICES	20,952	10,321	23,000	30,750	U	U
TOTAL PLANNING DEPAR	TMENT	135,015	107,003	238,923	297,841	0	0

#### FUNDS BY TYPE: GENERAL FUND

GENERAL FUND (100)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
COMMUNITY CENTER DEPARTMENT	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
PERSONNEL SERVICES:							
REGULAR EMPLY SALARIES AND WAGES	100-78-505	15,558	7,814	7,719	9,067	0	C
OVERTIME PAY	100-78-520	702	68	0	0	0	C
VACATION REIMB.	100-78-528	0	475	0	0	0	C
SOCIAL SECURITY	100-78-550	1,203	588	772	694	0	C
RETIREMENT	100-78-551	2,519	2,086	2,305	2,658	0	C
HEALTH AND LIFE INSURANCE	100-78-552	3,792	2,314	2,391	2,801	0	C
UNEMPLOYMENT	100-78-553	16	8	9	10	0	C
W/C INSURANCE	100-78-555	569	295	411	402	0	C
TOTAL PERSONNEL S	ERVICES	24,359	13,648	13,607	15,632	0	C
MATERIALS AND SERVICES:							
OFFICE EQUIPMENT	100-78-611	250	0	0	0	0	C
OFFICE SUPPLIES	100-78-620	115	0	0	0	0	C
UTILITIES	100-78-631	16,049	14,204	17,000	17,000	0	C
TELEPHONE	100-78-632	1,351	1,255	1,500	1,500	0	C
LINEN RENTAL	100-78-635	786	302	0	0	0	C
MISC EQUIPMENT	100-78-640	4	596	1,500	1,500	0	C
CONTRACTUAL SERVICES - JANITOR	100-78-657	13,805	11,326	15,000	15,000	0	C
CONTRACTUAL SERVICES	100-78-661	13,670	18,228	12,000	15,000	0	C
WEB AND MARKETING	100-78-663	2,515	973	0	0	0	C
INS PROPERTY	100-78-681	0	0	1,150	1,240	0	C
DUCT CLEANING	100-78-685	850	850	1,000	1,000	0	C
OTHER	100-78-749	2,590	240	3,500	3,500	0	C
TOTAL MATERIALS AND S	ERVICES	51,985	47,974	52,650	55,740	0	C
CAPITAL OUTLAY:							
CIP - WALK IN FREEZER RETRO	100-78-758	0	0	15,000	15,000	0	C
TOTAL CAPITAI	OUTLAY	0	0	15,000	15,000	0	С
TOTAL COMMUNITY CENTER DEPA	\DTMENT	76,344	61,622	81,257	86,372	0	C

#### FUNDS BY TYPE: GENERAL FUND

EXPENDITURE DETAIL GENERAL FUND (100)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
SPRAGUE THEATER	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	
MATERIALS AND SERVICES:							
OFFICE SUPPLIES	100-79-620	0	0	200	500	0	0
TELEPHONE	100-79-632	1,656	1,642	1,700	1,700	0	0
BUILDING MAINTENANCE SUPPLIES	100-79-633	1,942	6,767	2,000	2,000	0	0
ROYALTIES	100-79-634	175	547	800	800	0	0
MISC. EQUIPMENT	100-79-640	623	23,075	2,000	2,000	0	0
CONTRACTUAL SERVICES - JANITOR	100-79-657	3,692	3,108	4,500	4,500	0	0
CONTRACTUAL SERVICES	100-79-661	12,390	19,251	12,000	23,000	0	0
WEB/MARKETING	100-79-663	2,515	802	3,000	3,000	0	0
INS PROPERTY	100-79-681	0	0	1,150	1,240	0	0
OTHER	100-79-749	1,203	774	1,500	1,500	0	0
TOTAL MATERIALS AND	SERVICES	24,196	55,966	28,850	40,240	0	0
TOTAL SPRAGUI	THEATER	24,196	55,966	28,850	40,240	0	0

#### FUNDS BY TYPE: GENERAL FUND

EXPENDITURE DETAIL							
GENERAL FUND (100)	A COOLINIT NO	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
NON-DEPARTMENTAL	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
PERSONNEL SERVICES:							
OVERTIME PAY - POLICE GRANT	100-90-520	0	739	0	0	0	0
SOCIAL SECURITY	100-90-550	0	57	0	0	0	0
HEALTH AND LIFE INSURANCE	100-90-552	0	230	0	0	0	0
TOTAL PERSONNEL SERVICE:	S	0	1,026	0	0	0	0
MATERIALS AND SERVICES:							
INSURANCE REIMBURSEMENT	100-90-683	21,888	0	15,000	15,000	0	0
WEB/MARKETING	100-90-745	0		6,000	6,000	0	0
ECON DEVEL-TOUR DEV (CH OF C)	100-90-738	0	0	0	145,682	0	0
EMERGENCY MANAGEMENT SUPPLIES	100-90-739	0		0	4,500	0	0
OTHER	100-90-749	1,404	1,461	14,628	15,000	0	0
TOTAL MATERIALS AND SERVICE:	5	23,292	1,461	35,628	186,182	0	0
CADITAL OUTLAY							
CAPITAL OUTLAY:	100 00 750	0	20.000	0	,	0	0
TRANSFER TO FUND 940	100-90-750	0	-,	0	0	0	0
TRANSFER TO FUND 950	100-90-751			0	Ů	·	0
CIP - CITY HALL SIDING/PAINTING/GUTTER RE-ROUTE TOTAL CAPITAL OUTLA'	100-90-787	0		0	75,000 75,000	0	0
TOTAL CAPITAL OUTLA	Y	0	24,718	0	75,000	0	0
CONTINGENCIES AND RESERVES:							
TRAN TO OTHER FUND	100-90-954	375,145	0	0	0	0	0
RESCUE ACT CONTINGENCY	100-90-981	0	0	0	641,768	0	0
PERS RESERVE	100-90-971	0	0	0	100,000	0	0
RESERVE	100-90-970	0	0	0	250,000	0	0
CONTINGENCY	100-90-980	0	0	0	131,436	0	0
TOTAL CONTINGENCIES AND RESERVE	S	375,145	0	0	1,123,204	0	0
TOTAL NON-DEPARTMENTA	L	398,437	27,205	35,628	1,384,386	0	0
				, ,			<u></u>
FUND BALANCE							
ENDING FUND BALANCE	100-90-999	238,186		0	0	0	
TOTAL FUND BALANC	Ε	238,186	575,229	0	0	0	0
GRAND TOTAL GENERAL FUND (100	)	3,100,993	3,067,663	2,730,886	4,434,438	0	0

REVENUES AND OTHER RESOURCES							
DETAIL		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
POLICE RESERVE PROGRAM FUND	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MISCELLANEOUS							
INTEREST INCOME	151-450-00	22	578	700	700	0	0
MISC - GRANT	151-474-00	8,256	3,281	250	250	0	0
MISC - DONATIONS	151-489-01	3,550	4,600	1,000	1,000	0	0
K-9 DONATIONS	151-489-02	8,710	6,720	3,200	200	0	0
HOLIDAY WITH A HERO DONATIONS	151-489-03	1,925	2,450	500	500	0	0
TOTAL MISCELLA	ANEOUS	22,463	17,629	5,650	2,650	0	0
TOTAL REVENUES AND OTHER RES	OURCES	22,463	17,629	5,650	2,650	0	0
FUND BALANCE	454 400 00		00.004	05.047	05.004		
BEGINNING FUND BALANCE	151-400-00	0	-,	35,946	35,801	0	0
TOTAL FUND B	ALANCE	0	20,984	35,946	35,801	0	0
GRAND TOTAL POLICE RESERVE PROGRA	M FUND	22,463	38,613	41,596	38,451	0	0
SIGNAL TOTAL TOLIGE RESERVET ROOM		22,100	30,013	71,070	30 <sub>1</sub> 131	0	0

EXPENDITURE DETAIL							
POLICE RESERVE PROGRAM FUND DEPARTMENT 62	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
DEI AKTIWEIVI 02	Accounting	AOTOAL	AOTOAL	DODOLI	I KOI OSED	ALLIKOVED	ADOI 1ED
MATERIALS AND SERVICES:							
PROGRAM MATERIALS	151-62-690	C	582	6,500	0	0	0
HOLIDAY WITH A HERO EXPENSE	151-62-745	C	2,161	2,500	11,271	0	0
K-9 EXPENSE	151-62-746	C	0	0	15,210	0	0
OTHER EXPENSE	151-62-757	C	0	0	11,970	0	0
TOTAL MA	ATERIALS AND SERVICES	C	2,743	9,000	38,451	0	0
CAPITAL OUTLAY:							
MINOR EQUIPMENT-NEW	151-62-757	1,480	0	4,950	0	0	0
	TOTAL CAPITAL OUTLAY	1,480	0	4,950	0	0	0
	TOTAL DEPARTMENT 62	1,480	2,743	12.050	20 /51	0	0
	TOTAL DEPARTMENT 62	1,400	2,743	13,950	38,451	U	U
FUND BALANCE							
ENDING FUND BALANCE	151-62-999	20,984	35,870	27,646	0	0	0
	TOTAL FUND BALANCE	20,984	35,870	27,646	0	0	0
GRAND TOTAL POLICE RE	SERVE PROGRAM FUND	22,464	38,613	41,596	38,451	0	0

REVENUES AND OTHER RESOURC DETAIL STATE TAX STREET FUND (210)	ES	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
INTERGOVERNMENTAL								
STATE STREET TAX		210-422-03	213,566	225,643	227,435	244,584	0	0
ТОТ	AL INTERGOVERNMENTAL		213,566	225,643	227,435	244,584	0	0
MISCELLANEOUS								
SALE OF ASSETS		210-445-00	0	59,604	0	0	0	0
INTEREST INCOME		210-450-00	2,739	2,516	2,013	2,600	0	0
	TOTAL MISCELLANEOUS		2,739	62,120	2,013	2,600	0	0
TOTAL REVENUES	AND OTHER RESOURCES		216,305	287,763	229,448	247,184	0	0
FUND BALANCE								
BEGINNING FUND BALANCE		210-400-00	143,679	113,916	97,852	150,339	0	0
	TOTAL FUND BALANCE		143,679	113,916	97,852	150,339	0	0
GRAND TOTAL STAT	E TAX STREET FUND (210)		359,984	401,679	327,300	397,523	0	0

EVALUATION DETAIL							
EXPENDITURE DETAIL		2012 2012	2010 2020	0000 0001	0004 0000	0004 0000	0004 0000
STATE TAX STREET FUND (210)	A COOLINE NO	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
EXPENDITURES	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
PERSONNEL SERVICES:							
REGULAR EMPLY SALARIES AND WAGES	210-50-505	136,441	109,779	98,696	121,747	0	0
OVERTIME PAY	210-50-520	5,354	516	0	1,500	0	0
VACATION REIMB.	210-50-528	0	3,393	0	0	0	0
SOCIAL SECURITY	210-50-550	10,118	8,629	7,550	9,314	0	0
RETIREMENT	210-50-551	36,579	35,820	28,970	34,819	0	0
HEALTH AND LIFE INSURANCE	210-50-552	41,880	33,163	31,269	39,207	0	0
UNEMPLOYMENT	210-50-553	139	110	116	106	0	0
W/C INSURANCE	210-50-555	15,557	16,296	15,038	5,084	0	0
TOTAL PERSONNEL SER	VICES	246,068	207,706	181,639	211,777	0	0
MATERIALS AND SERVICES:							
PLANNING SERVICES	210-50-666	0	0	2,851	0	0	0
STREET AND DRAINAGE MATERIALS	210-50-703	0	8,631	50,000	50,000	0	0
ADA COMPIANCE SIDEWALKS (RAMPS	210-50-704	0	0	30,000	60,000	0	0
TRAFFIC SAFETY SUPPLIES	210-50-706	0	0	20,000	20,000	0	0
OTHER	210-50-749	0	242	42,810	55,746	0	0
MATERIALS AND SER	VICES	0	8,873	145,661	185,746	0	0
TOTAL EXPENDIT	TURES	246,068	216,579	327,300	397,523	0	0
FUND BALANCE							
ENDING FUND BALANCE	210-50-999	113,916	185,100	0	0	0	0
TOTAL FUND BAI		113,916	185,100	0	0	0	0
GRAND TOTAL STATE TAX STREET FUN	D (210)	359,984	401,679	327,300	397,523	0	0

REVENUES AND OTHER RESOURCES DETAIL LIBRARY MEMORIAL FUND (220)	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
INTERGOVERNMENTAL							
READY TO READ GRANT	220-422-09	1,000	1,000	1,000	0	0	0
TOTAL INTERGOVERNM	MENTAL	1,000	1,000	1,000	0	0	0
MISCELLANEOUS							
INTEREST INCOME	220-450-00	6,700	4,575	3,500	4,000	0	0
FINES	220-475-01	2,588	0	0	0	0	0
LOST BOOKS	220-475-02	785	0	0	0	0	0
COPIES	220-475-03	2,191	0	0	0	0	0
OTHER	220-475-09	6,503	0	0	0	0	0
GIFTS AND MEMORIALS	220-478-00	3,920	6,193	5,000	0	0	0
LIBRARY FOUNDATION	220-478-01	23,900	0	0	0	0	0
MISC - OTHER	220-489-00	2,190	0	0	0	0	0
TOTAL MISCELLA	NEOUS	48,777	10,768	8,500	4,000	0	0
TOTAL REVENUES AND OTHER RESO	URCES	49,777	11,768	9,500	4,000	0	0
		,	·	·			
FUND BALANCE							
BEGINNING FUND BALANCE	220-400-00	250,575	292,266	88,000	93,156	0	0
TOTAL FUND BA	ALANCE	250,575	292,266	88,000	93,156	0	0
GRAND TOTAL LIBRARY MEMORIAL FUN	ID (220)	300,352	304,034	97,500	97,156	0	0

EXPENDITURE DETAIL							
LIBRARY MEMORIAL FUND (220)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
EXPENDITURES (EES)	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED		
MATERIALS AND SERVICES:							
LISA WAMPOLE CHILDRENS PROGRAM	220-50-695	0	1,602	7,000	0	0	0
READY TO READ GRANT EXPEND	220-50-698	1,227	925	1,000	0	0	0
OTHER	220-50-749	0	106	59,500	66,500	0	0
TOTAL MATERIALS AND S	SERVICES	1,227	2,633	67,500	66,500	0	0
CAPITAL OUTLAY:							
NEW LIBRARY CONSTRUCTION	220-50-763	3,360	0	0	0	0	0
CIP - EAST EXTERIOR DOOR	220-50-767	3,500	0	0	0	0	0
CIP - MISC	220-50-770	0	0	30,000	30,656	0	0
TOTAL CAPITA	L OUTLAY	6,860	0	30,000	30,656	0	0
CONTINGENCIES AND RESERVES:							
TRANSFER TO FUND #230-LIB FUND	220-50-951	0	209,013	0	0	0	0
TOTAL CONTINGENCIES AND R	ESERVES	0	209,013	0	0	0	0
TOTAL EXPEN	IDITURES	8,087	211,646	97,500	97,156	0	0
FUND BALANCE							
ENDING FUND BALANCE	220-50-999	292,266	92,387	0	0	0	0
TOTAL FUND	BALANCE	292,266	92,387	0	0	0	0
GRAND TOTAL LIBRARY MEMORIAL F	UND (220)	300,353	304,033	97,500	97,156	0	0
	·				_	_	_

						2021-2022
ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
230-424-01	342,343	397,981	355,000	357,053	0	0
230-424-02	0	0	0	1,000	0	0
RNMENTAL	342,343	397,981	355,000	358,053	0	0
230-450-00	55	765	250	250	0	0
230-474-00						0
230-475-01	· ·	, ,	•			0
230-475-02	0	500		500	0	0
230-475-03	0	1,820	1,500	1,500	0	0
230-478-01	0	19,101	16,000	18,000	0	0
230-489-00	0	3,885	2,500	3,000	0	0
LANEOUS	3,030	32,427	22,750	25,250	0	0
230-490-01	0	209.013	0	0	0	0
ER FUNDS	0	209,013				0
SOURCES	345,373	639,421	377,750	383,303	0	0
230-400-00	(33,748)	(148,963)	) 0	49,236	0	0
BALANCE	(33,748)	(148,963)	) 0	49,236	0	0
FUND (230)	311.625	490.458	377.750	432.539	0	0
	230-424-02 RNMENTAL  230-450-00 230-474-00 230-475-01 230-475-02 230-475-03 230-478-01 230-489-00  LLANEOUS  230-490-01  ER FUNDS  230-400-00  BALANCE	230-424-01 342,343 230-424-02 0 RNMENTAL 342,343 230-450-00 55 230-474-00 2,975 230-475-01 0 230-475-02 0 230-475-03 0 230-478-01 0 230-489-00 0 LLANEOUS 3,030 230-490-01 0 ER FUNDS 0 230-490-01 0 ER FUNDS (33,748) 230-400-00 (33,748)	230-424-01 342,343 397,981 230-424-02 0 0 342,343 397,981 230-424-02 0 0 0 342,343 397,981 230-475-00 2,975 4,840 230-475-02 0 500 230-475-03 0 1,820 230-475-03 0 1,820 230-475-03 0 19,101 230-489-00 0 3,885 3,030 32,427 230-490-01 0 209,013 ER FUNDS 230-490-01 0 209,013 ER FUNDS 230-490-01 0 209,013 ER FUNDS 230-490-00 (33,748) (148,963 0 BALANCE (33,748) (148,963 0 148,963 0 148,963 0 148,963 0 148,963 0 148,963 0 148,963 0 148,963 0 148,963	ACCOUNT NO ACTUAL  ACTUAL  BUDGET  342,343 397,981 355,000  230-424-02 0 0 0  342,343 397,981 355,000  342,343 397,981 355,000  230-476-00 55 765 250 230-476-01 0 1,516 0 230-475-02 0 500 500 230-475-03 0 1,820 1,500 230-478-01 0 19,101 16,000 230-489-00 0 3,885 2,500  LLANEOUS  345,373 639,421 377,750  BALANCE  230-400-00 (33,748) (148,963) 0  BALANCE	ACCOUNT NO ACTUAL ACTUAL BUDGET PROPOSED  230-424-01 342,343 397,981 355,000 357,053 230-424-02 0 0 0 1,000 358,053 35	ACCOUNT NO  ACTUAL  ACTUAL  BUDGET  PROPOSED  APPROVED  APPROVED  RNMENTAL  230-424-01 230-424-02 0 0 0 0 1,000 0  342,343 397,981 355,000 358,053 0  342,343 397,981 355,000 358,053 0   230-475-01 230-475-01 230-475-02 0 500 500 500 500 0  230-475-03 0 1,516 0 0 0 0  230-475-03 0 1,820 1,500 1,500 0  230-478-01 0 19,101 16,000 18,000 0  230-478-01 0 19,101 16,000 18,000 0  230-489-00 0 3,885 2,500 3,000 0  LLANEOUS  230-490-01 0 209,013 0 0 0  SOURCES  345,373 639,421 377,750 383,303 0

EXPENDITURE DETAIL							
LIBRARY FUND (230)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
EXPENDITURES	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET		APPROVED	
EXPENDITURES	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
PERSONNEL SERVICES:							
REGULAR EMPLOYEES	230-50-505	233,948	235,267	178,620	183,537	0	0
HOLIDAY PAY	230-50-521	0	1,128	0	0	0	0
VACATION REIMB.	230-50-528	846	8,065	0	0	0	0
SOCIAL SECURITY	230-50-550	16,991	18,590	13,664	14,041	0	0
RETIREMENT	230-50-551	48,122	55,659	40,209	46,156	0	0
HEALTH AND LIFE INSURANCE	230-50-552	81,728	90,573	60,160	69,086	0	0
UNEMPLOYMENT	230-50-553	228	246	179	184	0	
W/C INSURANCE	230-50-555	816	760	836	881	0	
TOTAL PERSONNEL SER		382,679	410,288	293,668	313,885	0	
MATERIALS AND SERVICES:	000 == 100					_	-
OFFICE SUPPLIES	230-50-620	3,981	3,570	4,200	4,000	0	
OFFICE EQUIPMENT	230-50-621	2,610	50	400	1,000	0	
OFFICE FURNITURE	230-50-622	2,053	373	1,000	500	0	
POSTAGE	230-50-623	8	62	63	50	0	0
JANITORIAL SUPPLIES	230-50-630	1,070	783	1,500	1,500	0	0
UTILITIES	230-50-631	13,471	13,391	10,000	10,000	0	0
TELEPHONE	230-50-632	3,000	3,339	1,000	1,000	0	0
MINOR MAINTENANCE	230-50-635	772	105	1,200	1,200	0	0
TRAINING AND TRAVEL	230-50-650	1,698	1,278	1,500	1,000	0	0
MEMBERSHIPS	230-50-651	0	379	800	200	0	0
CONTRACTUAL SERVICES	230-50-661	13,468	15,033	12,000	10,000	0	0
INSURANCE	230-50-681	4,731	3,616	5,175	5,563	0	0
LIBRARY MATERIALS	230-50-690	28,540	25,277	30,000	33,000	0	0
ART GALLERY	230-50-691	0	217	600	600	0	0
CHILDREN'S PROGRAMS	230-50-695	942	72	72	0	0	0
EDUCATIONAL PROGRAMS	230-50-696	0	1,912	10,000	10,000	0	
READY TO READ GRANT EXPEND	230-50-694	0	0	0	1,000	0	
OTHER EQUIP REPAIR AND MAINT.	230-50-721	1,372	4,676	3,193	3,000	0	
REFUNDS AND REIMBURSEMENTS	230-50-734	184	0	129	100	0	
OTHER	230-50-749	8	1,059	1,250	1,000	0	
TOTAL MATERIALS AND SER		77,908	75,192	84,082	84,713	0	
		·	·	·			
CONTINGENCIES AND RESERVES:							
CONTINGENCY	230-50-980	0	0	0	33,941	0	
TOTAL CONTINGENCIES AND RESI	ERVES	0	0	0	33,941	0	0
TOTAL EXPENDI	ΓURES	460,587	485,480	377,750	432,539	0	0
1017E EN ENDI		100,007	.00,100	377,700	102,007		
FUND BALANCE							
ENDING FUND BALANCE	230-50-999	(148,963)	4,977	0	0	0	0
TOTAL FUND BAI	LANCE	(148,963)	4,977	0	0	0	0
GRAND TOTAL LIBRARY FUNI	D (230)	311,624	490,457	377,750	432,539	0	0
GRAND TOTAL LIDRARY FUN	D (230)	311,024	470,437	3/1,/30	432,539	U	U

REVENUES AND OTHER RESOURCES DETAIL COMM BEAUTIFICATION FUND (250)	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
FRANCHISE FEES							
GARBAGE FRANCHISE FEE	250-404-03	40,264	47,562	41,622	47,000	0	0
TOTAL FRANCHI	SE FEES	40,264	47,562	41,622	47,000	0	0
MISCELLANEOUS MISC - INTEREST INCOME	250-450-00	539	566	400	600	0	0
TRANSFER FROM FUND 260	250-487-02	10,000		0	000	0	0
TOTAL MISCELL		10,539		400	600	0	0
TOTAL REVENUES AND OTHER RES	OURCES	50,803	48,128	42,022	47,600	0	0
FUND BALANCE							
BEGINNING BALANCE	250-400-00	0	25,725	20,578	4,531	0	0
TOTAL FUND E	ALANCE	0	25,725	20,578	4,531	0	0
GRAND TOTAL COMM BEAUTIFICATION FU	ND (250)	50,803	73,853	62,600	52,131	0	0

EXPENDITURE DETAIL							
COMM BEAUTIFICATION FUND (250)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
EXPENDITURES	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MATERIALS AND SERVICES:							
BENCHES AND TRASH CANS	250-50-674	(926)	0	0	0	0	0
FIRE HYDRANT PAINTING	250-50-677	373	0	0	0	0	0
CONTRACTUAL SERVICES	250-50-678	37,110	42,100	45,000	45,000	0	0
TREE TRIMMING/MITIGATION	250-50-699	10,750	4,172	5,000	5,000	0	0
TOTAL MATE	RIALS AND SERVICES	47,307	46,272	50,000	50,000	0	0
CONTINGENCIES AND RESERVES:							
TRANSFER OUT	250-50-955	0	12,928	0	0	0	0
TRANSFER TO GEN FUND 100	250-50-956	0	0	12,600	0	0	0
CONTINGENCY	250-50-980	0	0	0	2,131	0	0
TOTAL CONTINGEN	CIES AND RESERVES	0	12,928	12,600	2,131	0	0
Т	OTAL EXPENDITURES	47,307	59,200	62,600	52,131	0	0
'	OTAL EXPENDITURES	47,307	39,200	02,000	32,131	U	U
FUND BALANCE							
ENDING FUND BALANCE	250-50-999	3,496	14,652	0	0	0	0
Т	OTAL FUND BALANCE	3,496	14,652	0	0	0	0
GRAND TOTAL COMM BEAUT	IFICATION FUND (250)	50,803	73,852	62,600	52,131	0	0

REVENUES AND OTHER RESOURCES DETAIL STATE REV SHARING FUND (260)	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
INTERGOVERNMENTAL							
RECEIPTS FROM STATE	260-422-09	29,889	50,350	41,000	43,000	0	0
TOTAL INTE	RGOVERNMENTAL	29,889	50,350	41,000	43,000	0	0
MISCELLANEOUS							
INTEREST INCOME	260-450-00	991	666	850	650	0	0
TOTAL	MISCELLANEOUS	991	666	850	650	0	0
TOTAL REVENUES AND O	THER RESOURCES	30,880	51,016	41,850	43,650	0	0
FUND BALANCE							
BEGINNING FUND BALANCE	260-400-00	63,002	42,796	26,386	20,445	0	0
ТОТ.	AL FUND BALANCE	63,002	42,796	26,386	20,445	0	0
GRAND TOTAL STATE REV SH	IARING FUND (260)	93,882	93,812	68,236	64,095	0	0

EXPENDITURE DETAIL STATE REV SHARING FUND (26 EXPENDITURES	0)	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
MATERIALS AND SERVICES:								
PAYMENT TO OTHER ORG		260-50-730	38,500	38,700	20,000	25,000	0	0
OTHER		260-50-749	2,586	9,352	28,236	39,095	0	0
TOTA	AL MATERIALS AND SERVICES	S	41,086	48,052	48,236	64,095	0	0
CONTINGENCIES AND RESERV	ES:							
TRANSFER TO OTHER FUND 94	0	260-50-960	10,000	20,348	0	0	0	0
TRANSFER TO OTHER FUND 10	0	260-50-961	0	0	20,000	0	0	0
TOTAL CON	NTINGENCIES AND RESERVES	S	10,000	20,348	20,000	0	0	0
	TOTAL EXPENDITURES	c	51,086	68,400	68,236	64,095	0	0
	TOTAL EXPENDITURE.	3	31,000	00,400	00,230	04,090	U	U
FUND BALANCE								
ENDING FUND BALANCE		260-50-999	42,796	25,412	0	0	0	0
	TOTAL FUND BALANCI	E	42,796	25,412	0	0	0	0
GRAND TOTAL ST	ATE REV SHARING FUND (260	))	93,882	93,812	68,236	64,095	0	0

REVENUES AND OTHER RESOURCES		2010 2010	2010 2000	2022 2021	2024 2022	0004 0000	0001 0000
DETAIL		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
BLOCK GRANT FUND (410)	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MISCELLANEOUS							
INTEREST INCOME	410-450-00	7,635	6,501	2,000	2,000	0	0
LOAN REPAYMENTS -PRINCIPAL	410-455-00	0	8,633	0	2,749	0	0
SMALL BUSINESS LOAN PRINCIPAL	410-455-04	4,524	0	0	0	0	0
SMALL BUSINESS LOAN INTEREST	410-456-00	1,337	2,152	0	851	0	0
TOTAL MISCEL	LANEOUS	13,496	17,286	2,000	5,600	0	0
TOTAL REVENUES AND OTHER RE	SOURCES	13,496	17,286	2,000	5,600	0	0
FUND BALANCE							
BEGINNING FUND BALANCE	410-400-00	389,599	384,664	127,592	56,870	0	0
TOTAL FUND	BALANCE	389,599	384,664	127,592	56,870	0	0
GRAND TOTAL BLOCK GRANT F	UND (410)	403,095	401,950	129,592	62,470	0	0

EXPENDITURE DETAIL BLOCK GRANT FUND (410)	ACCOUNT NO	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
EXPENDITURES	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MATERIALS AND SERVICES:							
OTHER	410-50-749	0	21,131	0	0	0	0
TOTAL MATERIALS	AND SERVICES	0	21,131	0	0	0	0
CAPITAL OUTLAY:							
CAPITAL IMPROVEMENTS	410-50-775	13,186	1,773	69,592	0	0	0
FACADE/SIGN LOAN/GRANT	410-50-797	5,025	0	0	20,000	0	0
LOANS TO SMALL BUS/FACADE LOAN	410-50-798	0	0	60,000	42,470	0	0
CIP - TROLLEY PROGRAM	410-50-800	219	14,303	0	0	0	0
TOTAL CA	APITAL OUTLAY	18,430	16,076	129,592	62,470	0	0
CONTINGENCIES AND RESERVES:							
TRANSFER TO FUND 940	410-50-990	0	109,230	0	0	0	0
TRANSFER TO FUND 950	410-50-991	0	·	0	0	0	0
TOTAL CONTINGENCIES A	ND RESERVES	0	221,531	0	0	0	0
TOTAL E	XPENDITURES	18,430	258,738	129,592	62,470	0	0
FUND BALANCE							
ENDING FUND BALANCE	410-50-999	384,664	143,212	0	0	0	0
TOTAL F	FUND BALANCE	384,664	143,212	0	0	0	0
GRAND TOTAL BLOCK GRA	ANT FUND (410)	403,094	401,950	129,592	62,470	0	0

2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
AL .	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
43,103	5,851,483	5,972,517	6,250,000	0	0
11,630	11,475	10,000	11,300	0	0
42,826	17,770	40,000	27,300	0	0
97,559	5,880,728	6,022,517	6,288,600	0	0
0	0	500	1,000	0	0
0	0	500	1,000	0	0
0	0	1,000	2,000	0	0
	0	1,000	2,000	0	0
87,862	116,908	85,000	150,000	0	0
11,550	10,900	12,000	12,500	0	0
220	160	250	250	0	0
255	210	250	250	0	0
18,830	18,020	20,000	22,000	0	0
8,721	10,343	8,000	10,500	0	0
0	240,634	0	0	0	0
0	42,783	20,000	22,000	0	0
0	17,102	15,000	18,000	0	0
0	0	4,000	2,500	0	0
37,774	30,966	32,000	32,000	0	0
0	0	200	0	0	0
736	695	1,000	750	0	0
5,330	3,253	7,500	7,500	0	0
71,278	491,974	205,200	278,250	0	0
68,837	6,372,702	6,228,717	6,568,850	0	0
0/ 100	4.047.05	4 533 000	4 =	=	=
26,493					0
26,493	1,817,300	1,577,811	1,/64,109	0	0
95,330	8,190,002	7,806,528	8,332,959	0	0
26	,493	0,493 1,817,300	0,493 1,817,300 1,577,811	9,493 1,817,300 1,577,811 1,764,109	0,493 1,817,300 1,577,811 1,764,109 0

EXPENDITURE DETAIL							
ELECTRIC FUND (910)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
ADMINISTRATION DEPARTMENT	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
PERSONNEL SERVICES:							
REGULAR EMPLY SALARIES AND WAGES	910-55-505	128,689	105,309	76,700	86,025	0	0
OVERTIME PAY	910-55-520	708	95	0	0	0	0
SOCIAL SECURITY	910-55-550	8,001	8,154	5,868	6,581	0	0
RETIREMENT	910-55-551	15,833	15,990	18,584	20,844	0	0
HEALTH AND LIFE INSURANCE	910-55-552	27,518	22,695	16,702	18,763	0	0
UNEMPLOYMENT	910-55-553	108	105	77	87	0	0
W/C INSURANCE	910-55-555	598	363	368	413	0	0
TOTAL PERSONNEL	SERVICES	181,455	152,711	118,299	132,713	0	0
MATERIALS AND SERVICES:							
CONSULTING SERVICES	910-55-660	0	6,626	0	0	0	0
ADMINISTRATIVE SERVICES	910-55-664	172.293		179,176	187,500	0	0
COUNCIL SERVICES	910-55-665	17,229	.,	17,918	18.750	0	0
PLANNING SERVICES	910-55-666	0	0	74,433	93,482	0	0
INSURANCE	910-55-681	20,283	26,988	34,500	37,088	0	0
ADVERTISING	910-55-743	333	0	0.7000	0	0	0
TOTAL MATERIALS AND		210,138		306,027	336,820	0	0
TOTAL ADMINISTRATION DEPARTMENT		391,593	380,878	424,326	469,533	0	0

EXPENDITURE DETAIL							
ELECTRIC FUND (910)							
ACCOUNTING AND BILLING DEPT		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
PERSONNEL SERVICES:							
REGULAR EMPLY SALARIES AND WAGES	910-57-505	143,744	135,809	141,132	184,897	0	0
SOCIAL SECURITY	910-57-550	10,320	10,039	10,797	14,145	0	0
RETIREMENT	910-57-551	27,353	29,273	36,983	47,766	0	0
HEALTH AND LIFE INSURANCE	910-57-552	60,963	53,970	58,659	69,086	0	0
UNEMPLOYMENT	910-57-553	144	136	141	185	0	0
W/C INSURANCE	910-57-555	463	367	677	888	0	0
TOTAL PERSONNEL S	ERVICES	242,987	229,594	248,389	316,967	0	0
MATERIALS AND SERVICES:							
ACCOUNTING SERVICES	910-57-663	86,147	88,433	89,588	93,750	0	0
BAD DEBTS	910-57-733	9,052	(20,647)	10,000	0	0	0
OTHER	910-57-749	0	5,733	0	0	0	0
TOTAL MATERIALS AND S	ERVICES	95,199	73,519	99,588	93,750	0	0
TOTAL ACCOUNTING AND BILLI	NG DEPT	338,186	303,113	347,977	410,717	0	0

EXPENDITURE DETAIL							
ELECTRIC FUND (910)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
WHOLESALE ELECTRIC PURCHASE	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MATERIALS AND SERVICES: CONTRACTUAL SERVICES	910-80-661	2,722,586	3,029,267	3,100,000	3,200,000	0	0
TOTAL MATERIALS AND SERVICES		2,722,586	3,029,267	3,100,000	3,200,000	0	0
TOTAL SOURCE OF SUPPLY DEPARTMENT		2,722,586	3,029,267	3,100,000	3,200,000	0	0
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EXPENDITURE DETAIL							
ELECTRIC FUND (910)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
CONSERVATION DEPARTMENT	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
PERSONNEL SERVICES:							
REGULAR EMPLY SALARIES AND WAGES	910-82-505	12,573	12,729	10,630	11,710	0	0
OVERTIME PAY	910-82-520	0	478	0	0	0	0
SOCIAL SECURITY	910-82-550	936	1,008	813	896	0	0
RETIREMENT	910-82-551	2,788	2,487	2,576	2,838	0	0
HEALTH AND LIFE INSURANCE	910-82-552	2,222	2,401	2,483	2,528	0	0
UNEMPLOYMENT	910-82-553	13	13	11	12	0	0
WC INSURANCE	910-82-555	46	39	510	410	0	0
TOTAL PERSONNEL	SERVICES	18,578	19,155	17,023	18,394	0	0
MATERIALS AND SERVICES:							
CONSERVATION PAYMENTS	910-82-657	27,441	14,214	40,000	50,000	0	0
CONSULTING SERVICES	910-82-660	13,305	18,392	20,000	20,000	0	0
TOTAL MATERIALS AND	SERVICES	40,746	32,606	60,000	70,000	0	0
TOTAL CONSERVATION DEF	PARTMENT	59,324	51,761	77,023	88,394	0	0

EXPENDITURE DETAIL							
ELECTRIC FUND (910)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
DISTRIBUTION DEPT	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
PERSONNEL SERVICES:							
REGULAR EMPLY SALARIES AND WAGES	910-84-505	499,797	575,239	604,336	604,438	0	0
OVERTIME PAY	910-84-520	38,683	31,744	46,000	40,000	0	0
VACATION REIMB.	910-84-528	2,606	0	0	0	0	0
SOCIAL SECURITY	910-84-550	40,405	45,073	46,232	46,240	0	0
RETIREMENT	910-84-551	123,466	168,657	167,071	168,129	0	0
HEALTH AND LIFE INSURANCE	910-84-552	119,034	135,608	141,022	136,213	0	0
UNEMPLOYMENT	910-84-553	541	604	604	605	0	0
W/C INSURANCE	910-84-555	18,305	22,202	20,831	21,156	0	0
TOTAL PERSONNEL SERVICE:	5	842,837	979,127	1,026,096	1,016,781	0	0
MATERIALS AND SERVICES:							
VEHICLE FUEL AND OIL	910-84-600	12,732	8,993	20,000	25,000	0	0
VEHICLE MAINTENANCE	910-84-604	18,114	12,696	36,000	50,000	0	0
OFFICE SUPPLIES	910-84-620	2,877	117	7,500	7,500	0	0
UTILITIES	910-84-631	7,100	6,771	9,500	9,500	0	0
TELEPHONE	910-84-632	4,403	5,284	7,500	6,000	0	0
SUBSTATION MAINTENANCE	910-84-635	0	0	100,000	100,000	0	0
BUILDING MAINTENANCE	910-84-636	2,195	2,182	12,500	12,500	0	0
SMALL TOOLS AND EQUIPMENT	910-84-640	3,620	2,389	15,000	15,000	0	0
MISC. EQUIPM. AND FIXTURES	910-84-641	4,945	708	15,000	15,000	0	0
SAFETY EQUIPMENT	910-84-642	9,517	7,085	20,000	20,000	0	0
TRAINING AND TRAVEL	910-84-650	5,444	16,399	20,000	35,000	0	0
MEMBERSHIPS	910-84-655	17,298	27,396	15,000	20,000	0	0
LOW INCOME ENERGY ASST	910-84-658	13,857	7,508	20,000	20,000	0	0
CONTRACTUAL SERVICES	910-84-661	19,439	32,926	50,000	50,000	0	0
CONSULTING SERVICES	910-84-662	4,124	29,526	20,000	35,000	0	0
TREE REPLACEMENT	910-84-697	0	0	4,000	4,000	0	0
GRAVEL	910-84-710	3,411	632	15,000	15,000	0	0
METER BASE REPLACEMENT	910-84-713	0	903	10,000	10,000	0	0
CIP - POLE INSP. AND TREATMENT	910-84-718	53,918	81,464	90,000	150,000	0	0
SYSTEM OPERATIONS EXP	910-84-720	194,090	126,068	250,000	300,000	0	0
EQUIPMENT RENTAL	910-84-724	365	254	5,000	5,000	0	0
PERMITS	910-84-745	12	11	3,000	3,000	0	0
COST OF SERVICE STUDY	910-84-746	0	96	0	0	0	0
TOTAL MATERIALS AND SERVICE:	5	377,461	369,408	745,000	907,500	0	0

CAPITAL OUTLAY:							
CIP- ANNUAL STORM DAMAGE REPL	910-84-756	0	0	30,000	50,000	0	0
CIP - SHOP FURN/FIX AND EQUIP	910-84-761	712	0	0	0	0	0
CIP- SHOP SITE PREPARATION	910-84-762	70,769	49,640	50,000	25,000	0	0
CIP - MISC EQUIPMENT AND FIXTURE	910-84-767	0	12,554	80,000	80,000	0	0
CIP - MAPPING SOFTWARE UPGRADE	910-84-769	3,145	0	15,000	15,000	0	0
CIP - ANNUAL - METERS	910-84-770	28,266	0	30,000	30,000	0	0
CIP- ANNUAL- TRANSFORMERS, NEW	910-84-771	70,064	60,264	100,000	100,000	0	0
CIP - MISC SYSTEM REPLACEMENT	910-84-772	0	17,340	100,000	75,000	0	0
CIP- GANG OPERATED SWITCHES	910-84-773	0	0	10,000	15,000	0	0
CIP - SYS COORDINATION STUDY	910-84-774	0	0	0	150,000	0	0
CIP- UNDERGROUNDING PROJECTS	910-84-779	83,546	44,109	170,000	200,000	0	0
CIP - POLE REPLACEMENT	910-84-780	17,455	0	50,000	10,000	0	0
CIP - STREET LIGHTING GENERAL	910-84-784	0	0	20,000	40,000	0	0
SERVICE TRUCK	910-84-786	0	257,666	0	0	0	0
MATERIAL TRUCK	910-84-787	0	0	80,000	120,000	0	0
TOTAL CAPIT	AL OUTLAY	273,957	441,573	735,000	910,000	0	0
						·	
TOTAL DISTRIBL	TION DEPT	1,494,255	1,790,108	2,506,096	2,834,281	0	0

EXPENDITURE DETAIL							
ELECTRIC FUND (910)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
NON-DEPARTMENTAL	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MATERIALS AND SERVICES:							
IN LIEU OF FRANCHISE FEE (TO #100-GEN)	910-90-731	344,586	353,733	358,351	375,000	0	0
TOTAL MATERIALS AND S	ERVICES	344,586	353,733	358,351	375,000	0	0
CONTINGENCIES AND RESERVES:							
TRANS TO FUND #100 (GEN)SUM	910-90-951	27,500	30,000	30,000	20,464	0	0
CONTINGENCY	910-90-980	0	0	500,000	123,320	0	0
RESERVE	910-90-981	0	0	462,756	811,250	0	0
TOTAL CONTINGENCIES AND RE	SERVES	27,500	30,000	992,756	955,034	0	0
TOTAL NON-DEPART	MENTAL	372,086	383,733	1,351,107	1,330,034	0	0
FUND BALANCE							
ENDING FUND BALANCE	910-90-999	1,817,300	2,251,114	0	0	0	0
TOTAL FUND E	BALANCE	1,817,300	2,251,114	0	0	0	0
GRAND TOTAL ELECTRIC FL	IND (910)	7,195,330	8,189,974	7,806,529	8,332,959	0	0

REVENUES AND OTHER RESOURCES		0040 0040	0040 0000	2222 2224	2224 2222	0004 0000	0004 0000
DETAIL WATER FUND (940)	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
OTHER TAXES							
UTILITY SALES	940-440-00	607,417	805,321	806,000	988,000	0	0
WATER RATE INCREASE	940-440-01	0	0	218,459	0	0	0
LOW INCOME ASSISTANCE-WATER	940-440-03	4	96	100	100	0	0
TOTAL OTHER T	AXES	607,421	805,417	1,024,559	988,100	0	0
REIMBURSEMENTS							
BACK-FLOW TEST FEE	940-470-07	5,982	6,313	6,000	6,500	0	0
TOTAL REIMBURSEM		5,982	6,313	6,000	6,500	0	
		·	·	,			
MISCELLANEOUS							
WATER ACCOUNT OPENING FEE	940-441-01	725	375	600	600	0	0
EXTENSION FEES	940-442-01	19,346	26,099	16,000	16,000	0	0
PROPERTY RENTAL	940-447-01	18,676	20,792	17,000	17,000	0	0
INTEREST INCOME	940-450-00	27	26	500	500	0	0
2006 AIRPORT W/S ASSESS INT	940-456-00	34,523	15,213	17,000	13,812	0	0
2006 AIRPORT W/S ASSESS PRIN	940-458-00	0	0	0	20,711	0	0
OTHER	940-489-00	141	0	1,000	1,000	0	0
TOTAL MISCELLANI	EOUS	73,438	62,505	52,100	69,623	0	0
TRANS FROM OTHER FUNDS							
TRANSFER FROM GENERAL FUND	940-490-01	106,761	20,000	0	0	0	0
TRANSFER FROM FUND 941	940-490-09	304,229	0	0	0	0	0
TRANSFER FROM FUND 250	940-490-11	228,868	12,928	0	0	0	0
TRANSFER FROM FUND 260	940-490-12	0	20,348	0	0	0	0
TRANSFER FROM FUND 410	940-490-13	0	109,230	0	0	0	0
TOTAL TRANS FROM OTHER FU	JNDS	639,858	162,506	0	0	0	0
TOTAL REVENUES AND OTHER RESOUI	RCES	1,326,699	1,036,741	1,082,659	1,064,223	0	0
TOTAL NEVENOLS AND OTHER RESOUR	(CL)	1,320,077	1,030,741	1,002,037	1,004,223	0	0
FUND BALANCE							
BEGINNING FUND BALANCE	940-400-00	(129,911)			351,986	0	
PRIOR PERIOD ADJUSTMENT	940-400-01	0	322,522	0	0	0	
TOTAL FUND BALA	ANCE	(129,911)	304,233	0	351,986	0	0
GRAND TOTAL WATER FUND	(940)	1,196,788	1,340,974	1,082,659	1,416,209	0	0

EXPENDITURE DETAIL							
WATER FUND (940)							
ADMINISTRATION DEPARTMENT		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
PERSONNEL SERVICES:							
REGULAR EMPLY SALARIES AND WAGES	940-55-505	24,630	23,563	5,900	6,618	0	0
OVERTIME PAY	940-55-520	405	41	0	200	0	0
SOCIAL SECURITY	940-55-550	1,870	2,233	451	507	0	0
RETIREMENT	940-55-551	2,944	2,493	610	1,604	0	0
HEALTH AND LIFE INSURANCE	940-55-552	7,241	4,977	1,426	1,444	0	0
UNEMPLOYMENT	940-55-553	25	24	3	7	0	0
W/C INSURANCE	940-55-555	148	80	12	32	0	0
TOTAL PERSONNEL SERVICES		37,263	33,411	8,402	10,412	0	0
MATERIALS AND SERVICES:							
OFFICE SUPPLIES	940-55-620	472	0	0	0	0	0
MEMBERSHIPS	940-55-655	210	220	500	250	0	0
ADMINISTRATIVE SERVICES	940-55-664	24,729	23,737	30,734	29,640	0	0
COUNCIL SERVICES	940-55-665	2,473	2,374	3,073	2,964	0	0
PLANNING SERVICES	940-55-666	0	0	30,678	40,064	0	0
INSURANCE	940-55-681	7,156	7,233	8,318	8,942	0	0
ADVERTISING	940-55-743	0	0	500	0	0	0
OTHER	940-55-749	0	439	0	0	0	0
TOTAL MATERIALS AND	SERVICES	35,040	34,003	73,803	81,860	0	0
TOTAL ADMINISTRATION DE	PARTMENT	72,303	67,414	82,205	92,272	0	C

WATER FUND (940) ACCOUNTING AND BILLING DEPT	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
PERSONNEL SERVICES:							
REGULAR EMPLY SALARIES AND WAGES	940-57-505	9,583	9,054	9,409	12,327	0	(
SOCIAL SECURITY	940-57-550	688	•	720		0	·
RETIREMENT	940-57-551	1,824	1,952			0	
HEALTH AND LIFE INSURANCE	940-57-552	4,064	·	· ·		0	(
UNEMPLOYMENT	940-57-553	10	9	9	13	0	(
W/C INSURANCE	940-57-555	31	24	45	60	0	(
TOTAL PERSONNEL	SERVICES	16,200	15,306	16,560	21,181	0	(
MATERIALS AND SERVICES:							
ACCOUNTING SERVICES	940-57-663	12,364	11,869	15,367	0	0	(
BAD DEBTS	940-57-733	919	· · · · · ·		1,300	0	(
TOTAL MATERIALS AND	SERVICES	13,283	10,893	16,667	1,300	0	
TOTAL ACCOUNTING AND BIL	LING DEPT	29,483	26,199	33,227	22,481	0	

EXPENDITURE DETAIL WATER FUND (940)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
DISTRIBUTION/COLLECTION DEPT	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	
PERSONNEL SERVICES:							
REGULAR EMPLOYEES	940-84-505	79,476	81,103	70,733	88,123	0	(
OVERTIME PAY	940-84-520	1,725	653	0	600	0	(
VACATION REIMB.	940-84-528	0	1,018	0	0	0	(
SOCIAL SECURITY	940-84-550	5,930	6,193	813	6,742	0	(
RETIREMENT	940-84-551	17,422	20,329	20,021	24,369	0	C
HEALTH AND LIFE INSURANCE	940-84-552	24,137	23,087	21,796	27,732	0	C
UNEMPLOYMENT	940-84-553	81	82	72	77	0	0
W/C INSURANCE	940-84-555	3,320	5,128	3,500	3,508	0	C
TOTAL PERSONNE	SERVICES	132,091	137,593	116,935	151,151	0	(
MATERIALS AND SERVICES:							
VEHICLE FUEL AND OIL	940-84-600	1.538	291	2,500	3,000	0	C
VEHICLE MAINTENANCE (EXT)	940-84-604	323	770	1,500	1,500	0	(
RADIO MAINTENANCE	940-84-614	138	0	0	0	0	(
MAPPING SOFTWARE	940-84-620	0	0	600	600	0	C
BUILDING REPAIR	940-84-634	0	0	500	500	0	C
SMALL TOOLS AND EQUIPMENT	940-84-640	2,996	1,330	2,000	2,000	0	0
SAFETY EOUIPMENT	940-84-642	31	916	1,000	1,000	0	(
TRAINING AND TRAVEL	940-84-650	1.177	230	2,000	2,000	0	(
LOW INCOME ASSIST-WATER	940-84-658	476	250	500	500	0	0
CONSULTING SERVICES	940-84-660	331	0	1,500	1,500	0	(
CONTRACT SVS MAPPING SOFTWARE	940-84-661	3.145	3,145	2,000	2,000	0	(
BACK-FLOW TESTING	940-84-670	7,740	7,105	8,000	9,000	0	(
LINE/EQUIPMENT REPAIR	940-84-702	17,674	12,775	18,000	20,000	0	C
OTHER	940-84-749	1,811	3,866	2,000	2,000	0	(
TOTAL MATERIALS AND		37,380	30,678	42,100	45,600	0	C
CAPITAL OUTLAY:							
CIP - SERVICE LINE	940-84-758	69,088	0	10,000	20,000	0	C
CIP - FIRE HYDRANT REPLACEMENT	940-84-767	95	0	0,000	20,000	0	(
CIP- METERS	940-84-770	44,073	20,127	10,000	50,000	0	(
TOTAL CAPIT		113,256	20,127	20,000	70,000	0	
				.,	.,,		
TOTAL DISTRIBUTION/COLLEC	CTION DEPT	282,727	188,398	179.035	266,751	0	(

EXPENDITURE DETAIL							
WATER FUND (940)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
PLANT OPERATIONS DEPARTMENT	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
PERSONNEL SERVICES:							
REGULAR EMPLOYEES	940-86-505	92,789	79,680	119,770	117,945	0	0
OVERTIME PAY	940-86-520	8,726	10,615	0	10,500	0	0
VACATION REIMB.	940-86-528	95	3,038	0	0	0	0
SOCIAL SECURITY	940-86-550	7,124	6,500	9,162	9,023	0	0
RETIREMENT	940-86-551	21,813	22,849	33,076	32,909	0	0
HEALTH AND LIFE INSURANCE	940-86-552	22,608	20,198	42,153	35,463	0	0
UNEMPLOYMENT	940-86-553	96	86	120	84	0	0
W/C INSURANCE	940-86-555	4,678	6,445	4,184	5,891	0	0
TOTAL PERSONNE	L SERVICES	157,929	149,411	208,465	211,815	0	0
MATERIALS AND SERVICES:							
VEHICLE FUEL AND OIL	940-86-600	946	1.284	1,500	2,000	0	0
VEHICLE MAINTENANCE (EXT)	940-86-604	214	94	500	1,000	0	0
OFFICE SUPPLIES	940-86-620	376	284	2,000	2,000	0	0
UTILITIES	940-86-631	56,873	53,108	45,000	57,000	0	0
TELEPHONE	940-86-632	2,552	2,457	4,000	4,000	0	0
BUILDING MAINTENANCE	940-86-635	1,355	3,015	6,000	6,000	0	0
TREATMENT PLANT SUPPLIES	940-86-636	47,377	30,494	50,000	55,000	0	0
LABORATORY SUPPLIES	940-86-637	1,415	3,258	3,500	3,500	0	0
SAFETY EQUIPMENT	940-86-642	765	981	1,000	1,000	0	0
TRAINING AND TRAVEL	940-86-650	1,809	630	4,500	4,500	0	0
CONTRACTUAL SERVICES	940-86-661	24,691	30,108	30,000	35,000	0	0
UV MAINTENANCE	940-86-720	3,685	8,660	10,000	10,000	0	0
OTHER EQUIP REPAIR AND MAINT.	940-86-721	26,824	35,970	40,000	45,000	0	0
BACKWASH/POND CLEANING	940-86-722	1,609	0	1,000	1,000	0	0
PERMITS AND FEES	940-86-745	1,913	2,188	4,500	4,500	0	0
TOTAL MATERIALS AN	D SERVICES	172,404	172,531	203,500	231,500	0	0
TOTAL DIANT OPERATIONS		200 222	004.010	444.675	440.015		
TOTAL PLANT OPERATIONS D	EPARIMENT	330,333	321,942	411,965	443,315	0	0

EXPENDITURE DETAIL WATER FUND (940) NON-DEPARTMENTAL	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
MATERIALS AND SERVICES:							
IN LIEU OF FRANCHISE FEE (FUND#100GEN)	940-90-731	49,457	47,474	61,468	59,280	0	0
TOTAL MATERIALS AND SERVICE	S	49,457	47,474	61,468	59,280	0	0
DEBT SERVICE:							
2006 AIRPORT WANDS BONDS INT	940-90-890	14,531	12,589	11,304	9,958	0	0
2006 AIRPORT WANDS BONDS PRIN	940-90-891	25,229	27,170	28,455	29,801	0	0
TOTAL DEBT SERVIC	E	39,760	39,759	39,759	39,759	0	0
CONTINGENCIES AND RESERVES: RESERVE	940-90-964	0	0	0	101,976		
TRANSFER TO FUND 941	940-90-970	410,990	278,135	275,000	279,500		
CONTINGENCY	940-90-980	0	0	0	110,875	0	0
TOTAL CONTINGENCIES AND RESERVE	S	410,990	278,135	275,000	492,351	0	0
TOTAL NON-DEPARTMENTA	L	500,207	365,368	376,227	591,390	0	0
FUND BALANCE							
ENDING FUND BALANCE	940-90-990	(18,266)	371,659	0	0	0	0
TOTAL FUND BALANC	E	(18,266)	371,659	0	0	0	0
GRAND TOTAL WATER FUND (94)	))	1,196,787	1,340,980	1,082,659	1,416,209	0	0

REVENUES AND OTHER RESOURCES DETAIL WATER PLANT IMPROVEMENT FUND	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
OTHER TAXES							
UTILITY SALES	941-440-00	216,871	0	0	0	0	0
TOTAL C	THER TAXES	216,871	0	0	0	0	0
MISCELLANEOUS							
INTEREST INCOME	941-450-00	327	8,130	0	6,000	0	0
TOTAL MISO	CELLANEOUS	327	8,130		6,000	0	0
TRANS FROM OTHER FUNDS							
TRANSFER FROM FUND 940	941-490-02	410,990	278,135	275,000	279,500	0	0
TOTAL TRANS FROM O	THER FUNDS	410,990	278,135	275,000	279,500	0	0
TOTAL REVENUES AND OTHER	RESOURCES	628,188	286,265	275,000	285,500	0	0
				.,,	,		
FUND BALANCE							
BEGINNING FUND BALANCE	941-400-00	0	308,286	534,073	755,656	0	0
TOTAL FU	ND BALANCE	0	308,286	534,073	755,656	0	0
GRAND TOTAL WATER PLANT IMPROV	EMENT FUND	628,188	594,551	809,073	1,041,156	0	0

WATER PLANT IMPROVEMENT FUND		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
DEPARTMENT 84	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
CAPITAL OUTLAY:							
CIP - PICKUP TRUCK	941-84-751	(100)	0	0	0	0	0
CIP - TURBIDITY METERS	941-84-753	0	0	0	0	0	0
CIP - MASTER PLN / FAC IMP PLN	941-84-754	15,773	56,958	10,000	10,000	0	0
CIP - RESERVOIR DEVELOPMENT	941-84-755	0	105	0	0	0	0
CIP - 2MG SEISMIC PROTEC VALVE/TANK REHAB	941-84-756	0	0	250,000	250,000	0	0
CIP - GENERATORS		0	0	0	0	0	0
CIP - ELECTRIC GATE OPENER		0	0	0	0	0	0
MISC CAPITAL PROJECTS	941-84-800	0	0	549,073	581,946	0	0
TOTAL CAPITAL OU	JTLAY	15,673	57,063	809,073	841,946	0	0
	NEG	45.75		000.5=-	044.5	_	_
TOTAL DEPARTME	NT 84	15,673	57,063	809,073	841,946	0	

EXPENDITURE DETAIL WATER PLANT IMPROVEMENT FUND DEPARTMENT 90	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
CONTINGENCIES AND RESERVES:							
TRANSFER TO FUND 940	941-90-970	304,229	0	0	0	0	0
CONTINGENCY	941-90-980	0	0	0	199,210		
TOTAL CONTINGENCIES AND RESERVES		304,229	0	0	199,210	0	0
TOTAL DEPA	ARTMENT 90	304,229	0	0	199,210	0	0
FUND BALANCE							
ENDING FUND BALANCE	941-90-999	308,286	537,488	0	0	0	0
TOTAL FUI	ID BALANCE	308,286	537,488	0	0	0	0
GRAND TOTAL WATER PLANT IMPROVE	MENT FUND	628,188	594,551	809,073	1,041,156	0	0

REVENUE AND OTHER RESOURCES WATER PLANT RESERVE FUND (942)	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
OTHER TAXES							
2021 GO BD TREAT PLANTS	942-440-00	(	)	0 (	950,000	0	0
ТОТ	AL OTHER TAXES	(	)	0 (	950,000	0	0
FUND BALANCE	040,400,00			0			
BEGINNING FUND BALANCE	942-400-00 L FUND BALANCE	(		0 (	0	0	0
TOTA	IL FUIND DALAINGE		)	U (	0	0	0
GRAND TOTAL WATER	PLANT RESERVE	(		0 (	950,000	0	0
GRAND TOTAL WATER	PLANT RESERVE			0 (	950,000	0	

EXPENDITURE DETAIL WATER PLANT RESERVE FUND (942)	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
CAPITAL OUTLAY:							
CIP - CLARIFIER 2	942-84-751	(	) (	) (	950,000	0	0
TOTAL CAPITAL C	UTLAY	(	) (	) (	950,000	0	0
TOTAL WATER PLANT RE	SERVE	(	) (	) (	950,000	0	0

REVENUES AND OTHER RESOURCES							
DETAIL		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
WATER SDC REIMB FUND (720)	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MISCELLANEOUS							
SYSTEM DEVELOPMENT FEES - CASH	720-419-00	40,049	27,244	25,000	37,000	0	0
INTEREST INCOME	720-450-00	3,548	3,815	3,800	3,800	0	0
SYSTEM DEV FEES - RECEIVABLE	720-455-00	145	76	0	75	0	0
MISC - ASSESSMENT/LOAN INTERES	720-456-00	66	39	100	40	0	0
TOTAL MISCE	ELLANEOUS	43,808	31,174	28,900	40,915	0	0
TOTAL REVENUES AND OTHER R	ESOURCES	43,808	31,174	28,900	40,915	0	0
FUND BALANCE							
BEGINNING FUND BALANCE	720-400-00	127,805	171,613	200,462	259,822	0	0
TOTAL FUN	D BALANCE	127,805	171,613	200,462	259,822	0	0
GRAND TOTAL WATER SDC REIMB	FUND (720)	171,613	202,787	229,362	300,737	0	0

EXPENDITURE DETAIL WATER SDC REIMB FUND (720) EXPENDITURES	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
MATERIALS AND SERVICES:							
CONTRACTUAL SERVICES	720-50-661	0	0	10,000	10,000	0	0
TOTAL MATERIALS AND SER	/ICES	0	0	10,000	10,000	0	0
CAPITAL OUTLAY:							
CIP - SDC MANUAL UPDATE	720-50-756	0	0	10,000	10,000	0	0
MISC SYS EXPAN AND UPSIZING RES	720-50-777	0	0	209,362	0	0	0
TOTAL CAPITAL OL	JTLAY	0	0	219,362	10,000	0	0
CONTINGENCIES AND RESERVES:							
CONTINGENCY	720-50-980	0	0	0	280,737	0	0
TOTAL CONTINGENCIES AND RESE	RVES	0	0	0		0	0
TOTAL EXPENDIT	URES	0	0	229,362	300,737	0	0
1							
FUND BALANCE	720 50 000	171 /10	202 707	0		0	0
ENDING FUND BALANCE	720-50-999	171,613			0		0
TOTAL FUND BAL	ANCE	171,613	202,786	0	0	0	0
GRAND TOTAL WATER SDC REIMB FUND	(720)	171,613	202,786	229,362	300,737	0	0

REVENUES AND OTHER RESOURCES DETAIL		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
WATER SYSTEM SDC IMP (721)	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MISCELLANEOUS							
SYSTEM DEVELOPMENT FEES - CASH	721-419-00	152,403	103,676	115,000	142,000	0	0
INTEREST INCOME	721-450-00	30,881	29,480	29,200	29,500	0	0
SYSTEM DEV FEES - RECEIVABLE	721-455-00	548	294	0	300	0	0
ASSESSMENT/LOAN INTEREST	721-456-00	253	149	300	150	0	0
TOTAL MISCELLANEO	US	184,085	133,599	144,500	171,950	0	0
TOTAL REVENUES AND OTHER RESOURC	ES	184,085	133,599	144,500	171,950	0	0
FUND BALANCE							
BEGINNING FUND BALANCE	721-400-00	1,187,411	1,371,495	1,515,998	1,735,156	0	0
TOTAL FUND BALAN	CE	1,187,411	1,371,495	1,515,998	1,735,156	0	0
GRAND TOTAL WATER SYSTEM SDC IMP (7	21)	1,371,496	1,505,094	1,660,498	1,907,106	0	0

EXPENDITURE DETAIL								
WATER SYSTEM SDC IMP (7)	21)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
EXPENDITURES	21)	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED		
LXII ENDITOREO		7.0000111110	71010712	71010712	DODOLI	I KOI OOLD	711110122	ADOI 125
MATERIALS AND SERVICES:	:							
CONSULTING SERVICES		721-50-660	C	) (	10,000	10,000	0	0
TO	OTAL MATERIALS AND SERVICES	5	C	) (	10,000	10,000	0	0
CAPITAL OUTLAY:								
CIP - SDC MANUAL UPDATE		721-50-756	C	) (	10,000	10,000	0	0
CIP - 1MG TANK REHABILITA	TION	721-50-757	C	) (	250,000	250,000	0	0
CIP - 2MG TANK REHABILITA	TION	721-50-758	C	) (	250,000	250,000	0	0
CIP - WATER PLANT EMERG	GEN	721-50-759	C	) (	500,000	500,000	0	0
CIP - MISC. WATER PROJECT	TS	721-50-823	C	) (	593,498	0	0	0
	TOTAL CAPITAL OUTLAY	(	C	) (	1,603,498	1,010,000	0	0
CONTINGENCIES AND RESE	RVES:							
DEBT SERV INTEREST		721-50-980	C	) (	22,000	0	0	0
DEBT SERV PRINCIPAL		721-50-981	C	) (	25,000	0	0	0
TOTAL (	CONTINGENCIES AND RESERVES	5	C	) (	47,000	0	0	0
CONTINGENCIES AND RESE	RVES:							
CONTINGENCY		721-50-980	C	) (	) 0	887,106	0	0
TOTAL (	CONTINGENCIES AND RESERVES	S	C	) (	) 0		0	0
	TOTAL EXPENDITURES	5	С	) (	1,660,498	1,907,106	0	0
FUND BALANCE								
ENDING FUND BALANCE		721-50-999	1,371,495	1,505,094	1 0	0	0	0
	TOTAL FUND BALANCE	-	1,371,495				0	0
GRAND TOTA	L WATER SYSTEM SDC IMP (721	)	1,371,495	1,505,094	1,660,498	1,907,106	0	0

REVENUES AND OTHER RESOURCE	ES						
DETAIL SEWER FUND (950)	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
OTHER TAXES							
UTILITY SALES	950-440-00	811,527	772,598	782,000	960,000	0	0
SEWER RATE INCREASE	950-440-01	0	0	169,935	0	0	0
	TOTAL OTHER TAXES	811,527	772,598	951,935	960,000	0	0
MISCELLANEOUS							
INTEREST INCOME	950-450-00	1.208	19	1,200	80	0	0
OTHER	950-489-00	0	480	0	500	0	0
	TOTAL MISCELLANEOUS	1,208	499	1,200	580		0
TRANS FROM OTHER FUNDS							
TRANSFER FROM FUND 100	950-490-05	0	4,718	0	0	0	0
TRANSFER FROM FUND 410	950-490-06	0	112,301	0	0	0	0
TRANSFER FROM FUND 510	950-490-07	0	121,917	0	0	0	0
TOTAL TRA	ANS FROM OTHER FUNDS	0	238,936	0	0	0	0
TOTAL REVENUES	AND OTHER RESOURCES	812,735	1,012,033	953,135	960,580	0	0
FUND BALANCE							
BEGINNING FUND BALANCE	950-400-00	172,704	(93,753)	0	146,559	0	0
	TOTAL FUND BALANCE	172,704	(93,753)			0	0
GRAND	FOTAL SEWER FLIND (950)	985 439	918 280	953 135	1 107 139	0	0
GRAND T	FOTAL SEWER FUND (950)	985,439	918,280	953,135	1,107,139	0	

EXPENDITURE DETAIL							
SEWER FUND (950)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
ADMINISTRATION DEPARTMENT	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
PERSONNEL SERVICES:							
REGULAR EMPLY SALARIES AND WAGES	950-55-505	24,630	23,563	7,914	8,876	0	0
OVERTIME PAY	950-55-520	405	41	0	150	0	0
SOCIAL SECURITY	950-55-550	1,870	2,934	605	679	0	0
RETIREMENT	950-55-551	2,944	2,493	1,917	2,151	0	0
HEALTH AND LIFE INSURANCE	950-55-552	7,241	4,977	2,710	2,891	0	0
UNEMPLOYMENT	950-55-553	25	24	8	9	0	0
W/C INSURANCE	950-55-555	203	80	38	43	0	0
TOTAL PERSONNEL	SERVICES	37,318	34,112	13,192	14,799	0	0
MATERIALS AND SERVICES:							
OFFICE SUPPLIES	950-55-620	394	0	0	0	0	0
CONTRACTUAL SERVICES	950-55-661	2,104	1,461	2,500	2,500	0	0
ADMINISTRATIVE SERVICES	950-55-664	24,346	22,490	28,558	28,800	0	0
COUNCIL SERVICES	950-55-665	2,435	2,249	2,856	2,880	0	0
PLANNING SERVICES	950-55-666	0	0	30,678	40,064	0	0
INSURANCE	950-55-681	23,711	24,110	27,727	29,807	0	0
OTHER	950-55-749	0	(84)	0	0	0	0
TOTAL MATERIALS AND	SERVICES	52,990	50,226	92,319	104,051	0	0
TOTAL ADMINISTRATION DEF	PARTMENT	90,308	84,338	105,511	118,850	0	0

EXPENDITURE DETAIL SEWER FUND (950)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
ACCOUNTING AND BILLING DEPT	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
PERSONNEL SERVICES:							
REGULAR EMPLY SALARIES AND WAGES	950-57-505	9,583	9,054	7,395	10,069	0	0
SOCIAL SECURITY	950-57-550	688	669	566	771	0	0
RETIREMENT	950-57-551	1,823	1,951	1,978	2,638	0	0
HEALTH AND LIFE INSURANCE	950-57-552	4,064	3,598	2,485	3,205	0	0
UNEMPLOYMENT	950-57-553	9	9	7	11	0	0
W/C INSURANCE	950-57-555	31	24	36	49	0	0
TOTAL PERSONNE	SERVICES	16,198	15,305	12,467	16,743	0	0
MATERIALS AND SERVICES:							
ACCOUNTING SERVICES	950-57-663	12,173	11,245	14,279	14,400	0	0
BAD DEBTS	950-57-733	1,023	(4,586)	2,000	2,000	0	0
TOTAL MATERIALS AND	SERVICES	13,196	6,659	16,279	16,400	0	0
TOTAL ACCOUNTING AND BILLING DEPT		29,394	21,964	28,746	33,143	0	0

EXPENDITURE DETAIL							
SEWER FUND (950)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
DISTRIBUTION/COLLECTION DEPT	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
PERSONNEL SERVICES:							
REGULAR EMPLOYEES	950-84-505	27,759	25,663	33,757	40,491	0	0
OVERTIME PAY	950-84-520	1,071	105	0	100	0	0
VACATION REIMB.	950-84-528	0	679	0	0	0	0
SOCIAL SECURITY	950-84-550	2,099	1,942	2,582	3,098	0	0
RETIREMENT	950-84-551	6,198	6,739	9,342	11,033	0	0
HEALTH AND LIFE INSURANCE	950-84-552	5,433	7,725	9,841	11,863	0	0
UNEMPLOYMENT	950-84-553	29	26	33	41	0	0
W/C INSURANCE	950-84-555	1,257	1,270	1,161	1,602	0	0
TOTAL PERSONNEL SE	RVICES	43,846	44,149	56,716	68,228	0	0
MATERIALS AND SERVICES:							
VEHICLE FUEL AND OIL	950-84-600	0	0	2,000	2,000	0	0
VEHICLE MAINTENANCE (EXT)	950-84-604	0	668	1,000	1,000	0	0
RADIO MAINTENANCE	950-84-614	138	000	0	500	0	0
OFFICE SUPPLIES	950-84-620	0	46	0	250	0	0
BUILDING REPAIR	950-84-634	0	0	500	500	0	0
SMALL TOOLS AND EQUIPMENT	950-84-640	1,762	654	1,000	2,500	0	0
SAFETY EQUIPMENT	950-84-642	0	88	500	1,500	0	0
TRAINING AND TRAVEL	950-84-650	0	0	2,000	2,000	0	0
CONSULTING SERVICES	950-84-660	68	8,125	2,000	2,000	0	0
CONTRACTUAL SERVICES	950-84-661	3,538	4,279	10,000	10,000	0	0
LIFT STATION MAINT.	950-84-701	24,235	17,143	30,000	30,000	0	0
LINE/EQUIPMENT REPAIR	950-84-702	436	18,402	30,000	30,000	0	0
OTHER	950-84-749	0	3,202	5,000	5,000	0	0
TOTAL MATERIALS AND SE	RVICES	30,177	52,607	84,000	87,250	0	0
CAPITAL OUTLAY:							
CIP - MISC MINOR EQUIPMENT	950-84-757	0	988	0	0	0	0
TOTAL CAPITAL		0	988	0	0	0	0
. STAL SALTAL			700				
TOTAL DISTRIBUTION/COLLECTIO	N DEPT	74,023	97,744	140,716	155,478	0	0

SEWER FUND (950) PLANT OPERATIONS DEPARTMENT	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
PERSONNEL SERVICES:							
REGULAR EMPLOYEES	950-86-505	179,400	135,930	131,541	127,521	0	0
OVERTIME PAY	950-86-520	18,149	14,396	10,000	12,000	0	0
VACATION REIMB.	950-86-528	1,813	9,115	0	0	0	0
SOCIAL SECURITY	950-86-550	14,313	11,023	10,828	9,756	0	
RETIREMENT	950-86-551	40,451	33,461	36,154	35,476	0	0
HEALTH AND LIFE INSURANCE	950-86-552	50,598	41,147	42,153	39,206	0	0
UNEMPLOYMENT	950-86-553	193	145	142	133	0	0
W/C INSURANCE	950-86-555	11,148	10,461	9,908	6,354	0	0
TOTAL PERSONNEL SERVICE	ES .	316,065	255,678	240,726	230,446	0	0
MATERIALS AND SERVICES:							
VEHICLE FUEL AND OIL	950-86-600	5,476	3,000	6,500	8,000	0	0
VEHICLE MAINTENANCE (EXT)	950-86-604	9,831	2,504	5,000	5,000	0	0
OFFICE SUPPLIES	950-86-620	999	838	2,000	3,500	0	0
UTILITIES	950-86-631	125,563	112,137	100,000	115,000	0	0
TELEPHONE	950-86-632	640	1,376	2,500	2,600	0	0
BUILDING MAINTENANCE	950-86-635	25,943	1,636	11,000	11,000	0	0
TREATMENT PLANT SUPPLIES	950-86-636	4,941	4,657	7,500	9,000	0	0
LABORATORY SUPPLIES	950-86-637	11,305	7,736	9,000	11,497	0	0
SMALL TOOLS AND EQUIPMENT	950-86-640	1,476	2,041	1,500	3,000	0	0
MISC. EQUIPM. AND FIXTURES	950-86-641	5,430	17,711	20,000	20,000	0	0
SAFETY EQUIPMENT	950-86-642	680	1,413	1,500	2,500	0	0
TRAINING AND TRAVEL	950-86-650	2,854	1,605	4,000	4,500	0	0
MEMBERSHIPS/SUBSCRIPTIONS	950-86-655	80	0	0	0	0	0
CONTRACTUAL SERVICES	950-86-661	46,014	56,764	40,000	46,000	0	0
INSURANCE - FLOOD	950-86-681	15,274	24,260	27,899	30,000	0	0
OTHER EQUIP REPAIR AND MAINT.	950-86-721	49,655	38,133	40,000	40,000	0	0
UV REPLACEMENT COMPONENTS	950-86-722	26,982	6,306	25,000	25,000	0	0
DIGESTER REHAB	950-86-723	1	5,632	4,000	7,000	0	0
SCADA SYS UPG	950-86-724	1	0	0	0	0	0
PERMITS AND FEES	950-86-745	0	2,984	2,500	2,500	0	0
OTHER	950-86-749	44	28	1,152	1,100	0	0
TOTAL MATERIALS AND SERVICE	ES	333,189	290,761	311,051	347,197	0	0
TOTAL PLANT OPERATIONS DEPARTMEN	ΙΤ	649,254	546,439	551,777	577,643	0	0

EXPENDITURE DETAIL								
SEWER FUND (950)			2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
NON-DEPARTMENTAL		ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MATERIALS AND SERVICES:								
IN LIEU OF FRANCHISE FEE(FUNI	D #100GEN)	950-90-731	48,692	44,980	57,116	57,600	0	0
TOTAL MATERIALS AND SERVICES		•	48,692	44,980	57,116	57,600	0	0
CAPITAL OUTLAY:								
DEPRECIATION EXPENSE		950-90-799	118,260	0	0	0	0	0
	TOTAL CAPITAL OUTLAY	,	118,260	0	0	0	0	0
DEBT SERVICE:								
1992/2015 SEWER REV INT		950-90-890	10,802	10,217	9,626	9,030	0	0
1992/2015 SEWER REV INT		950-90-891	58,467	59,052	59,643	60,239	0	0
1772/2013 SEWER REV FRIIV	TOTAL DEBT SERVICE		69,269	69,269	69,269	69,269	0	0
	TOTAL DEDT SERVICE		07,207	07,207	07,207	07,207	0	0
CONTINGENCIES AND RESERVES	S:							
RESERVE		950-90-963	0	0	0	80,000	0	0
CONTINGENCY		950-90-980	0	0	0	15,156	0	0
TOTAL CONT	TINGENCIES AND RESERVES		0	0	0	95,156	0	0
	FOTAL NON-DEPARTMENTAL	-	236,221	114,249	126,385	222,025	0	0
FUND BALANCE								
ENDING FUND BALANCE		950-90-999	(93,753)	53,547	0	0	0	0
	TOTAL FUND BALANCE		(93,753)	53,547	0	0	0	0
CDAN	D TOTAL SEWER FUND (950)		005 447	918,281	953,135	1,107,139	0	0
GRAN	D TOTAL SEWER FUND (950)		985,447	918,281	955,135	1,107,139	U	U
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REVENUES AND OTHER RESOURCES WASTEWATER RESERVE FUND (952)	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET		2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
OTHER TAXES								
2021 GO BD TREAT PLANTS	952-440-00	(	)	0	0	3,450,000	0	0
TO	TAL OTHER TAXES	(	)	0	0	3,450,000	0	0
FUND BALANCE								
BEGINNING FUND BALANCE	952-400-00	(	)	0	0	0	0	0
ТОТ	AL FUND BALANCE	(	)	0	0	0	0	0
GRAND TOTAL WASTEWATE	R PLANT RESERVE	(	)	0	0	3,450,000	0	0
GRAND TOTAL WASTEWATE	R PLANT RESERVE			0	U	3,450,000	0	

EXPENDITURE DETAIL WASTEWATER RESERVE FUND (952)	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
CAPITAL OUTLAY:							
CIP - HEADWORKS	952-84-751	(	)	0 (	450,000	0	0
CIP - FILLMORE AVE PUMP STA	952-84-752	(	)	0 (	1,600,000	0	0
CIP - PLANT UV IMPROVEMENTS	952-84-753	(	)	0 (	100,000	0	0
CIP - IANDI STUDY PROJ 4, 5, 9, 11	952-84-754	(	)	0 (	1,300,000	0	0
TOTAL CAPITAL	. OUTLAY	(	)	0 (	3,450,000	0	0
TOTAL WASTEWATER F	RESERVE	(	)	0 (	3,450,000	0	0

REVENUES AND OTHER RESOURCES		2018-2019	2019-2020	2020 2021	2021-2022	2021-2022	2021 2022
DETAIL SEWER SDC REIMB FUND (730)	ACCOUNT NO	ACTUAL	ACTUAL	2020-2021 BUDGET	PROPOSED	APPROVED	2021-2022 ADOPTED
SENER ODG REIND FOND (100)	710000111 110	71010712	71010712	DODOL!	THOI GOLD	7 7	71001 120
MISCELLANEOUS							
SYSTEM DEVELOPMENT FEES - CASH	730-419-00	36,596	18,015	17,500	21,000	0	0
INTEREST INCOME	730-450-00	4,941	2,935	3,736	3,000	0	0
SYSTEM DEV FEES - RECEIVABLE	730-455-00	137	78	0	80	0	0
ASSESSMENT INTEREST	730-456-00	35	17	100	20	0	0
TOTAL MISCE	LLANEOUS	41,709	21,045	21,336	24,100	0	0
TOTAL REVENUES AND OTHER R	ESOURCES	41,709	21,045	21,336	24,100	0	0
FUND BALANCE							
BEGINNING FUND BALANCE	730-400-00	188,035	•	71,845	59,267	0	0
TOTAL FUNI	D BALANCE	188,035	229,744	71,845	59,267	0	0
GRAND TOTAL SEWER SDC REIMB	FUND (730)	229,744	250,789	93,181	83,367	0	0

EXPENDITURE DETAIL SEWER SDC REIMB FUND (730) EXPENDITURES	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
EXI ENDITORES	ACCOUNT NO	ACTUAL	ACTUAL	DODOLI	I KOI OSED	ALLKOVED	ADOI 1LD
MATERIALS AND SERVICES:							
CONSULTING SERVICES	730-50-660	0	0	10,000	10,000	0	0
TOTAL MATERIALS AND	SERVICES	0	0	10,000	10,000	0	0
				<u>'</u>			
CAPITAL OUTLAY:							
CIP - SDC MANUAL UPDATE	730-50-756	0	0	10,000	10,000	0	0
CIP - CLARIFIER 1 REPAIRS	730-50-757	0	95,509	0	0	0	0
CIP - CLARIFIER 2 REPAIRS	730-50-758	0	60,486	0	0	0	0
MISC SYSTEM EXPANSION	730-50-773	0	23,240	73,181	0	0	0
TOTAL CAPIT	AL OUTLAY	0	179,235	83,181	10,000	0	0
CONTINGENCIES AND RESERVES:							
CONTINGENCY	730-50-980	0	0	0	63,367	0	0
TOTAL CONTINGENCIES AND	RESERVES	0	0	0	63,367	0	0
TOTAL EXP	ENDITURES	0	179,235	93,181	83,367	0	0
FUND BALANCE							
ENDING FUND BALANCE	730-50-999	229,744	71,554	0	0	0	0
TOTAL FUN	D BALANCE	229,744	71,554	0	0	0	0
GRAND TOTAL SEWER SDC REIMB	FUND (730)	229,744	250,789	93,181	83,367	0	0
				·		·	

REVENUES AND OTHER RESOURCES							
DETAIL		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
SEWER SDC IMP FUND (731)	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MISCELLANEOUS							
SYSTEM DEVELOPMENT FEES - CASH	731-419-00	56,633	27,240	27,500	32,000	0	0
INTEREST INCOME	731-450-00	6,301	6,475	6,401	6,500	0	0
SYSTEM DEV FEES - RECEIVABLE	731-455-00	203	116	0	116	0	0
ASSESSMENT INTEREST	731-456-00	52	0	100	50	0	0
TOTAL MISCELLANEOU	JS	63,189	33,831	34,001	38,666	0	0
TOTAL REVENUES AND OTHER RESOURCE	ES	63,189	33,831	34,001	38,666	0	0
FUND BALANCE							
BEGINNING FUND BALANCE	731-400-00	236,316	299,505	243,506	281,797	0	0
TOTAL FUND BALANG	CE	236,316	299,505	243,506	281,797	0	0
GRAND TOTAL SEWER SDC IMP FUND (73	31)	299,505	333,336	277,507	320,463	0	0

EXPENDITURE DETAIL SEWER SDC IMP FUND (731) EXPENDITURES	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
MATERIALS AND SERVICES:							
CONSULTING SERVICES	731-50-660	C	0	20,000	20,000	0	0
MATERIALS AND SERVICES		C	0	20,000	20,000	0	0
CAPITAL OUTLAY:							
CIP - SDC MANUAL UPDATE	731-50-756	C		-,	10,000	0	0
CAPITAL PROJECTS (RESERVE)	731-50-877	C	,-:-		0	0	0
TOTAL CA	PITAL OUTLAY	C	22,270	257,507	10,000	0	0
CONTINGENCIES AND RESERVES:							
CONTINGENCY	731-50-980	C			290,463	0	0
TOTAL CONTINGENCIES AI	ND RESERVES	С	0	0	290,463	0	0
TOTAL E.	KPENDITURES	C	22,270	277,507	320,463	0	0
FUND BALANCE					_		
ENDING FUND BALANCE	731-50-999	299,505		0	0		0
TOTAL F	JND BALANCE	299,505	311,065	0	0	0	0
GRAND TOTAL SEWER SDC II	MP FUND (731)	299,505	333,335	277,507	320,463	0	0
						·	_

REVENUES AND OTHER RESOURGETAIL	CES		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
CAP IMPROVEMENT FUND (510)		ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MISCELLANEOUS								
INTEREST INCOME		510-450-00	742	2,717	0	0	0	0
	TOTAL MISCELLANEOUS		742	2,717	0	0	0	0
TRANS FROM OTHER FUNDS			040.004		47.050			
TRANSFER FROM FUND 100		510-490-45	268,384		17,353	0	0	
TOTAL TI	RANS FROM OTHER FUNDS		268,384	0	17,353	0	0	0
TOTAL REVENUE:	S AND OTHER RESOURCES		269,126	2,717	17,353	0	0	0
FUND BALANCE								
BEGINNING FUND BALANCE		510-400-00	71,317	157,629	(17,353)	0	0	0
	TOTAL FUND BALANCE		71,317	157,629	(17,353)	0	0	0
GRAND TOTAL CAP	IMPROVEMENT FUND (510)		340,443	160,346	0	0	0	0

CAP IMPROVEMENT FUND (510) EXPENDITURES  MATERIALS AND SERVICES:  OTHER  TOTAL MATERIALS AND S	ACCOUNT NO 510-50-749 SERVICES	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
OTHER		0					
		0					
TOTAL MATERIALS AND S	SERVICES	U	372	0	0	0	0
		0	372	0	0	0	0
CAPITAL OUTLAY:							
MAJOR EQUIPMENT-NEW	510-50-752	2,250	0	0	0	0	0
CIP - STREET SWEEPER	510-50-826	0	0	0	0	0	0
CIP - LAND ACQUISTN/MISC IMP	510-50-829	52,113	0	0	0	0	0
CIP - PICKUP TRUCK PW	510-50-830	28,494	0	0	0	0	0
INFLUENT PUMP STA REPLACE	510-50-860	0	0	0	0	0	0
CIP-INFLOW AND INFILTRATION STDY	510-50-861	0	0	0	0	0	0
CIP - FACILITY IMPROVE PROGRAM	510-50-865	95,413	0	0	0	0	0
TOTAL CAPITAL	L OUTLAY	178,270	0	0	0	0	0
DEBT SERVICE:							
SWEEPER LOAN PRINCIPAL	510-52-890	3,969	46,269	0	0	0	0
SWEEPER LOAN - INTEREST	510-52-891	575	8,264	0	0	0	0
TOTAL DEBT	SERVICE	4,544	54,533	0	0	0	0
CONTINGENCIES AND RESERVES:							
TRAN TO FUND #950 (SEWER)	510-50-958	0	121,917	0	0	0	0
TRANSFER TO 520 FOUIP RESERVE	510-90-950	0	876	0	0	0	0
TOTAL CONTINGENCIES AND R		0	122,793	0	0	0	0
TOTAL EXPEN	IDITURES	182,814	177,698	0	0	0	0
FUND BALANCE							
ENDING FUND BALANCE	510-50-999	157,629	(17,353)	0	0	0	0
TOTAL FUND	BALANCE	157,629	(17,353)		0	0	0
GRAND TOTAL CAP IMPROVEMENT F	LIND (510)	340,443	160,345	0	0	0	0

REVENUES AND OTHER RESOURCES DETAIL EQUIPMENT RESERVE FUND (520)	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
TRANS FROM OTHER FUNDS							
TRANSFER FROM FUND #510	520-490-28	(	876	0	0	0	0
TOTAL TRANS FROM OTHE	R FUNDS	(	876	0	0	0	0
TOTAL REVENUES AND OTHER RES	OURCES	(	) 876	0	0	0	0
FUND BALANCE							
BEGINNING FUND BALANCE	520-400-00	(	(876)	) 0	0	0	0
TOTAL FUND E	BALANCE	(	(876)	) 0	0	0	0
GRAND TOTAL EQUIPMENT RESERVE FL	JND (520)	(	) 0	0	0	0	0
			·				

REVENUES AND OTHER RESOURCES DETAIL PARK AND REC DEVELOPMENT (550)	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
MISCELLANEOUS							
INTEREST INCOME	550-450-00	2,483	2,288	2,250	2,250	0	0
OTHER	550-489-00	0	26,373	0	0	0	0
TOTAL MIS	SCELLANEOUS	2,483	28,661	2,250	2,250	0	0
TOTAL REVENUES AND OTHER	R RESOURCES	2,483	28,661	2,250	2,250	0	0
FUND BALANCE							
BEGINNING FUND BALANCE	550-400-00	124,092	112,392	86,068	95,976	0	0
TOTAL F	UND BALANCE	124,092	112,392	86,068	95,976	0	0
GRAND TOTAL PARK AND REC DEVEL	OPMENT (550)	126,575	141,053	88,318	98,226	0	0

EXPENDITURE DETAIL							
PARK AND REC DEVELOPMENT (550)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
EXPENDITURES	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MATERIALS AND SERVICES:							
CONSULTING SERVICES	550-50-660	0	0	20,000	20,000	0	
TOTAL MATERIALS ANI	) SERVICES	0	0	20,000	20,000	0	0
CAPITAL OUTLAY:							
CIP-DOG PARK IMPROVE CITY PARK	550-50-775	13,617	0	0	0	0	0
CIP - LAND ACQUISTN/MISC IMP	550-50-829	0		50,884	30,792	0	0
CIP - CITY PARK GRANT PROJECTS	550-50-855	567	11,207	0	0	0	0
TOTAL CAPIT	TAL OUTLAY	14,184		50,884	30,792	0	0
DEBT SERVICE:							
GOLF COURSE LOAN PRINCIPAL	550-50-890	0	7,580	9,195	38,546	0	0
GOLF COURSE INTEREST EXP	550-50-891	0	9,895	8,239	8,888	0	0
TOTAL DE	BT SERVICE	0	17,475	17,434	47,434	0	0
TOTAL EXP	ENDITURES	14,184	28,682	88,318	98,226	0	0
FUND BALANCE							
ENDING FUND BALANCE	550-50-999	112,392	112,372	0	0	0	0
	D BALANCE	112,392	112,372			0	0
TOTAL FOR	D DUTUINOF	112,392	112,372	U	0	U	U
GRAND TOTAL PARK AND REC DEVELOR	PMENT (550)	126,576	141,054	88,318	98,226	0	0
					·		

REVENUES AND OTHER RESOURCES DETAIL		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
STREET SDC REIMB FUND (710)	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MISCELLANEOUS							
SYSTEM DEVELOPMENT FEES - CASH	710-419-00	17,818	13,532	12,000	17,000	0	0
INTEREST INCOME	710-450-00	4,692	4,396	4,500	4,500	0	0
SYSTEM DEV FEES - RECEIVABLE	710-455-00	178	46	0	50	0	0
ASSESSMENT INTEREST	710-456-00	29	17	150	20	0	0
TOTAL MISCELLANE	OUS	22,717	17,991	16,650	21,570	0	0
TOTAL REVENUES AND OTHER RESOUR	CES	22,717	17,991	16,650	0	0	0
FUND BALANCE							
BEGINNING FUND BALANCE	710-400-00	181,206	203,923	218,587	243,458	0	0
TOTAL FUND BALA	NCE	181,206	203,923	218,587	243,458	0	0
GRAND TOTAL STREET SDC REIMB FUND (	(710)	203,923	221,914	235,237	243,458	0	0

EXPENDITURE DETAIL STREET SDC REIMB FUND (710)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
EXPENDITURES	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
CAPITAL OUTLAY:							
CONSULTING SERVICES	710-50-750	(	0	10,000	10,000	0	0
CIP - SDC MANUAL UPDATE	710-50-756	(	0	10,000	10,000	0	0
MISC STREET	710-50-776	(	81	215,237	0	0	0
TC	OTAL CAPITAL OUTLAY	(	) 81	235,237	20,000	0	0
CONTINGENCIES AND RESERVES:							
CONTINGENCY	710-50-980	(	) 0	0	223,458	0	0
TOTAL CONTINGEN	ICIES AND RESERVES	(	) 0	0	223,458	0	0
Т	OTAL EXPENDITURES	(	) 81	235,237	243,458	0	0
FUND BALANCE							
ENDING FUND BALANCE	710-50-999	203,923			0	0	0
1	OTAL FUND BALANCE	203,923	3 221,833	0	0	0	0
GRAND TOTAL STREET S	SDC REIMB FUND (710)	203,923	3 221,914	235,237	243,458	0	0
	, ,		<u> </u>	<u> </u>	· · · · · · · · · · · · · · · · · · ·		

REVENUES AND OTHER RESOURCES DETAIL		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
STREET SDC IMP FUND (711)	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MISCELLANEOUS							
SYSTEM DEVELOPMENT FEES - CASH	711-419-00	33,752	25,365	20,000	32,000	0	0
INTEREST INCOME	711-450-00	9,480	8,824	7,000	8,000	0	0
SYSTEM DEV FEES - RECEIVABLE	711-455-00	328	52	0	50	0	0
ASSESSMENT INTEREST	711-456-00	55	33	100	35	0	0
TOTAL MISCELLANEO	OUS	43,615	34,274	27,100	40,085	0	0
TOTAL REVENUES AND OTHER RESOUR	CES	43,615	34,274	27,100	40,085	0	0
FUND BALANCE							
BEGINNING FUND BALANCE	711-400-00	367,099	410,715	435,868	494,865	0	0
TOTAL FUND BALAI	NCE	367,099	410,715	435,868	494,865	0	0
GRAND TOTAL STREET SDC IMP FUND (	711)	410,714	444,989	462,968	534,950	0	0
					-		

EXPENDITURE DETAIL STREET SDC IMP FUND (711)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
EXPENDITURES	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
CAPITAL OUTLAY:							
CONSULTING SERVICES	711-50-750	0	0	10,000	10,000	0	0
CIP - SDC MANUAL UPDATE	711-50-756	0	0	10,000	10,000	0	0
CIP STREET PROJECTS (RESERVE)	711-50-776	0	0	442,968	0	0	0
TOTAL CAPITAL OU	TLAY	0	) 0	462,968	20,000	0	0
CONTINGENCIES AND RESERVES:							
CONTINGENCY	711-50-980	0	) 0	0	514,950	0	0
TOTAL CONTINGENCIES AND RESEI	RVES	0	0	0	514,950	0	0
TOTAL EXPENDIT	JRES	0	) (	462,968	534,950	0	0
FUND BALANCE							
ENDING FUND BALANCE	711-50-999	410,715	444,989	0	0	0	0
TOTAL FUND BALA	ANCE	410,715	444,989	0	0	0	0
GRAND TOTAL STREET SDC IMP FUND	(711)	410,715	444,989	462,968	534,950	0	0
	-			·	·		

REVENUES AND OTHER RESOURCES							
DETAIL		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
STORM DRAINAGE SDC REIMB (715)	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MISCELLANEOUS							
SYSTEM DEVELOPMENT FEES - CASH	715-419-00	48,246	40,714	35,000	47,000	0	0
INTEREST INCOME	715-450-00	2,983	2,620	2,900	2,700	0	0
SYSTEM DEV FEES - RECEIVABLE	715-455-00	473	68	0	70	0	0
ASSESSMENT INTEREST	715-456-00	79	46	100	45	0	0
TOTAL M	SCELLANEOUS	51,781	43,448	38,000	49,815	0	0
						_	
TOTAL REVENUES AND OTHE	R RESOURCES	51,781	43,448	38,000	49,815	0	0
FUND BALANCE							
BEGINNING FUND BALANCE	715-400-00	98,575	150,356	116,192	192,148	0	0
TOTAL	FUND BALANCE	98,575	150,356	116,192	192,148	0	0
GRAND TOTAL STORM DRAINAGE S	DC REIMB (715)	150,356	193,804	154,192	241,963	0	0
GRAND TOTAL STORM DRAINAGE S	DC REIMB (715)	150,356	193,804	154,192	241,963	0	

EXPENDITURE DETAIL STORM DRAINAGE SDC REIMB (715) EXPENDITURES	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
MATERIALS AND SERVICES:							
OTHER	715-50-749	C	(1)	) 0	0	0	0
TOTAL MATERIA	LS AND SERVICES	C	) (1)	) 0	0	0	0
CAPITAL OUTLAY:							
CONSULTING SERVICES	715-50-750	C	1,836	10,000	10,000	0	0
MISC DRAINAGE PROJECTS	715-50-774	C	8,004	144,192	0	0	0
CIP - 11TH ST DRAINAGE IMPROVE	715-50-778	C	59,918	0	0	0	0
TOTAL	. CAPITAL OUTLAY	C	69,758	154,192	10,000	0	0
CONTINGENCIES AND RESERVES:	715-50-980			0	221.0/2	0	0
CONTINGENCY TOTAL CONTINGENCIE		0			231,963	0	0
TOTAL CONTINGENCIE	2 AND RESERVES	С	0	0	231,963	0	0
TOTA	AL EXPENDITURES	C	69,757	154,192	241,963	0	0
FUND BALANCE							
ENDING FUND BALANCE	715-50-999	150,356	124,049	0	0	0	0
TOTA	AL FUND BALANCE	150,356	124,049	0	0	0	0
GRAND TOTAL STORM DRAINAG	E SDC REIMB (715)	150,356	193,806	154,192	241,963	0	0

REVENUES AND OTHER RESOURCES							
DETAIL		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
STORM DRAINAGE SDC IMP (716)	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MISCELLANEOUS							
SYSTEM DEVELOPMENT FEES - CASH	716-419-00	42,306	35,701	30,000	41,000	0	0
INTEREST INCOME	716-450-00	4,743	2,066	2,400	2,200	0	0
SYSTEM DEV FEES - RECEIVABLE	716-455-00	418	67	0	70	0	0
ASSESSMENT INTEREST	716-456-00	71	42	100	45	0	0
TOTAL MISCELLA	NEOUS	47,538	37,876	32,500	43,315	0	0
TOTAL REVENUES AND OTHER RESO	URCES	47,538	37,876	32,500	43,315	0	0
FUND BALANCE							
BEGINNING FUND BALANCE	716-400-00	172,208	219,745	67,685	79,659	0	0
TOTAL FUND BA	LANCE	172,208	219,745	67,685	79,659	0	0
GRAND TOTAL STORM DRAINAGE SDC IN	1P (716)	219,746	257,621	100,185	122,974	0	0

EXPENDITURE DETAIL STORM DRAINAGE SDC IMP (716)			2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
EXPENDITURES		ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
CAPITAL OUTLAY:								
CONSULTING SERVICES		716-50-750	0	0	10,000	10,000	0	0
CIP - DRAINAGE PROJECTS ( RES)		716-50-774	0	0	90,185	0	0	0
CIP - 11TH ST DRAINAGE		716-50-778	0	180,173	0	0	0	0
	TOTAL CAPITAL OUTLAY		0	180,173	100,185	10,000	0	0
CONTINGENCIES AND RESERVES:								
CONTINGENCY		716-50-980	0	0	0	112,974	0	0
TOTAL CONTIN	GENCIES AND RESERVES		0	0	0	112,974	0	0
	TOTAL EXPENDITURES		0	180,173	100,185	122,974	0	0
FUND BALANCE								
ENDING FUND BALANCE		716-50-999	219,745	77,448	0	0	0	0
	TOTAL FUND BALANCE		219,745	77,448	0	0	0	0
GRAND TOTAL STORM	DRAINAGE SDC IMP (716)		219,745	257,621	100,185	122,974	0	0
			-					

REVENUES AND OTHER RESOURCES DETAIL LOCAL OPTION STREET TAX (750)	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
TAXES							
TAXES - CURRENT PROPERTY TAXES	750-401-00	404,245	417,748	423,814	426,955	0	0
TAXES - PRIOR PROPERTY TAXES	750-402-00	20,188	15,619	20,000	20,000	0	0
TOTAL TAXE	S	424,433	433,367	443,814	446,955	0	0
INTERGOVERNMENTAL IN LIEU OF TAX-HERITAGE PLACE TOTAL INTERGOVERNMENTA	750-439-05 <sub>I</sub> L	4,927 4,927	5,416 5,416	6,581 6,581	6,581 6,581	0	
MISCELLANEOUS							
MISC - INTEREST INCOME	750-450-00	39,722	27,138	31,000	31,000	0	0
MISC - OTHER	750-489-00	245,297	0	0	0	0	0
TOTAL MISCELLANEOU	S	285,019	27,138	31,000	31,000	0	0
TOTAL REVENUES AND OTHER RESOURCE	S	714,379	465,921	481,395	484,536	0	0
FUND BALANCE							
BEGINNING BALANCE	750-400-00	1,391,786	1,255,026	1,255,913	1,504,512	0	0
TOTAL FUND BALANC	E	1,391,786	1,255,026	1,255,913	1,504,512	0	0
GRAND TOTAL LOCAL OPTION STREET TAX (75)	0)	2,106,165	1,720,947	1,737,308	1,989,048	0	0

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
750-50-774	54,656	221,078	1,582,443	300,000	0	0
750-50-775	243,420	263	0	0	0	0
750-50-778	285,387	46,956	0	0	0	0
750-50-800	11,738	0	0	0	0	0
750-50-801	7,720	0	70,000	70,000	0	0
750-50-803	19,350	121,843	0	0	0	0
750-50-806	0	0	30,000	30,000	0	0
750-50-853	228,868	927	0	32	0	0
CAPITAL OUTLAY	851,139	391,067	1,682,443	400,032	0	0
750-50-892	0	0	48 371	160 203	0	0
			· ·			
700 00 070	0	0	54,865	160,674	0	
750-50-970	0	0	0	1 178 3/12	٥	0
	_			,		
7. NO RESERVES				1,120,012		
L EXPENDITURES	851,139	391,067	1,737,308	1,989,048	0	0
750-50-999	1,255,026	1,329,880	0	0	0	0
	1,255,026	1,329,880	0	0	0	
STREET TAX (750)	2.106.165	1.720.947	1.737.308	1.989.048	0	0
	750-50-774 750-50-775 750-50-778 750-50-800 750-50-801 750-50-803 750-50-806 750-50-853  CAPITAL OUTLAY  750-50-892 750-50-893  750-50-970 750-50-980  S AND RESERVES  L EXPENDITURES	750-50-774 54,656 750-50-775 243,420 750-50-778 285,387 750-50-800 11,738 750-50-801 7,720 750-50-803 19,350 750-50-806 0 750-50-853 228,868 CAPITAL OUTLAY 851,139  750-50-892 0 750-50-893 0  750-50-970 0 750-50-980 0  S AND RESERVES 0  L EXPENDITURES 851,139  750-50-999 1,255,026 1,255,026	750-50-774 750-50-775 750-50-775 750-50-778 243,420 263 750-50-800 11,738 0 750-50-801 7,720 0 750-50-803 19,350 121,843 750-50-806 0 0 0 750-50-853 228,868 927 CAPITAL OUTLAY  750-50-892 750-50-893 0 0 0 0 750-50-893 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	750-50-774	750-50-774	750-50-774

DETAIL GO BOND DEBT SERVICE (365)	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
TAXES							
2000 RD GO BD CY PROP TX (343)	365-401-01	127,899	156,061	127,863	127,641	0	C
2000 SDWRLF BD CY PRO TX (344)	365-401-02	28,687	35,162	0	0	0	C
2006 WTP BD CY PROP TAX (375)	365-401-03	62,634	58,090	68,050	55,345	0	C
2000 RD GO BD PY PROP TX (343)	365-402-01	6,843	4,669	6,730	6,631	0	C
2000 SDWRLF BD PY PRO TX (344)	365-402-02	1,766	1,564	0	0	0	C
2009 WTP BD PY PROP TX (375)	365-402-03	2,573	2,130	3,500	1,954	0	C
2021 GO BOND CY PROP TX	365-403-01	0	0	0	310,000	0	C
ТОТ	AL TAXES	230,402	257,676	206,143	501,571	0	С
OTHER TAXES							
2000 RD BDS OUT/CITY BD (343)	365-440-01	28,039	28,377	28,130	28,181	0	C
2009 WTP OUT/CITY BOND (375)	365-440-03	8,321	8,422	8,300	7,162	0	C
TOTAL OTH	ER TAXES	36,360	36,799	36,430	35,343	0	C
MISCELLANEOUS							
2000 RD BONDS - HP (343)	365-441-01	2.260	2,484	2,161	2,400	0	C
2000 SDWRLF LIEU/TX-HP (344)	365-441-02	507	558	485	2,400	0	C
2009 WTP LIEU OF TAX-HP (375)	365-441-03	843	927	806	905	0	C
2021 GO BOND LIEU/TX-HP	365-441-05	0	0	0	6,000	0	C
INTEREST	365-450-00	7,277	6,518	6,959	3,700	0	C
TOTAL MISCEL		10,887	10,487	10,411	13,005	0	C
TOTAL REVENUES AND OTHER RE	SOURCES	277,649	304,962	252,984	549,919	0	C
FUND BALANCE							
BEGINNING FUND BALANCE	365-400-00	309,890	323,188	336,466	410,840	0	C
TOTAL FUND	BALANCE	309,890	323,188	336,466	410,840	0	C
GRAND TOTAL GO BOND DEBT SER		587,539	628,150	589,450	960,759	0	0

EXPENDITURE DETAIL							
GO BOND DEBT SERVICE (365)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
DEPARTMENT 50	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
DEBT SERVICE:							
2000 RD INT BDS IS 12/00 (343)	365-52-890	105,499	102,787	99,952	96,991	0	0
2000 RD PRIN BD IS 12/00 (343)	365-52-891	60,269	62,981	65,816	68,777	0	0
2000 SDWRLF BONDS INT (344)	365-53-890	2,884	1,471	0	0	0	0
2000 SDWRLF BONDS PRIN (344)	365-53-891	34,298	35,712	0	0	0	0
2006 WTP BONDS INT (375)	365-54-890	26,734	29,143	27,924	29,152	0	0
2006 WTP BONDS PRIN (375)	365-54-891	34,667	29,865	30,084	35,960	0	0
2021 GO BOND INT	365-55-891	0	0	0	176,000	0	0
2021 GO BOND PRIN	365-55-890	0	0	0	120,000	0	0
TOTAL DEBT :	SERVICE	264,351	261,959	223,776	526,880	0	0
CONTINGENCIES AND RESERVES:							
ENDING FUND BALANCE	365-50-999	323,188	366,191	365,674	433,879	0	0
TOTAL CONTINGENCIES AND RE	SERVES	323,188	366,191	365,674	433,879	0	0
GRAND TOTAL GO BOND DEBT SERV	ICE (365)	587,539	628,150	589,450	960,759	0	0

REVENUES AND OTHER RESOURCES								
DETAIL		2018-2019		2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
2000 ST AND SW LID BOND (633)	ACCOUNT NO	ACTUAL		ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
FUND DALANOE								
FUND BALANCE			_	0.500				
BEGINNING BALANCE	633-400-00		0	2,582	0			
TOTAL FUND BALANG	CE		0	2,582	0	0	0	0
			_					
GRAND TOTAL 2000 ST AND SW LID BOND (63	33)		0	2,582	0	0	0	0
EXPENDITURE DETAIL								
2000 ST AND SW LID BOND (633)		2018-2019		2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
EXPENDITURES	ACCOUNT NO	ACTUAL		ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
CONTINGENCIES AND RESERVES:								
TRANSFER TO OTHER FUND (636)	633-50-954		0	2,582	0	0	0	0
TOTAL CONTINGENCIES AND RESERVE	ES		0	2,582	0	0	0	0
				<u> </u>				
TOTAL EXPENDITURE	ES		0	2,582	0	0	0	0
GRAND TOTAL 2000 ST AND SW LID BOND (63	33)		0	2,582	0	0	0	0
		-			_		_	

REVENUES AND OTHER RESOURCES		2012 2012	0040 0000	0000 0001	2024 2022	0004 0000	0004 0000
DETAIL	A COOLINE NO	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
LID DEBT SERVICE (636)	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MISCELLANEOUS							
MISC - INTEREST INCOME	636-450-00	5,641	5,486	6,000	6,000	0	(
ASSESSMENT/LOAN PRINCIPAL (633	636-455-00	89,266	0	400	400	0	(
2001 BANDON LID ASSMT PRIN-634	636-455-01	0	0	300	300	0	(
2004 HWY 101 SW ASSMT PRIN-635	636-455-02	0	0	5,000	5,000	0	(
12TH CT LID ASSMT PRIN (636)	636-455-03	460	0	300	300	0	(
OTHER LID ASSMT PRIN	636-455-04	0	(8,108)	0	0	0	(
ASSESSMENT/LOAN INTEREST (633)	636-456-00	1,557	1,001	1,500	1,500	0	(
2001 BANDON LID ASSMT INT-634	636-456-01	0	0	100	100	0	(
2004 HWY 101 SW ASSMT INT-635	636-456-02	0	0	100	100	0	(
12TH CT LID ASSMT INT (636)	636-456-03	0	0	100	100	0	(
OTHER LID ASSMT INT	636-456-04	0	8,792	0	0	0	(
TOTAL MISCE	ELLANEOUS	96,924	7,171	13,800	13,800	0	(
TRANS FROM OTHER FUNDS							
TRANS FROM OTHER FUNDS 633	636-490-01	0	2,582	0	0	0	(
TOTAL TRANS FROM OTI	HER FUNDS	0	2,582	0	0	0	(
TOTAL REVENUES AND OTHER R	ESOURCES	96,924	9,753	13,800	13,800	0	(
FUND BALANCE							
BEGINNING BALANCE	636-400-00	215,928	270,243	240,906	210,513	0	(
TOTAL FUN	D BALANCE	215,928	270,243	240,906	210,513	0	(
GRAND TOTAL LID DEBT SE	DVICE (/2/)	312,852	279,996	254,706	224,313	0	(

636-50-890 636-50-891 636-52-890	2018-2019 ACTUAL 371 3,592	2019-2020 ACTUAL 597	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
636-50-890 636-50-891 636-52-890	371			PROPOSED	APPROVED	ADOPTED
636-50-891 636-52-890	*	597	207			
636-50-891 636-52-890	*	597	207			
636-52-890	3,592		207	196	0	0
		783	3,756	9,150	0	0
(0/ F0 004	11,728	11,645	18,739	9,867	0	0
636-52-891	21,571	21,654	16,692	23,431	0	0
636-53-890	3,728	3,767	3,646	3,552	0	0
636-53-891	1,620	1,580	1,702	1,795	0	0
<u> </u>	42,610	40,026	44,742	47,991	0	0
				47/000		
_				·		0
5	0	0	0	176,322	0	0
636-50-999	270.243	239.970	209.964		0	0
=	270,243	239,970	209,964	0	0	0
)	312,853	279,996	254,706	224,313		
5	636-53-891	636-53-891 1,620 42,610 0 0 636-50-999 270,243 270,243	0 0 0 0 0 0 636-50-999 270,243 239,970 270,243 239,970	636-53-891     1,620     1,580     1,702       42,610     40,026     44,742         0     0     0	636-53-891	636-53-891     1,620     1,580     1,702     1,795     0       42,610     40,026     44,742     47,991     0         0     0     0     176,322     0       0     0     0     176,322     0       0     0     0     176,322     0       636-50-999     270,243     239,970     209,964     0     0       270,243     239,970     209,964     0     0

### FUNDS BY TYPE: DEBT SERVICE FUNDS

REVENUES AND OTHER RESOURCE DETAIL LOCAL IMPROVEMENT DIST (640)	ES	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
MISCELLANEOUS								
INTEREST INCOME		640-450-00	1,278	1,101	1,100	1,100	0	0
	TOTAL MISCELLANEOUS		1,278	1,101	1,100	1,100	0	0
TOTAL REVENUES	S AND OTHER RESOURCES		1,278	1,101	1,100	1,100	0	0
FUND BALANCE								
BEGINNING FUND BALANCE		640-400-00	51,555	52,834	141,159	54,337	0	0
	TOTAL FUND BALANCE		51,555	52,834	141,159	54,337	0	0
GRAND TOTAL LOCAL	. IMPROVEMENT DIST (640)		52,833	53,935	142,259	55,437	0	0

### FUNDS BY TYPE: DEBT SERVICE FUNDS

EXPENDITURE DETAIL LOCAL IMPROVEMENT DIST (640) EXPENDITURES	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
CONTINGENCIES AND RESERVES:							
ENDING FUND BALANCE	640-50-999	52,834	53,934	142,259	55,437	0	0
TOTAL CONTINGENCIES AND RESERVES	S	52,834	53,934	142,259	55,437	0	0
GRAND TOTAL LOCAL IMPROVEMENT DIST (640	)	52,834	53,934	142,259	55,437	0	0

# MUNICIPAL BUSINESS PLAN

# CHAPTER 3

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LIBRARY	
COMMUNITY CENTER (Barn)	
SPRAGUE THEATER	_

#### MUNICIPAL BUSINESS PLAN:

#### ADMINISTRATIVE SERVICES

The City will be working to reorganize administrative services in the 20/21 Fiscal year. The City has a new Finance Director and City Manager who will be working to streamline processes to provide great customer service in the most efficient manner possible.

#### DEPARTMENT ACTIVITIES AND SERVICE LEVEL DESCRIPTION:

The Administration and Finance Departments have been slightly reorganized and are now referred to as Administrative Services, which will umbrella the functions of both departments. The City Council provides direction for the overall management, administration, financial operations, and personnel supervision activities of the City of Bandon and the Bandon Urban Renewal Agency as defined in the Bandon Municipal Code, Title 2. The Department includes the City Manager's office (the City Manager also serves as the Finance Director), Human Resources, Economic Development, Special projects and the contract services of the City Attorney's office, the City Engineer and Municipal Judge.

The major activities for Administrative Services include personnel recruitment & coordination, election activities, records management & public information functions; grant applications and grant administration; and the intergovernmental relations of the City. Duties for daily operations include financial planning and budget preparation; accounting, water, sewer, and electric utility billings, collections, and bad-debt recoveries; budget control; liens and assessments; payroll; accounts payable and accounts receivable; and City Hall's customer service functions, which include reception, payment processing, answering telephone calls, dispatching utility services, and response staffing during power outages or other local emergencies.

#### **Funding**

The Administrative Services Department is funded from the General Fund, Urban Renewal Area 1 & 2 and the three municipal utilities (Electric, Water and Wastewater). Both Urban Renewal agencies and the three Municipal Utility enterprises provide reimbursement to the Administrative Services Department for their share of administrative, accounting and audit service-related activities.

### MUNICIPAL BUSINESS PLAN:

### **STAFFING LEVELS (Full-Time Equivalents):**

Position Title	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>	<u>21-22</u>
City Manager	1.00	1.00	1.00	1.00	1.00	1.00
Finance Director	0	0	0	0	0	1.00
Assistant Finance Mgr.*	0	0	0	0	0	0.50
City Recorder*	0.00	1.00	0.50	0.50	0.50	0.50
Administrative Assistant	0.00	0.50	1.00	1.00	1.00	1.00
Administrative Services Manager	0.00	0.50	1.00	1.00	1.00	0.00
Administrative Services Assist. Manager			0.50	0.50	0.50	0.00
Clerk III	0.00	0.50	1.00	1.00	1.00	1.00
Clerk II	0.00	0.00	1.00	1.00	1.00	2.00
Clerk I			1.00	1.00	1.00	0.00
TOTAL:	1.00	3.00	7.00	7.00	7.00	7.00

#### MUNICIPAL BUSINESS PLAN:

#### **PUBLIC SAFETY**

#### DEPARTMENT ACTIVITIES AND SERVICE LEVEL DESCRIPTION:

The mission of the Bandon Police Department is to deliver the highest standard of law enforcement excellence in protecting life, property and human rights, and to work in a pro-active partnership with the community to solve problems, thereby enhancing the quality of life for our citizens.

The Bandon Police Department is committed to criminal investigations and apprehension of offender, selective traffic enforcement, timely response to calls for service, investigation of accidents and the traditional duties of police in the community. In addition, the Department has a commitment to pro-active patrol by vehicle and foot to enhance positive interaction with citizens, merchants and visitors. We also continue to work with various departments, agencies and citizens in problem solving to improve the quality of life as well as the quality of service for our customers; continued community education efforts, and identification of alternate resources.

#### **Funding**

The Police Department is operated primarily out of the General Fund; Revenues are mainly derived through property taxes, utility taxes, transient occupancy taxes, and utility in-lieu taxes.

#### PRIOR YEAR ACCOMPLISHMENTS 2020-2021:

- Continue exploring grant opportunities.
- Continue emphasis on department training to include Reserve Officer training.
- Continue Community Policing Philosophy through community meetings.
- Continue participating with Coos, Curry and State agencies.
- Continue to be involved in community events.
- Continue emphasis on traffic safety, enforcement and education.
- Continue looking at grant funding for traffic safety.
- Continue community service and volunteer programs.
- Continue partnership with SCINT and other agencies.
- Continue Emails to Merchants regarding issues of fraud, etc.
- Continue to educate the public regarding their animals and how they affect their neighbors and people visiting our community.
- Continue working towards crosswalk safety.
- Continue involvement in ERT, Crash Team and Major Crime Team with other agencies in the county.
- Continue training Officers in specialized training, mental health, DUII and drugs that impair driving.
- Continue the drug take back program, obtained secure box for med drop off.
- Increased enforcement of ordinance violations re: transients and house abatement.
- Spoke to Pacific View about Identity Theft & Fraud.
- Bank Robbery Training at First Community Bank.

#### MUNICIPAL BUSINESS PLAN:

#### **DEPARTMENT OBJECTIVES FOR 2021-2022:**

#### NOTE: Many of our planned events have been cancelled due to COVID-19

- Continue exploring grant opportunities.
- Continue emphasis on department training to include Reserve Officer training.
- Continue efforts in narcotics enforcement and education.
- Continue Community Policing Philosophy through community meetings.
- Continue participating with Coos, Curry and State agencies.
- Continue to be involved in community events.
- Continue emphasis on traffic safety, enforcement and education.
- Continue looking at grant funding for traffic safety.
- Continue community service and volunteer programs.
- Increase neighborhood involvement, neighborhood watch, community forum meetings, home safety week, etc.
- Continue to work with emergency management committee.
- Continue partnership with SCINT and other agencies.
- Continue Emails to Merchants regarding issues of fraud, etc.
- Continue to educate the public regarding their animals and how they affect their neighbors and people visiting our community.
- Update computers and data storage.
- Continue working towards crosswalk safety.
- Continue training Officers in specialized training, mental health, DUII and drugs that impair driving.
- Continue the drug take back program.
- Continue to increase enforcement of ordinance violations re: transients and house abatement.
- Assign another Officer to the Coos County Major Crime Team.
- Continue Bank Robbery Training.
- Maintain involvement in ERT, Crash Team and Major Crime Team with other agencies in the county.

#### STAFFING LEVELS (Full-Time Equivalents):

Position Title	12-13	13-14	14-15	15-16	18-19	19-20	20-21	21-22
Chief	1	1	1	1	1	1	1	1
Patrol Sergeant	0	0	0	0	1	1	1	1
K9 Officer	1	1	1	1	1	0	0	0
Patrol Officer	4	4	4	4	3	41	4	4
Administrative Assistant	1	1	1	1	1	1	1	1
Part time Officer	0	0	0	0	0	1	1	0
TOTAL PAID PERSONNEL:	7	7	7	7	7	8	8	7
Reserve Officer	2	3	2	2	3	3	2	2

#### MUNICIPAL BUSINESS PLAN:

#### **INDICATORS:**

Calendar Year	2012	2013	2014	2015	2016	2017	2018	2019	2020
Calls for Service	6761	5448	7344	8387*	7586*	8,193	6644*	5713	4581
Arrests	414	266	218	200	204	211	190*	154	38
Volunteer Hours Worked	1386	1089	542	436	308	339	0	0	0

<sup>\*</sup> These numbers do not include every contact with citizens regarding civil or criminal matters. Police Officers are contacted on the street and at the Police Department multiple times each week where police report numbers are not drawn. We also spend time assisting other agencies like Department of Human Service Child and Seniors, which do not always draw a case number. Case Numbers are drawn when there is a report to be written. During the transition from CMI Computer Software to Eforce Software we unfortunately lost some tracking tools and the numbers for a couple months were skewed

#### MUNICIPAL BUSINESS PLAN:

#### **MUNICIPAL COURT**

#### DEPARTMENT ACTIVITIES AND SERVICE LEVEL DESCRIPTION:

The Municipal Judge is a contracted position, appointed by the City Council. Court is held once a month, on the 1st Tuesday of the month, at 4 P.M. The focus of the Municipal Court is nuisance ordinance enforcement, zoning infractions, and other ordinance violations, as well as parking tickets. The Bandon Municipal Court does not process violations of State laws.

#### **Funding**

The Municipal Court is operated out of the General Fund. The Municipal Court is supported partially by revenues derived from fines and forfeits charged by the Municipal Court, but mainly by a percentage of revenues collected by District and Circuit Courts and deposited into the City's General Fund as required by State statutes.

#### **STAFFING LEVELS:**

The Municipal Court Judge is a part-time contracted position. The Administrative Assistant previously served as the Court Clerk. Since April 2014, the Police Office Specialist will serve as Court Clerk and Bailiff.

#### **INDICATORS:**

	<u> 2011</u>	<u> 2012</u>	<u> 2013</u>	<u> 2014</u>	<u> 2015</u>	<u> 2016</u>	<u> 2017</u>	<u> 2017</u>	<u> 2018</u>	<u> 2019</u>	<u> 2020</u>
Court Sessions	8*	5*	6*	3*	3*	6*	0	0	0	0	0
Parking Tickets	0	0	0	0	0	0	0	0	0	0	0

- \* Court Sessions 2011: 2 Dog Ordinance Violations, 4 Nuisance Ordinance Violations, 2 Zoning Ordinance Violations.
- \* Court Sessions 2012: 1 Nuisance Ordinance Violation, 3 Zoning Ordinance Violations, 2 Permit Violations, 1 Municipal Code Violation.
- \* Court Sessions 2013: 4 Zoning Ordinance Violations, 4 Dog Ordinance Violations, 1 Municipal Code Violation.
- \* Court Sessions 2014: 7 Municipal Code Violations, 1 Dog Ordinance Violation
- \* Court Sessions 2015: 2 Municipal Code Violations, 1 Dog Ordinance Violation
- \* Court Sessions 2016: 18 Nuisance Violations, 1 Dog Ordinance Violation, 23 Zoning Ordinance Violation.
- \* Court Sessions 2017: 2 Nuisance Violations, 5 Dog Ordinance Violation, 2 Nuisance Violations
- \* Court Sessions 2018: None
- \* Court Sessions 2019: None
- \* Court Sessions 2020: None

#### MUNICIPAL BUSINESS PLAN:

#### **FIRE**

#### **DEPARTMENT ACTIVITIES AND SERVICE LEVEL DESCRIPTION:**

Under the direction of the City Council, the Administrative Services Department is responsible for securing/providing Fire Department services for the City of Bandon.

Fire protection services are provided to the residents of Bandon through a contract with the Bandon Rural Fire Protection District.

The Bandon Rural Fire Protection District is an independent taxing district. Offices are located at 555 Oregon Avenue, Bandon, Oregon 97411.

#### **Funding**

The Contract for Fire Department services is paid out of the General Fund.

#### STAFFING LEVELS:

The City of Bandon coordinates activities with the Bandon Rural Fire Protection District. The City does not employ any fire department personnel.

#### MUNICIPAL BUSINESS PLAN:

#### WATER TREATMENT

#### **DEPARTMENT ACTIVITIES AND SERVICE LEVEL DESCRIPTION:**

The primary function of the Water Treatment Department is to provide a high-quality supply of clean drinking water and a dependable supply of water for fire suppression.

Water treatment consists of the water treatment plant, a settling pond, two pump stations and 1,000,000 and 2,000,000-gallon storage tanks. Water is drawn from Ferry and Geiger Creeks and pumped to a settling pond. It is then pumped to the treatment plant where it is treated, disinfected, pumped to the storage tanks and then gravity fed to the City. The plant can treat 1,400 gallons of water per minute (2 million gallons per day). The City's peak water demand has been as high as 1,500 gallons per minute. The daily consumption ranges from a high of 1.1 million gallons per day for summer use to 300,000 gallons per day for winter use.

The water distribution system (mains and lines) is operated in conjunction with the Public Works Department.

#### **Funding**

The activities of the Water Department are operated primarily out of the Water Fund, and are financed by revenues collected from the sale of water to utility customers. The revenues collected through System Development Charges (SDC's) for new water installations are deposited into the Water SDC fund for use in various improvement projects to upgrade and expand the capacity of the water treatment and distribution system.

#### PRIOR YEAR ACCOMPLISHMENTS 2020-2021:

- Install sunscreen on clarifier #2 to aid in treatment process.
- Continue building retaining walls on grounds for erosion control.
- Continue to operate plant in safe and cost-effective manner.
- Continue cross training water/wastewater personnel on operations and maintenance of water treatment plant.
- Acquire Level III certifications for plant operators.
- Work with Dyer Engineering on conservation management plan.
- Continue to work with Dyer Engineering and other entities on raw water storage reservoir.
- Complete all testing as required by the State of Oregon.
- Continue with annual flushing of the City's distribution system.

#### MUNICIPAL BUSINESS PLAN:

#### **DEPARTMENT OBJECTIVES FOR 2021-2022:**

- Install Backup Generators for emergency operations.
- Install seismic valves on 2-million-gallon reservoir and rehabilitate the interior as needed for Seismic Valve installation.
- Rehabilitate the exterior of the 2-million-gallon reservoir.
- Continue to work with Dyer Engineering and other entities on raw water storage reservoir.
- Complete all testing as required by the State of Oregon.
- Continue with annual flushing of the City's distribution system.
- Continue building retaining walls on grounds for erosion control.
- Continue cross training water/wastewater personnel on operations and maintenance of water treatment plant.

#### **STAFFING LEVELS (Full-Time Equivalents):**

Position Title	<u>13-14</u>	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>	<u>21-22</u>
Chief Plant Operator	0.50	0.50	0.50	0.50	0.50	0.50	0.50	1.00
Operator Assistant	0.75	1.50	1.50	1.50	1.50	1.50	1.50	1.00
Clerical*	0.00	0.125	0.125	0.125	0.125	0.125	0.125	0.125
TOTAL:	1.25	2.125	2.125	2.125	2.125	2.125	2.125	2.125

All positions are shared with the Wastewater Treatment Plant.

#### **INDICATORS:**

Calendar Year	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Annual volume of water treated (gallons)	232,863,328	243,805,729	274,706,576	203,825,467	185,170,475
Average daily volume of water treated (gallons)	636,801	666,514	751,338	558,426	506,134
Back-flow devices in service	262	267	266	268	280
Number of customers	2,429	2,469	2,482	2,539	2538

<sup>\*</sup>This position is 1/8 of a clerical support person, shared with the Electrical Department (50%), Public Works Department (25%) and Wastewater Treatment Plant (12.5%).

#### MUNICIPAL BUSINESS PLAN:

#### WASTEWATER TREATMENT

#### DEPARTMENT ACTIVITIES AND SERVICE LEVEL DESCRIPTION:

The primary function of the Wastewater Department is to operate and maintain the wastewater treatment plant and ensure compliance with all state and federal regulations related to sewage treatment, disposal, and discharge.

Sewage is collected by a network of sewer lines and seven pump stations throughout the community. When the sewage reaches the plant head works it is run through pre-treatment (muffin monster) and then into an aeration basin, there it is treated by the activated sludge process. Treated sewage is then run into the clarifier where it settles and the supernate is run through a disinfection (UV) system and into the Coquille River. The sludge is pumped into the aerobic digesters and allowed to digest for at least 60 days. After that it goes through a dewatering process. This process reduces the cost of disposing of the sludge.

The Wastewater Treatment Plant has a peak design capacity of 3.2 million gallons per day. Current average daily flows are 364,667. gallons per day. The plant could be expanded to a maximum average capacity of 1.7 million gallons per day. Bandon's wastewater facility treated 122,306,000 gallons during calendar year of 2019.

The sewage collection system (sewer mains and lines) are operated and maintained in conjunction with the Public Works Department.

#### **Funding**

The activities of the Wastewater Department are operated primarily out of the Sewer Fund and are financed by revenues collected from the sale of sewage treatment services to utility customers. The revenues collected through System Development Charges (SDC's) for new sewer installations are deposited into the Sewer SDC fund for use in various improvement projects to upgrade and expand the capacity of the sewage collection and treatment system.

#### PRIOR YEAR ACCOMPLISHMENTS 2020-2021:

- Continue to meet DEQ permit standards.
- Continue ongoing training and acquiring certification requirements for wastewater personnel.
- Continue operating plant at peak optimum levels.
- Manhole and line replacement
- Increase grease trap inspections as per the City's ordinance.
- Continue operating plant in safe effective manner.
- Training of wastewater personnel in water plant operations.

#### **DEPARTMENT OBJECTIVES FOR 2021-2022:**

- Continue to meet DEQ permit standards.
- Continue ongoing training and acquiring certification requirements for wastewater personnel.

#### MUNICIPAL BUSINESS PLAN:

- Continue operating plant at peak optimum levels.
- Continue planning for headworks system upgrade. (CIP)
- Continue planning for Replacement of Fillmore pump station. (CIP)
- Continue planning for U.V. system improvements. (CIP)
- Continue operating plant in safe effective manner.
- Training of wastewater personnel in water plant operations.

#### **STAFFING LEVELS (Full-Time Equivalents):**

Position Title	<u>13-14</u>	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>	<u>20-21</u>	<u>21-22</u>
Supervisor/Plant Operator	0.50	0.50	0.50	0.50	0.50	1.00	1.00	1.00	1.00
Assistant Operator	1.00	1.50	1.50	1.50	1.50	2.00	2.00	1.00	1.00
Operator Trainee	1.25	0.00	0.00	0.00	0.00	0.00	0.50	0.50	0.50
Clerical*	0.25	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125
TOTAL:	3.00	2.125	2.125	2.125	2.125	3.125	3.125	2.625	2.625

All positions are shared with the Water Treatment Plant.

#### **INDICATORS:**

Calendar Year	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Average daily gallons influent treated	345,166	406,833	352,789	470,750	459,259	355,971	440,377	364,667
Fiscal Year	<u>13-14</u>	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>	<u>20-21</u>
Number of customers	1,700	1,708	1,720	1,726	1,756	1,774	1,767	1,832

<sup>\*</sup> This position is 1/8 of a clerical support person, shared with the Electrical Department (50%), Public Works Department (25%) and Water Treatment Plant (12.5%).

#### MUNICIPAL BUSINESS PLAN:

#### **PUBLIC WORKS**

#### DEPARTMENT ACTIVITIES AND SERVICE LEVEL DESCRIPTION:

The Public Works Department is responsible for maintenance of City streets and drainage facilities, water distribution system, sewage collection system, and parks and recreation facilities. Street Maintenance involves grading, graveling, pothole patching, shoulder mowing, and sweeping all City streets; maintaining city rights-of-way; and maintaining and cleaning all main storm drain lines, catch basins, and drainage ditches. Park Maintenance includes repair, cleaning, and maintenance of various recreational facilities such as the City Park restrooms and playground equipment, Community Center, City Hall and other building maintenance, removal of downed trees and vegetation, and mowing City property. Sewer System Maintenance involves locating sewer laterals, routine inspection of sewer lines, and flushing obstructions from blocked sewer lines. The Department also works closely with contractors to ensure proper installation of lines and taps in accordance with DEQ regulations. Water System Maintenance involves locating main lines, repair of water distribution lines, periodic main line and fire hydrant flushing, installing and maintaining water meters and ensuring that all work, whether installed by City crews or private contractors, is undertaken in compliance with applicable Health Division regulations. The Public Works Department is also responsible for monthly reading of all water meters for water utility billing.

#### **Funding**

The street and drainage maintenance activities of the Department are funded primarily by the General Fund and the State Tax Street Fund. Most major capital improvement projects are funded from the Local Option Street Tax Fund, Capital Improvement Fund and the Street SDC Fund. Parks and recreation funding is primarily through the General Fund and the Parks & Recreation Fund, with the Electric Fund contributing money for operation of the Summer Recreation Program. Water and sewer system activities and water meter reading are funded by the Water Fund and Sewer Fund respectively, with those revenues coming from the sale of water and sewer services to utility customers.

In addition to the normal daily operation and maintenance of the streets, water distribution system, sewage collection system, and parks and recreation facilities, the Public Works Department completed the following projects in FY 2020-21:

#### **Street Department:**

- Continued maintaining and improving storm drainage system.
- Continued updates to the Infrastructure Mapping.
- Completed extension Ohio culvert from 3<sup>rd</sup> to 4<sup>th</sup> NE
- Completed replacement of culvert on Three Woods Drive.
- Began improvement to South Jetty Path on Edison and 1<sup>st</sup> Street Endcap.

#### **Parks Department:**

- Continued ongoing equipment maintenance.
- Continued to assist Parks and Recreation Commission with improvements to parks, as noted in the Parks Master Plan.

#### MUNICIPAL BUSINESS PLAN:

- Began reorientation of Baseball field at City Park.
- Began improvement of the irrigation in the Southwest corner of City Park.

#### **Wastewater Collection Department:**

- Continued Inflow and Infiltration repairs.
- Continued training all employees on safety programs and all DEQ mandated rules.
- Continued regular main line flushing.
- Continued ongoing equipment maintenance.

#### **Water Distribution Department:**

- Continued mainline maintenance and flushing.
- Continued hydrant upgrade and replacement.
- Continued main line valve cycling.
- Continued ongoing equipment maintenance.

#### **DEPARTMENT OBJECTIVES FOR 2021-2022:**

In addition to the normal daily operation and maintenance of the streets, water distribution system, sewage collection system, and parks and recreation facilities, the Public Works Department anticipates undertaking the following projects:

#### **Street Department:**

- Complete paving projects, at:
  - Beach Loop and Johnson Creek;
  - o 3<sup>rd</sup> Street southeast of June to Harlem;
  - Oregon Avenue to Monkey Hill;
  - o River Road repairs due to roots lifting pavement; and
  - o Fillmore from 13th Street to 11th Street.
- Complete culvert improvements, by:
  - Replacing culvert on beach access road;
  - o Replacing culvert at 7th Street SW and Beach Loop; and
- Begin drainage improvement in the Gross Creek drainage between 13th St SW and 1st St SW, if funding is available.
- Build reserve funds for Gross Creek Culvert replacements.
- Continue maintaining and improving storm drainage system.
- Continue updating the Infrastructure Mapping.
- Continue installing ADA sidewalk corner ramps city wide.
- Perform street improvements on Oregon Ave from 1st St 4th St.
- Repair/replace Ferry Creek Bridge at Riverside Dr.
- Continue Improve South Jetty Path.

#### **Parks Department:**

• Continue ongoing equipment maintenance.

#### MUNICIPAL BUSINESS PLAN:

- Begin Jetty Walkway and Madison Avenue pedestrian/bicycle pathways, if funds are available.
- Complete segments of the Bandon pedestrian/bicycle loop, as funds become available.
- Continue to assist Parks and Recreation Commission with improvements to parks, as noted in the Parks Master Plan.
- Continue reorientation of Baseball field at City Park.
- Continue improvement to the irrigation in the Southwest corner of City Park.

#### **Wastewater Collection Department:**

- Recoat/rehabilitate manholes.
- Continue Inflow and Infiltration repairs.
- Continue training all employees on safety programs and all DEQ mandated rules.
- · Continue regular main line flushing.
- Continue equipment maintenance.
- Replace mainline in alley between 10th St SW and 11th St SW off Franklin Ave (east side).

#### **Water Distribution Department:**

- Replace and relocate hydrant at 13<sup>th</sup> and Highway 101 to be ADA compliant.
- Continue mainline maintenance and flushing.
- Continue hydrant upgrade and replacement.
- Continue main line valve cycling program.
- Continue equipment maintenance program.
- Build reserve funds to replace Ohio Ave SE water line (new HDPE line), if funds are available.

#### STAFFING LEVELS (Full-Time Equivalents):

<u>Posi</u>	tion Title	<u>12-13</u>	<u>13-14</u>	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>	<u>21-22</u>
Supe	rvisor									
	Streets	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40
	Park	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20
	Sewer	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10	0.10
	Water	0.30	0.30	0.30	0.30	0.30	0.30	0.30	0.30	0.30
	SUB TOTAL:	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Utility	/ Worker									
	Street	1.60	1.60	1.60	1.60	1.60	1.60	1.60	1.60	2.00
	Park	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.50

### MUNICIPAL BUSINESS PLAN:

Water	0.70	0.70	0.70	0.70	0.70	0.70	0.70	0.70	0.88
Meter Reader	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.62
SUB TOTAL:	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	5.00
Extra Labor									
Clerical*	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
SUB TOTAL:	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
TOTAL:	5.25	5.25	5.25	5.25	5.25	5.25	5.25	5.25	6.25

<sup>\*</sup> This position is 1/4 of a clerical support person, shared with the Electrical Department (50%), Water Treatment Plant (12.5%) and Wastewater Treatment Plant (12.5%)

#### MUNICIPAL BUSINESS PLAN:

#### **ELECTRIC**

#### DEPARTMENT ACTIVITIES AND SERVICE LEVEL DESCRIPTION:

The Electric Department is responsible for a safe and reliable source of power to residential, commercial and industrial customers. The Bandon Electric service area includes Bandon and extends from the Coquille River south to Denmark, and from the Pacific Ocean east on 42-S to the Fish Hatchery, and along both sides of US Highway 101.

The City purchases power from Bonneville Power Administration (BPA) and takes delivery at 3 step-down substations located at Bill's Creek, Two Mile and Langlois. From these delivery points the Electric Department distributes approximately 6,015,367 kwh of power to 3,900 customers per month.

The Electric Department is charged with the maintenance of all electric lines, buildings, vehicles and apparatus used to distribute power to its customers. When the budget permits, the Department undertakes additional system upgrade work, such as replacement of overhead with underground lines.

#### **Funding**

The activities of the Electric Department are operated primarily out of the Electric Fund and are financed by revenues collected from the sale of electric power to utility customers.

#### PRIOR YEAR ACCOMPLISHMENTS 2020-2021:

- Continued with educational programs, promoting a safe working environment.
- Extend service lines into "joint service areas."
- Continued convert existing overhead lines to underground.
- Continued replacing electric meters with meters that have remote read capabilities, as the budget permits.
- Assisted customers to move electric meters from hazardous locations to safe and accessible locations.
- Further implement on the weatherization and conservation program.
- Continued pole testing and treatment program.
- Replaced pad mount SMU Switches with VFI at 10<sup>th</sup> and Franklin.
- Replaced hi voltage switch cabinets on 8th Street from Jackson to Ocean Drive.
- Replaced riser pole east circuit at Bills Creek and Malory Lane.
- Energized over fifty new services in the service territory.

#### **DEPARTMENT OBJECTIVES FOR 2021-2022:**

- Continue with educational programs, promoting a safe working environment.
- Cope Lane, Edna Lane and Goss Road overhead rebuild.
- Extend Town circuit to include Jetty area and 8th Street and Franklin.
- Replace hi voltage cabinets and wire from Harrison and 10<sup>th</sup> to 11<sup>th</sup> and Lincoln.
- Replace duct and wire on Edison from 4th to Jetty Road.
- VFI repair of Michigan leak.

#### MUNICIPAL BUSINESS PLAN:

#### **STAFFING LEVELS (Full-Time Equivalents):**

Position Title	<u>13-14</u>	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>	<u> 18-19</u>	<u> 20-21</u>	<u>21-22</u>
Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Lineman	5.00	5.00	5.00	5.00	4.00	3.00	3.00	3.00
Apprentice Lineman	0.00	0.00	0.00	0.00	0.00	2.00	2.00	1.00
Meter Reader	0.75	0.75	0.75	0.50	0.50	0.00	0.00	0.00
Groundsman	0.25	0.25	0.25	0.50	0.50	0.00	0.00	0.00
Utility Worker	0.00	0.00	0.00	0.00	2.00	1.00	0.00	1.00
Clerical Asst.*	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50
TOTAL:	7.50	7.50	7.50	7.50	8.50	7.50	6.50	6.50

<sup>\*</sup> This position is ½ of a clerical support person, shared with the Public Works Department (25%), Water Treatment Plant (12.5%) and Wastewater Treatment Plant (12.5%).

#### **INDICATORS:**

Fiscal Year	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>
No. of Customers	3,756	3,735	3,767	3,830	3,870	3,938
<u>Calendar Year</u> Megawatt Hours Sold	<b>2015</b> 56,859		<b>2017</b> 65,186			<b>2020</b> 68,771

#### MUNICIPAL BUSINESS PLAN:

#### **PLANNING**

#### DEPARTMENT ACTIVITIES AND SERVICE LEVEL DESCRIPTION:

The mission of the Department is to manage the current and long-range planning activities within the City to achieve the optimum pattern of urban development and ensure a high quality of life as defined by the community. Private and public-sector activities are guided by various plans and documents, but principally through the City's Comprehensive Plan and the Bandon Municipal Code, Titles 16 and 17. The Department provides information and assistance to the public at all levels of project planning, as well as dealing with everyday zoning and land use inquiries. Building permits are issued and building code inspections are performed by the Oregon Building Codes Division. The Planning Department does zoning compliance reviews for Building Codes and maintains a separate review process for zoning compliance and enforcement. The Department is also responsible for long-range planning, the cornerstone of the community's vision for the future. This is accomplished through the Comprehensive Plan and special area studies, and affects a wide variety of issues, particularly infrastructure and transportation planning.

The Planning Department supports the Parks and Recreation Commission, with the Planning Manager and Planning Technician attending meetings, preparing documents and plans for the Commission. The planners, with the Parks and Recreation Commission, maintain the City's Tree City USA designation by organizing Arbor Day activities, Earth Day and SOLVE events, and other special activities supported by the Commission.

#### **Funding**

The Planning Department is funded primarily out of the General Fund. In July 2020, the Council adopted a new Planning Fee Schedule, which has increased the percentage of our budget recovered by development fees.

#### PRIOR YEAR ACCOMPLISHMENTS (2020-2021):

- Continued updating Zoning Ordinance in accord with direction from Planning Commission and City Council priorities, providing greater clarity and definition.
- Adopted a Hazard Overlay Zone for development in sensitive areas of the City.
- Held annual City Council/Planning Commission joint strategic planning session.
- Adopted new fee schedule.
- Adopted Land Use Process Ordinance to align procedures with common practice and clarify existing inconsistencies and discrepancies.
- Began work on City Park Reforestation Plan. Also began identifying needed improvements to City Park and held annual community workday.

#### **DEPARTMENT OBJECTIVES FOR 2021-2022:**

- Prepare and adopt annual work plan for the Planning Department.
- Continue updating and revising the City's development regulations, as needed.

#### MUNICIPAL BUSINESS PLAN:

- Continue providing outstanding customer service to the development community and the general public.
- Continue work to plan for and support workforce housing development throughout the City of Bandon.
- Support the work of the Vegetation Management Coordinator and the Gorse Action Group in the ongoing effort to eradicate Gorse within the Bandon area.
- Hold an annual City Council/Planning Commission joint strategic planning work session.
- Continue implementation of a Geographic Information System.
- Pursue appropriate grant opportunities for the department, including for an update to our Transportation System Plan and for new trails.
- Effectively coordinate work activities with appropriate city departments.
- Engage the public in meaningful discussions regarding the future of Bandon. Conduct community outreach as needed.
- Support on-going education and training for staff by attending conferences, webinars, and meetings.
- Update website to increase transparency, make public documents more accessible, and encourage more public involvement.

#### **STAFFING LEVELS (Full-Time Equivalents):**

Position Title	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>	<u>20-21</u>	<u>21-22</u>
Planning Director	0	0	1	.75	.5	1	.25	0
Planning Manager	0	0	0	0	0	0	0	1
Sr. City Planner	0	0	0	0	0	1	1	0
City Planner II	.50	1.50	1	1	1	0	1	1
City Planner I						1	0	0
Code Compliance Officer	.25	.25	0	0	.5	.5	0	0
Zoning Compliance	.25	.25	0	0	0	0	0	0
Vegetation Mgmt. Coordinator	0	0	0	0	0	0	.5	.5
Planning Assistant	0	0	1	1	1	0	0	1
TOTAL:	1	2	3	2.75	3	3.5	2.75	3.75

#### MUNICIPAL BUSINESS PLAN:

#### **LIBRARY**

#### DEPARTMENT ACTIVITIES AND SERVICE LEVEL DESCRIPTION:

The purpose of the Bandon Public Library is to obtain, organize and make conveniently available a wide range of informational, educational and recreational materials and programs. Library services provided include physical and digital circulated items, computers for public use, and internet access; as well as a broad range of programs for all ages.

The Bandon Public Library is a member of the Coos County Library Service District, which receives its funding through a dedicated tax base. The library is also a member of the broader Coastline Library Network, who work together to share a catalog, materials, and patrons throughout the South Coast.

#### **Funding**

The library is operated primarily out of the library fund, which receives most of its revenues from the Coos County Library Service District. Additional funds for programs, materials, and special projects are supplied by the Bandon Library Friends & Foundation.

#### PRIOR YEAR ACCOMPLISHMENTS 2020-2021:

- Pivoted operations to a curbside model.
- Weeding project.
- Inventory.
- Found unique ways to continue meeting the needs of our community during the pandemic.

#### **DEPARTMENT OBJECTIVES FOR 2021-2022:**

- Create a 3-yr Strategic Plan.
- Emphasize and strengthen community partnerships for mutual benefit.
- Continue weeding project.
- Authority control collaboration for Coastline Catalog.

#### **STAFFING LEVELS (Full-Time Equivalents):**

Fiscal Year	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>	20-21	<u>21-22</u>		
Director	1	1	1	1	1	1	1	1		
Assistant Director	1	1	1	1	1	1	0	0		
Children's Librarian	0.5	0.5	0.5	0.5	0.5	0.5	0	0		
Library Assistants	1.75	1.75	1.75	2.56	2.45	2.5	3.5	3.25		
Circulation/Cataloger				.38	1	1	0	0		
Total	4.25	4.25	4.25	5.44	5.95	6	4.5	4.25		

#### MUNICIPAL BUSINESS PLAN:

#### **INDICATORS:**

Each year the library submits a statistical report to the Oregon State Library. Some of the most commonly used indicators of library service, in addition to staffing levels are:

Fiscal Year	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>
Circulation	216,487	106,248	93,256	116,371	124,026	111,407
Library Visits	105,880	117,640	130,031	131,277	168,464	97,531
Programs	263	262	296	385	352	151
Total Items	63,960	64,191	60,526	64,196	63,824	60,061
Total e-Items	52,598	32,601	65,428	72,490	77,337	102,454

#### MUNICIPAL BUSINESS PLAN:

#### **COMMUNITY CENTER (Barn)**

#### DEPARTMENT ACTIVITIES AND SERVICE LEVEL DESCRIPTION:

The purpose of "The Barn" is to provide a facility for community meetings, gatherings and special events at a reasonable cost to Bandon City Residents. The facilities also provide a venue for visiting conferences and other for-profit activities, as the calendar permits.

The Barn is also home to the Bandon Senior Center, Dial-a-Ride and hosts the Bandon "EATS" program, which provides a hot meal to participants every Tuesday evening.

The Barn includes a large meeting room than can be divided into four smaller meeting areas, a large commercial kitchen, large dining room, senior center room, a bridal room, restrooms and generous circulation areas.

The configuration allows for simultaneous use for several different functions.

#### **Funding**

The Community Center (Barn) is operated primarily out of the General Fund, which receives most of its revenues from property taxes, utility taxes, transient occupancy taxes, and utility in-lieu taxes. User fees make up a small portion of the operating budget.

#### PRIOR YEAR ACCOMPLISHMENTS 2020-2021:

- Survive the pandemic shutdowns.
- Increase marketing efforts to bring more use, conventions, meetings, weddings, etc.
- Review usage pricing to ensure there are minimal hurdles to local community use.
- Continue to update the web page and improve on-line application process.

#### **DEPARTMENT OBJECTIVES FOR 2021-2022:**

- Increase marketing efforts to bring more use, conventions, meetings, weddings, etc.
- Review usage pricing to ensure there are minimal hurdles to local community use.
- Continue to update the web page and improve on-line application process.

#### STAFFING LEVELS

The Barn is managed by one contract employee. Maintenance support is provided by the Public Works department.

#### MUNICIPAL BUSINESS PLAN:

#### SPRAGUE THEATER

#### DEPARTMENT ACTIVITIES AND SERVICE LEVEL DESCRIPTION:

The primary purpose of Sprague Theater is to provide a venue for community theatrical productions, concerts, visiting performances, and other cultural performances. The theater also provides a more formal space for stand-alone meetings or for use in combination with the Barn's convention facilities. Construction of the facility was initiated and brought to fruition by the Bandon Lions Club, who remain staunch supporters of the facility today. The facility was eventually donated to the City of Bandon.

The Sprague Theater is home to several community-based organizations who collectively comprise the Bandon Arts Council. These organizations include: Bandon Showcase, the Bandon Playhouse, Marlo Dance Studio and New Artist Productions. It is also used by other community organizations, such as the Bandon School District as a venue for special performances and activities.

#### **Funding**

The Sprague Theater is operated primarily out of the General Fund, which receives most of its revenues from property taxes, utility taxes, transient occupancy taxes, and utility in-lieu taxes. User fees account for a small portion of the operating cost. Supplemental funding, is received from time to time, for special projects or improvements to the facility.

#### PRIOR YEAR ACCOMPLISHMENTS 2020-2021:

 The Sprague Theater was shut down for the bulk of the fiscal year, but was able to host a few, socially-distanced events.

#### **DEPARTMENT OBJECTIVES FOR 2021-2022:**

- Traditional activities and events will continue to be supported and encouraged.
- Coordination with community organizations involved with the performing arts will also continue.
- Increased outreach and marketing efforts will also be employed to encourage local usage, increase
  the number of cultural experiences available to local residents, and to fill open dates on the events
  calendar.

#### STAFFING LEVELS

The Theater is managed by one contract employee. Maintenance support is provided by the Public Works Department.

# CAPITAL IMPROVEMENT PROGRAM

### **CHAPTER 4**

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This section contains an outline of all major capital projects planned for fiscal year 2018-2019. Those projects which are contained in the Capital Improvement Plan are designated with "CIP" in the budget document pages.

#### CAPITAL IMPROVEMENT PROGRAM:

#### **OVERVIEW**

#### FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

It is the practice of the City of Bandon to develop, maintain and revise when necessary, a continuing Capital Improvement Program (CIP). This CIP covers a five-year planning horizon (Fiscal Years 2019-2023) and identifies facility & infrastructure projects and major equipment & vehicle purchases that the City will undertake during this timeframe. Funding sources are also identified, where known.

#### **BUDGET HIGHLIGHTS**

Notable projects include:

- New Ferry Creek Bridge This project will include the design, development & construction of a new bridge to replace the existing Ferry Creek Bridge, which is no longer capable of sustaining its design capacity. This project has been approved for approximately 90% funding through the Oregon Department of Transportation. The City will be responsible for a 10% match and any work that may be accomplished outside the funded scope of the project. Design engineering is scheduled for 2018 and construction is expected to begin in late 2019 or early 2021.
- **Jetty Park and Jetty Park Trail** Projects are planned to improve the connection between Old Town and the Jetty Park. These projects would improve parking and drainage within the Park and construct a formal walking/biking path between Old Town and the Jetty Park area.

The Capital Improvement Program is intended to be a working document and therefore is subject to periodic revision, as City priorities may change and identified funding sources may become available earlier, later or become unavailable.

### CAPITAL IMPROVEMENT PROGRAM:

#### A Summary of next year's program follows:

FUND FUND NAME	AVAILABLE RESOURCES	PROPOSED PROJECTS	PROJECT COST	ACCOUNT NO.
100 General Fund	50,000 POLIC 15,000 WALK-		15,000	100-62-750 100-78-758 100-90-787
710 Streets SDC Reimbursement Fund	10,000 CIP - S	SDC MANUAL UPDATE	10,000 10,000	710-50-756
711 Streets SDC Improvement Fund	10,000 CIP - S	SDC MANUAL UPDATE	10,000 10,000	711-50-756
720 Water SDC Reimbursement Fund	10,000 CIP - S	SDC MANUAL UPDATE	10,000 10,000	720-50-756
721 Water SDC Improvement Fund	CIP - 1 CIP - 2	SDC MANUAL UPDATE IMG TANK REHABILITATION IMG TANK REHABILITATION WATER PLANT EMERG GEN	250,000 250,000	721-50-756 721-50-757 721-50-758 721-50-759
730 Sewer SDC Reimbursement Fund	10,000 CIP - S	SDC MANUAL UPDATE	10,000 10,000	730-50-756
731 Sewer SDC Improvement Fund	10,000 CIP - S	SDC MANUAL UPDATE	10,000 10,000	731-50-756
750 Local Option Street Tax Fund	CIP - H	STREET PROJECTS (MISC) HWY 101 INTERFACE SAFETY T CROSSWALK INSTALLATION	70,000	750-50-774 750-50-801 750-50-806
910 Electric Fund	120,000 MATE	RIAL TRUCK	120,000 120,000	910-84-787
941 Water Plant Improvement Fund		MASTER PLN / FAC IMP PLN PMG SEISMIC PROTEC VALVE		941-84-754 941-84-756
942 Water Plant Reserve Fund	950,000 CLARI	FIER 2	950,000 950,000	942-84-751
952 Wastewater Plant Reserve	100,000 CIP - F	HEADWORKS FILLMORE AVE PUMP STA PLANT UV IMPROVEMENTS &I STUDY PROJ. 4, 5, 9, 11	1,600,000 100,000	952-84-751 952-84-752 952-84-753 952-84-754
	TOTAL	L CITY CAPITAL IMPROVEMENT	6,380,000	· :
URBAN RENEWAL				
560 Urban Renewal #1 Fund	CIP - S CIP - S	WORKFORCE HOUSING PROJ 5 JETTY TRL - EDISON END CAP 5 JETTY TRL JETTY ENDCAP NIC LODGE - GRANT MATCH	325,000 155,000	560-50-852 560-50-879 560-50-880 560-50-882
570 Urban Renewal #2 Fund	110,000 CIP - F CIP - E	PAVING BALLFIELD IMPROVEMENTS	·	570-50-785 570-50-786
	TOTAL	L URA CAPITAL IMPROVEMENT	732,800	

# URBAN RENEWAL AGENCY BUDGET

### CHAPTER 5

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#### URBAN RENEWAL AGENCY: DISTRICT #1 AND #2

DATE: 10 May 2021

TO: Urban Renewal Agency

**Budget Committee** 

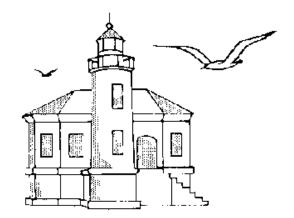
FROM: Dan Chandler,

Urban Renewal District Manager

& Budget Officer

**SUBJECT:** FY 2021-2022

Urban Renewal Budget Message



The City of Bandon has two Urban Renewal Areas. Area 1 was established in 1987 and encompasses Old Town, the Woolen Mill area and the South Jetty. Area 2 was established in 1990 and encompasses City Park, the surrounding residential neighborhoods, and 11<sup>th</sup> Street. The combined total proposed fiscal year 2021-2022 Urban Renewal budget for Area 1 and Area 2 is \$2,299,422. This year, contingencies have been reimplemented in the Urban Renewal Funds.

If time and resources allow, we intend to commence updates to both urban renewal plans over the next two fiscal years.

#### **URBAN RENEWAL AREA 1**

The total proposed budget for Area 1 is \$1,312,853, which is 215,199 less than the previous fiscal year budget of \$1,528,052. Projects accounting for the differences includes the beginning of the endcaps for the South Jetty Park trail.

As required by Measure 50 implementation regulations, a Substantial Amendment was made to the Urban Renewal Plan in 1998. That amendment set the maximum amount of indebtedness at \$5,375,225 for Area 1. In 2012, another Substantial Amendment was prepared and approved for the Area 1 Plan, which added projects and increased the maximum amount of indebtedness to \$12,003,980. The increase did not raise property tax rates but was accomplished by extending the time Area 1 will continue to collect revenues from the overlapping taxing districts by 12 years, from 2021 to 2033.

The proposed budget includes proposed Materials and Services expenditures of \$96,000 and includes Legal, Consulting, Audit, Accounting, and Administrative Service costs. The Capital portion of the budget is \$607,800 which includes \$70,000 for the Façade/Sign Loan Program and \$537,800 for other Capital projects. The contingency is \$262,522.

The total Debt Service budget is \$346,531, including \$146,531 for debt service principal & interest payments, and \$200,000 for Bond Reserve (additional principal and interest), which serves as a reserve for subsequent fiscal years.

#### URBAN RENEWAL AGENCY: DISTRICT #1 AND #2

#### **URBAN RENEWAL AREA 2**

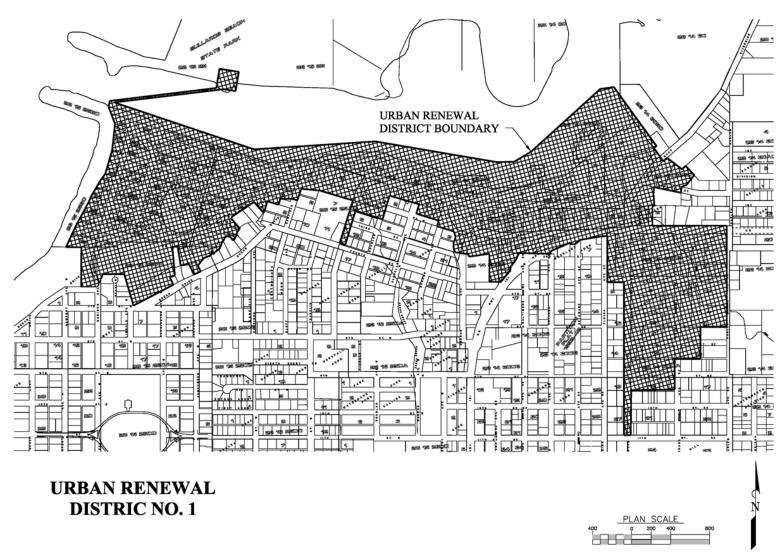
The total proposed budget for Area 2 is \$986,569. This is higher than the previous fiscal year budget of \$845,467. Reasons for this increase is a higher beginning balance, which resulted from an adjustment in fund balance, due to the completion of prior financial statements and audits.

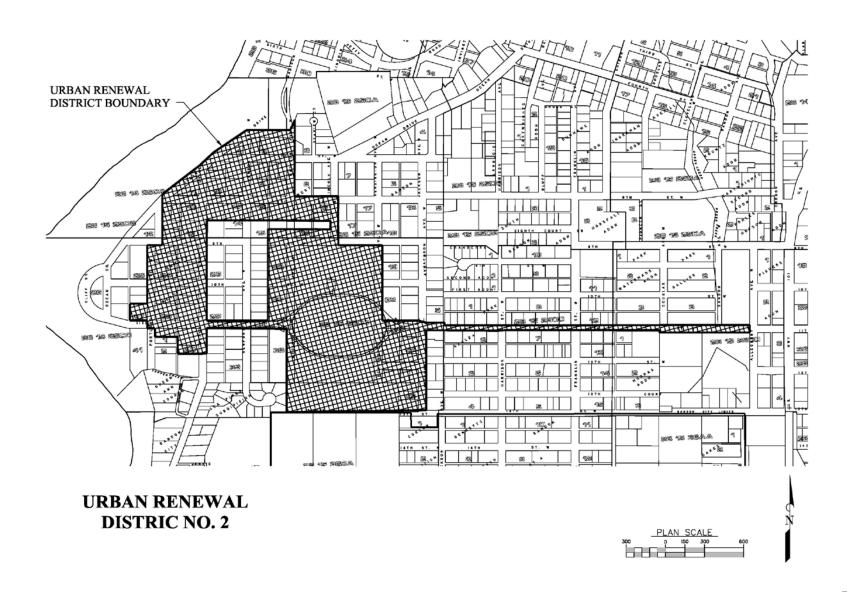
As required by Measure 50 implementing regulations, a Substantial Amendment was made in 1998 to the Urban Renewal Plan. That amendment set the maximum amount of indebtedness at \$7,314,821 for Area 2. In 2012, a Minor Amendment was approved for the Area 2 Plan, which added eligible projects, but as a "minor amendment" did not increase the maximum amount of indebtedness beyond \$7,314,821.

The proposed budget includes Materials & Services expenditures of \$59,500 and includes Consulting, Audit, Accounting and Administrative Services, Bank Trust Fees and other Miscellaneous expenditures.

The Capital portion of the proposed budget is \$140,000 which is intended to address Capital projects within the UR District. The contingency is \$728,244.

The total Debt Service budget is \$58,825, which includes \$28,825 for loan principal and interest payments, and \$30,000 in Bond Reserve (additional principal and interest), which serves as a reserve for subsequent fiscal year loan payments.





REVENUES AND OTHER RESOURCES DETAIL URBAN RENEWAL DIST #1 (560)	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
TAXES							
TAXES - CURRENT PROPERTY TAXES	560-401-00	305,778	462,797	469,201	326,644	0	0
TAXES - PRIOR PROPERTY TAXES	560-402-00	15,535	11,838	17,000	22,000	0	0
TO	TAL TAXES	321,313	474,635	486,201	348,644	0	0
INTERGOVERNMENTAL							
IN LIEU OF TAX-OTHER	560-439-05	5,329	5,858	0	6,600	0	0
TOTAL INTERGOVER	RNMENTAL	5,329	5,858	0	6,600	0	0
MISCELLANEOUS							
SALE OF ASSETS	560-445-00	0	268,259	0	0	0	0
MISC - INTEREST INCOME	560-450-00	19,876	18,328	17,000	17,000	0	0
OTHER	560-489-00	0	1,250	0	0	0	0
TOTAL MISCE	LLANEOUS	19,876	287,837	17,000	17,000	0	0
TOTAL REVENUES AND OTHER RE	SOURCES	346,518	768,330	503,201	372,244	0	0
FUND BALANCE							
BEGINNING BALANCE	560-400-00	761,872	891,347	1,024,851	940,609	0	0
TOTAL FUND	BALANCE	761,872	891,347	1,024,851	940,609	0	0
GRAND TOTAL URBAN RENEWAL DI	GRAND TOTAL LIRBAN RENEWAL DIST #1 (540)			1,528,052	1,312,853	0	0

EXPENDITURE DETAIL							
URBAN RENEWAL DIST #1 (560)		2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
EXPENDITURES	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MATERIALS AND SERVICES:							
LEGAL COST	560-50-628	0	0	5,000	5,000	0	0
CONSULTING SERVICES	560-50-660	0	18,265	30,000	30,000	0	0
AUDIT SERVICES	560-50-662	3,603	5,000	5,000	5,000	0	0
ACCOUNTING SERVICES	560-50-663	0	11,253	5,000	10,000	0	0
ADMINISTRATIVE SERVICES	560-50-664	0	0	10,000	30,000	0	0
PLANNING SERVICE FEE	560-50-665	0	0	0	8,000	0	0
PUBLIC WORKS SERVICE FEE	560-50-667	0	0	0	8,000	0	0
OTHER	560-50-749	0	1,088	0	0	0	0
TOTAL MATERIALS AND SE	ERVICES	3,603	35,606	55,000	96,000	0	0
CAPITAL OUTLAY:							
CIP- SOUTH JETTY PARK	560-50-849	25,005	0	0	0	0	0
CIP - JETTY PARK TRAIL IMPROVE	560-50-851	4,990	0	0	0	0	
CIP - WORKFORCE HOUSING PROJ	560-50-852	0	2,973	85,000	0	0	
FACADE/SIGN LOAN/GRANT	560-50-856	10,916	0	50,000	70,000	0	
SOUTH JETTY TRAIL - EDISON E.C	560-50-879	0,710	0	325,000	325,000	0	
SOUTH JETTY TRAIL - JETTY E.C.	560-50-880	0	813	155,000	155,000	0	
11TH STREET DRAINAGE IMPROV	560-50-881	0	95,679	0	0	0	
MASONIC LODGE GRANT MATCH	560-50-882	0	75,077	60,000	57,800	0	
URBAN RENEWAL CAP PROJECTS	560-50-877	3,057	1,622	403,109	0	0	
TOTAL CAPITAL		43,968	101,087	1,078,109	607,800	0	
TOTAL CAPITAL	OUTLAT	43,700	101,067	1,070,109	007,600	0	0
DEBT SERVICE:							
BOND RESERVE ( 1 YR PMT)	560-50-892	0	0	200,000	200,000	0	0
LOAN INTEREST	560-50-895	39,945	73,172	70,037	46,531	0	0
LOAN PRINCIPAL	560-50-896	129,530	124,712	124,906	100,000	0	0
TOTAL DEBT S	SERVICE	169,475	197,884	394,943	346,531	0	0
CONTINGENCIES AND RESERVES:							
CONTINGENCY	560-50-980	0	0	0	262,522	0	0
TOTAL CONTINGENCIES AND RE	SERVES	0	0	0	262,522	0	0
TOTAL EXPEND	NITURES	217,046	334,577	1,528,052	1,312,853	0	0
TOTAL EXPEND	JI UNLS	217,040	334,377	1,320,032	1,312,003	0	0
FUND BALANCE							
ENDING FUND BALANCE	560-50-999	891,347	1,325,101	0	0	0	0
TOTAL FUND B	ALANCE	891,347	1,325,101	0	0	0	0
GRAND TOTAL URBAN RENEWAL DIST	#1 (560)	1,108,393	1,659,678	1,528,052	1,312,853	0	0
GRAND TOTAL GRANN REINEWAL DIST	<i>"</i> . (300)	1,100,373	1,037,070	1,320,032	1,312,033		

REVENUES AND OTHER RESOURCES DETAIL URBAN RENEWAL DIST #2 (570)	ACCOUNT NO	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2021-2022 PROPOSED	2021-2022 APPROVED	2021-2022 ADOPTED
TAXES							
TAXES - CURRENT PROPERTY TAXES	570-401-00	153,417	159,680	163,291	157,985	0	0
TAXES - PRIOR PROPERTY TAXES	570-402-00	7,828	5,530	9,000	10,500	0	0
TOTAL TAXE	S	161,245	165,210	172,291	168,485	0	0
INTERGOVERNMENTAL IN LIEU OF TAX-OTHER	570-439-05	2,480	3,159	0	855	0	0
TOTAL INTERGOVERNMENTA	AL.	2,480	3,159	0	855	0	0
				-		-	-
MISCELLANEOUS							
MISC - INTEREST INCOME	570-450-00	15,032	14,478	12,200	14,000	0	0
TOTAL MISCELLANEOU	S	15,032	14,478	12,200	14,000	0	0
TOTAL REVENUES AND OTHER RESOURCE	S	178,757	182,847	184,491	183,340	0	0
FUND BALANCE							
BEGINNING BALANCE	570-400-00	474,027	601,268	660,976	803,229	0	0
TOTAL FUND BALANC	Ε	474,027	601,268	660,976	803,229	0	0
GRAND TOTAL URBAN RENEWAL DIST #2 (57	0)	652,784	784,115	845,467	986,569	0	0

EXPENDITURE DETAIL							
URBAN RENEWAL DIST #2 (570)	A COCUME NO	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022
EXPENDITURES	ACCOUNT NO	ACTUAL	ACTUAL	BUDGET	PROPOSED	APPROVED	ADOPTED
MATERIALS AND SERVICES:							
CONSULTING SERVICES	570-50-660	0	10,000	15,000	15,000	0	0
AUDIT SERVICES	570-50-662	1,545	5,000	2,000	2,500	0	0
ACCOUNTING SERVICES	570-50-663	0	0	2,000	10,000	0	0
ADMINISTRATIVE SERVICES	570-50-664	0	2,800		18,000	0	0
PLANNING SERVICE FEE	570-50-665	0	0	0	7,000	0	0
PUBLIC WORKS SERVICE FEE	570-50-667	0	0	0	7,000	0	0
OTHER	570-50-749	362	0	500	0	0	0
TOTAL MATERIALS AND SERVICES		1,907	17,800		59,500	0	
CAPITAL OUTLAY:							
CIP-STORAGE BLDG CITY PARK	570-50-782	365	0	0	0	0	0
CIP- VETERAN'S MEMORIAL	570-50-783	20,472	0	0	0	0	0
CIP - PAVING	570-50-785	0	0	80,000	80,000	0	0
CIP - BALLFIELD IMPROVEMENTS	570-50-786	0	0	30,000	30,000	0	0
MISCELLANEOUS CAPITAL PROJECTS	570-50-874	0	0	654,682	0	0	0
CIP - THEATER AND COMMUNITY CENTER HEAT PU	MP	0	0	0	30,000	0	0
TOTAL CAPITAL OUTLAY		20,837	0	764,682	140,000	0	0
DEBT SERVICE:							
BOND RESERVE ( 1 YR PMT)	570-50-892	0	0	,	30,000	0	0
LOAN INTEREST	570-50-895	4,636	2,616		1,035	0	0
LOAN PRINCIPAL	570-50-896	24,135	26,209	26,988	27,790	0	0
TOTAL DEBT SERVICE		28,771	28,825	58,825	58,825	0	0
CONTINGENCIES AND RESERVES:							
CONTINGENCY	570-50-980	0	0	0	728,244	0	0
TOTAL CONTINGENCIES AND R		0	0		728,244	0	
			<u> </u>				
TOTAL EXPENDITURES		51,515	46,625	845,467	986,569	0	0
FUND BALANCE							
ENDING FUND BALANCE	570-50-999	601,268	737,489	0	0	0	0
TOTAL FUND		601,268	737,489	0	0	0	
TOTAL FUND	DALANCE	001,200	131,409	U	U	U	U
GRAND TOTAL URBAN RENEWAL DIST #2 (570)		652,783	784,114	845,467	986,569	0	0
1							-